Town of Marlborough

2001 Town Report

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TOWN OF MARLBOROUGH

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TOWN OF MARLBOROUGH

ANNUAL REPORT

Background Information

Township chartered in 1752 by the Masonic Proprietors' agent as " Monadnock No. 5". Lots were drawn in 1762, and were first settled two years later. The Town was incorporated in 1776.

Population 2009; Households 856
Location: Latitude 42 52' North, Longitude 72 12' West
Elevation above sea level: 730 feet.
Area of Land: 20.5 square miles Water: 0.2 square miles

POLITICAL REPRESENTATIVES

**********FEDERAL********** **********STATE**********

U.S Senators:

Honorable Judd Gregg
393 Russell Senate Office Building
Washington, D.C. 20510-2904
Phone: 202-224-3324
Fax: 202-224-4952
Contact: Stan Sokol

Local Office: 125 North Main Street
Concord, N.H. 03301
Phone: 225-7115
Fax: 224-0198
Contact: Carol Carpenter

Honorable Bob Smith
307 Dirksen Senate Office Bld.
Washington , D.C. 20510
Phone: 202-224-2841
Fax: 202-224-1353
Contact: Pat Pettey

1750 Elm Street Ste. 100
Manchester, NH 03104
Phone: 800-922-2230
Fax: 603-634-5003
Contact: Mark Aldrich

U.S. Congressman, 2nd N.H. District:

Honorable Charles Bass
218 Cannon House Office Building
Washington, D.C. 20515
Phone: 202-225-5206
Fax: 202-225-2946
Contact: David Leland

Local Office: One West Street Suite 208
Keene, NH 03431
Phone: 358-5092
E-Mail: cbass@hr.house.gov
Contact: Darwin Cusack

Governor of New Hampshire:

Governor Jeanne Shaheen
Office of the Governor
State House
Concord, N.H. 03301
Phone: 271-2121

Executive Council, District 2:

Councilor Peter Spaulding
State House, Room 207
Concord, N.H. 03301
Phone: 271-3632

State Senator, District 10:

Senator Thomas Eaton
107 N. Main St., Rm. 302
Concord, N.H. 03301-4951
Phone: 271-3073

Representatives to the General Court:

Honorable Daniel Burnham
P.O. Box 496
Dublin, N.H. 03444-0496
Phone: (H) 563-8629

Honorable Stephen G. Avery
P.O. Box 495
Dublin, N.H. 03444-0495
Phone: (H) 563-8801

SELECTMEN'S FORWARD

The year 2001 was a year of changes. We welcomed Ms. Georgia Scaringe as our Business Administrator (formerly Administrative Assistant). She brings a wealth of experience in business to the selectmen's office.

A number of changes were made concerning employee benefits. First we changed payday to the Thursday following the week worked. Prior to this employees were paid on Tuesday of the second week after the week worked.

We now offer direct deposit as an added benefit to our employees.

Beginning January 1, 2002, we changed our employee's medical coverage because of an anticipated increase of 27% in premiums for 2002. The board researched the many options available. We selected the Matthew Thornton plan, which increases the town share of premiums somewhat but reduces the employee's share. This relieves the Town of any risk of self-insuring as well as the administration and paperwork of the plan. In the past the Town self-insured with the risk being up to $30,000. Also, the reduced employee contribution is now more competitive with other towns. Being competitive has become increasingly important as the need arises to compete in the job market.

As you may be aware, one of our police cruisers was destroyed by fire in June. It was scheduled to be replaced and the new cruiser was on order at the time. Our insurance coverage paid for the total replacement of all the equipment in the vehicle, as well as paying a generous amount for the loss of the vehicle.

We had hoped to begin the Sawyer Road bridge in 2001, but due to delays in permits and issues with DOT we now plan on completing this project in the summer of 2002. There will be additional costs due to changes in the project.

Last year's budget included $52,500 to develop a new well for the water system. A number of test wells were drilled, but none met the requirements of flow, silt, etc. The remainder of the appropriation has been encumbered for use in 2002 as we continue the project.

The Board of Selectmen wish to thank Mrs. Ila Walton for her years of service to the Town of Marlborough as Town Clerk/Tax Collector. Her dedication has been greatly appreciated.

In the year 2002, the board will strive to make the Town Hall operations more efficient and cost effective while continuing to be respectful to the needs of the citizens as well as our employees.

Respectfully Submitted,
The Board of Selectmen

TOWN OFFICERS/EMPLOYEES

BOARD OF SELECTMEN:	**Chair: John Northcott '02**	
Municipal Property Committee:	**Lawrence W. Robinson '03**	
Water/Sewer Commissioners	**Gina M. Paight ' 04**	
BUSINESS ADMINISTRATOR:	**Georgia J. Scaringe**	
CLERK:	**Heidi F. Laffond**	
TOWN CLERK/TAX COLLECTOR:	**Ila Walton '02**	
DEPUTY TOWN CLERK/ TAX COLLECTOR:	**Ellen Orkins**	
TOWN TREASURER:	**Barbara Johnson '02**	
MODERATOR:	**John Fletcher '02**	
DIRECTOR OF PUBLIC WORKS:	**Harry Patnode Jr.**	
HIGHWAY DEPT. EMPLOYEES:	Richard Patnode	
	Brian Tarr	
TRUSTEES OF TRUST FUNDS:	**Chair: Wayne Crowell '04**	
	Lila Coles ' 02	**[Resigned]**
	Norman Evans ' 03	
SEXTON:	**Mark Chamberlain '02**	**[Resigned]**

WELFARE ADMINISTRATOR:	**Heidi Laffond**
DEPUTY:	Yvette Redfield
HEALTH OFFICER:	**Justine Torelli**
AUDITOR:	**Vachon,Clukay & Co.,PC**
PLANNING BOARD:	**Chair: Ken Kerber '03**
	Lawrence Robinson '03
	James Bearce '04
	Thomas Trusty ' 04
Vice Chair:	Prentice Colby '03
	Robert L. Bennett '03
	* Katrina Malony '02
Secretary:	Marlene Miller
ZONING BOARD:	**Chair: Robert Heald '04**
	Frank Buckbee '02
	Frank Knight '03
	Elmer Grover '04
	Jerry Germer '04
Secretary:	Marlene Miller
CEMETERY TRUSTEES:	**Chair: Rita Grace '02**
	Edwin Woodward Sr. '04
	Barbara Woodward '03

*Designates Alternate Members

TOWN OFFICERS/EMPLOYEES

RECREATION COMMITTEE:	**Chair: Kevin Southwell '02**
	Gregory Orkins '02
	Jeffrey Castor '03
	John Belletete ' 04
	William Coutts '03
RECYCLING/TRANSFER CTR.	**Ransom Webster, Manager**
EMPLOYEES:	Paul Laurendeau
	Linwood B. Croteau
	Clarence Batchelder
	Leo Lamoureux
	Robert Pratt Sr.
FIRE WARDS:	**Chief: Wayne Crowell '03**
	Edward Wilson Jr. '04
	John Manning '02
	Michael Laffond '04
	Christopher Batchelder '03
FOREST FIRE WARDEN:	**Carl E. Russell**
DEPUTY FOREST FIRE WARDENS:	Edward Wilson Jr.
	Wayne Crowell
	Michael Goodwin
	Michael Laffond
	John Manning
	Steven Thomas
	Mathew Patnode

POLICE CHIEF:	**Raymond T. Dodge**
POLICE SEARGENT:	**W. Garrett Chamberlain**
POLICE OFFICERS:	Christopher Simonds
	Thomas Aveni Jr.-Part Time
[Resigned]	Michael C. Goodchild
Secretary:	Deborah Pickering
School Patrol:	Arlene St. Pierre
Animal Control:	Police Officer on Duty
FROST FREE LIBRARY TRUSTEES:	**Pres. Robert Bennett '04**
	Anna Tilton '02
	Lawrence Robinson '03
	Gina Paight '04
	John Northcott '02
	Jacqueline Leahy '03
Honorary	Rufus Frost III
Honorary	Rev. Thomas Duston
Honorary	Rev. Joan McPherson
FROST FREE LIBRARY STAFF:	**Director, Lisa Bearce**
Assistant:	Dolores Biron
Alternate Asst:	Marcia Legru
Custodian:	Robert Pratt
SUPERVISORS OF THE CHECKLIST:	**Chair:Harry Kenney III '04**
	Edward Wilson Jr. '05
	Robert Hackler '02

TOWN OFFICERS/EMPLOYEES

CONSERVATION COMMISSION: **Chair: Ira Gavrin '04**
Secretary: Victor Deforest '03
Benjamin Rice '02 **[Resigned]**
Michael Krinsky '02
Ernest Linders '03
William Heyman '02
* Katrina Malony '03

HERITAGE COMMISSION: **Chair: Richard Butler '03**
* Pricilla Richardson '04
Manfredo Torelli ' 04
Helen Wilson '03
Edward Wilson Jr. '03
Robert Bennett '04
Nancy Hayden '02
* Frederick Mead '02

*Designates Alternates

ADVISORY BUDGET COMMITTEE: **Chair: Sanford Johnson '02**
Michael Krinsky '02
William Hale '02
Edward Goodrich Jr. '02
Ken Kerber '02
Selectman: John Northcott '02
School: James Carley '02

INSPECTORS:
Building: Edwin Woodward Jr.
Electrical: David Redfield Jr.
Plumbing: Peter Henry

SOUTHWEST REGION PLANNING
BOARD OF DIRECTORS: **Lawrence Robinson**
Transportation Advisory Committee: Vacant
Housing Advisory Committee: Vacant
Natural Resource Advisory Committee: **Michael Krinsky**

GENERAL INFORMATION

TOWN OFFICES: P.O. BOX 487
236 MAIN STREET
E-MAIL: marlborough@monad.net

TOWN CLERK'S OFFICE HOURS: 876-4529

M,T,TH	9 A.M. TO 4:30 P.M.
Mon eve.	7 P.M. TO 9:00 P.M
Wednesday	9 A.M. TO 12:00 P.M.
Friday	9 A.M. TO 2:00 P.M.

SELECTMEN'S OFFICE HOURS: 876-3751

M,T,TH	9 A.M. TO 4 P.M.
Mon. eve.	7 P.M. TO 9 P.M.

Closed Wednesday & Friday

POLICE OFFICE - 876-3311 for routine business
Emergency call 911

WELFARE OFFICE: 876-4703

Tuesday & Thursday 10:00 AM to 1:00 PM

FIRE DEPT: CALL 911
PO Box 487, 149 Main St
Fire Chief – Wayne Crowell – 876-3842, meets 1st Thurs. of month and equipment checks on Sunday morning.

HIGHWAY DEPT: 876-4401
PO Box 487, 132 Jaffrey Rd.
DIR. OF PUBLIC WORKS/ROAD AGENT – Harry Patnode Jr.

FROST FREE LIBRARY – 876-4479
PO Box 416, 28 Jaffrey Rd.
Librarian – Lisa Bearce
HOURS:

Tues/Wed	2:00 PM TO 8:00 PM
Thursday	10:00 AM TO 5:00 PM
Friday	2:00 PM TO 5:00 PM
Saturday	10:00 AM TO 1:00 PM

Planning Board and Zoning Board meets second Tuesday each month. Office hours are Monday night by appointment 7-9 P.M. Call 876-4529 for appointment.

Recreation Committee meets periodically. Contact 876-3751 for information.

Heritage Commission meets every month. Chairman Richard Butler at 876-3980.

Conservation Commission meets periodically.Contact Chairman Ira Gavrin or Secretary Katrina Malony

Supervisor of the Checklist - Contact Town Clerk's Office.

Cemetery Trustees - Contact Mrs. Rita Grace 876-4663.

Health Officer - (Part Time) Mrs. Justine Torelli 876-4524.

Building, Electrical & Plumbing permits – Contact Town Clerk's Office.

Building Inspector - Edwin Woodward Jr. – 876-4681
Electrical Inspector - David Redfield Jr. – 876-9378
Plumbing Inspector - Peter Henry – 876-4573

TOWN OF MARLBOROUGH HOLIDAY SCHEDULE FROM APRIL 2002- MARCH 2003

The Town of Marlborough follows the State of New Hampshire Holiday Schedule. Town offices and the Departments will be **closed** on the following dates:

Memorial Day	Monday May 27th 2002
Independence Day	Thursday July 4th 2002
Labor Day	Monday September 2nd 2002
Columbus Day	Monday October 14th 2002
Veterans Day	Monday November 11th 2002
Thanksgiving Day	Thursday November 28th 2002
Day After	Friday November 29th 2002
Christmas Day	Wednesday December 25th 2002
New Year's Day	Wednesday January 1st 2003
Martin Luther King	Monday January 20th 2003
Washington's Birthday	Monday February 17th 2003

RECYCLING/TRANSFER HOURS

876-4795
Wednesday
3PM to 7PM
Friday
8AM to 1PM
Saturday
8AM to 3PM

HAZARDOUS WASTE COLLECTION SCHEDULE FOR 2002

There are 12 collection dates. The drop off location is at The Keene Recycling Center on Route 12 North. Collection hours are 8AM to 1PM. The schedule is as follows:

Saturday July 13
Wednesday July 17
Saturday July 27
Saturday August 10
Wednesday August 14
Saturday August 24
Saturday September 14
Wednesday September 18
Saturday September 28
Saturday October 12
Wednesday October 16
Saturday October 26

GENERAL INFORMATION

ATTENTION DOG OWNERS

All dogs six months or older must be licensed by May 1, 2002. Licenses are available from the Town Clerk's office at the Town Offices.

An animal population control fee is now part of the license fee. This money will be sent to the State and given to low income persons to have their dogs and cats sterilized. The fees are as follows:

$6.50 for neutered or spayed animal
$9.00 for female or male animal
Note: Persons over 65 years of age may license one dog for $2.00.

Late Fees: $1.00 per month shall be charged if fees are not paid by June 1, 2002.

Any owner keeping a dog contrary to the provisions of NH Statutes RSA: 466 shall forfeit $25.00 to the Town in which the dog is kept in addition to the above $1.00 per month charge.

Note: Marlborough's leash law has been in effect since 1975.

ATTENTION BOAT OWNERS

Your boat may be registered at John Fletcher's Bait and Tackle Shop at 293 Main Street. Boat taxes go to the Town in which they are paid. Let's give Marlborough the benefit of your boat tax!

IMPORTANT

INVENTORY OF TAXABLE PROPERTY

Please return your Inventory promptly. It is especially important that the census portion be filled in completely. This information is used for the school census and to compute our State Revenue Sharing. Inventories are due on **April 15, 2002. After that date, a minimum penalty of $10.00 applies.**

IMPORTANT

If your mailing address should change please notify the Town Hall promptly in order to avoid delays in receiving your mail from the Town.

THE FROST FREE LIBRARY AT 28 JAFFREY ROAD IS YOUR SOURCE FOR FLOOD PLAIN MANAGEMENT INFORMATION.

Publications include information on flood insurance, protecting a building from flooding, and community hazard mitigation. Contact the librarian for more information.

Additional assistance is also available at Marlborough Town Offices. Please contact the Selectmen's Office, Community Rating System Coordinator, at Marlborough Town Offices 236 Main Street, Marlborough, NH 03455-0487 for more information. Call 876-3751.

TOWN OF MARLBOROUGH
2002 WARRANT AND BUDGET

2002 TOWN WARRANT
Town of Marlborough
State of New Hampshire

To the inhabitants of the Town of Marlborough, in the County of Cheshire, in said State, qualified to vote in Town Affairs:

You are hereby notified that the Annual Town Meeting and elections will be held at the Marlborough School Gymnasium in said Marlborough on Tuesday, the twelfth day of March 2002. The polling area for questions to be decided by official ballot will be in the gymnasium. The Polls will open from 1:00 p.m. until 9:00 p.m. to act on the following subjects to be considered upon the official ballot:

Article 1: To choose by ballot all necessary Town Officers for the ensuing year.

Article 2: To vote by ballot on the proposed amendments to the Town of Marlborough Zoning Ordinance. Official ballot attached hereto.

Further, the voters are notified that the Town business meeting will begin at 7:00 p.m. to act upon the following:

Article 3: To see if the Town will vote to raise and appropriate the sum of $1,130,398 which represents the recommended operating budget for the year 2002. The sum does not include the warrant articles addressed.

Article 4: To see if the Town will vote to raise and appropriate the sum of Five Thousand Dollars ($5,000.00) for the purpose of funding the Community Kitchen. Recommended by Board of Selectmen. (Majority vote required)

Article 5: To see if the Town will vote to raise and appropriate the sum of Two Thousand Five Hundred Eleven Dollars ($2,511.00) for the purpose of funding the Monadnock Family Services. Recommended by Selectmen. (Majority vote required)

Article 6: To see if the Town will vote to raise and appropriate the sum of Fifteen Thousand Six Hundred Seventy-one Dollars ($15,671) for the purpose of paying the final lease payment on the front-end loader (the lease was authorized by Town vote in Article 7 at the 1998 Town Meeting). Recommended by Board of Selectmen. (Majority vote required)

Article 7: To see if the Town will vote to raise and appropriate the sum of Nine Thousand Dollars ($9,000.00) for the purpose of funding a regional prosecutor, or take any action related thereto. Recommended by Board of Selectmen. (Majority vote required)

Article 8: To see if the Town will vote to establish a Capital Reserve Fund under the provisions of RSA 35:1 for the purpose of future purchase of a fully equipped new Police Cruiser and to raise and appropriate the sum of Nine Thousand Dollars, ($9,000.00) to be placed in this fund and appoint the selectmen as agents to expend from the fund. Recommended by Board of Selectmen. (Majority vote required)

Article 9: To see if the Town will vote to discontinue the Advisory Budget Committee. (Majority vote required) (Petition Warrant Article)

Article 10: To see if the Town will vote establish a Capital Reserve Fund under the provisions of RSA 35 for the future revaluation of the municipality and to raise and appropriate the sum of Fifteen Thousand Dollars ($15,000.00) towards this purpose, and appoint the Selectmen as agents to expend from the fund. Recommended by the Board of Selectmen. (Majority vote required).

Article 11: To see if the Town will vote to raise and appropriate the sum of Forty Thousand Dollars ($40,000) to be added to the Sawyer Road Bridge (formerly the Ryan Road Bridge) Capitol Reserve Fund previously established. Eighty percent (80%) from New Hampshire Bridge Aid and twenty percent (20%) from the Town appropriations. Recommended by Selectmen (Majority vote required).

Article 12: To see if the Town will vote to raise and appropriate the sum of Eight Thousand Dollars ($8,000) to be added to the Fire Equipment Capital Reserve Fund previously established and to designate the Fire Wards as agents to expend. Recommended by Selectmen (Majority vote required).

Article 13: To hear reports of Town Agents, Auditors, and Committees.

Article 14: To transact any other business that may legally come before this meeting, or take any action thereon.

Given under our hands and seal this 19th day of February, in the year of our Lord, two thousand and two.

John Northcott - Chairman

Lawrence W. Robinson - Selectman

Gina M. Paight - Selectman

Selectmen of the Town of Marlborough.

SAMPLE ELECTION BALLOT FOR TOWN MEETING – MARCH 12TH, 2002

POLLS OPEN FROM 1:00 PM TO 9:00 PM AT MARLBOROUGH GYMNASIUM

S – A – M – P – L – E

B – A – L – L – O – T

Selectman for Three Years
Vote for One

John Northcott.....❑
.....

Town Clerk/Tax Collector for
Three Years
Vote for One

Ellen Orkins.....❑
.....

Moderator for Two Years
Vote for One

John F. Fletcher.....❑
.....

Trustee of Trust Funds for
Three Years
Vote for One

.....❑
.....

Cemetery Trustee for
Three Years
Vote for One

Rita Grace.....❑
.....

Sexton for Three Years
Vote for One

Michael H. Ball.....❑
.....

Frost Free Library Trustee for
Three Years
Vote for One

Anna Tilton.....❑
.....

Fire Ward for Three Years
Vote for One

John Manning.....❑
.....

Recreation Committee Member for
Three Years
Vote for Two

Kevin Southwell.....❑
.....
.....

Advisory Budget Committee Member
For Three Years
Vote for Three

William Hale.....❑
Kenneth Kerber.....❑
.....
.....

Advisory Budget Committee Member
For Two Years
Vote for Three

.....
.....

Advisory Budget Committee Member
For One Year
Vote for Three

.....
.....

PROPOSED 2002 TOWN ORDINANCE AMENDMENTS

A VOTER WHO WISHES TO VOTE "YES" WILL PLACE AN (X) IN THE SQUARE IDENTIFIED WITH THE WORD "YES" FOLLOWING THE QUESTION. A VOTER WHO WISHES TO VOTE "NO' WILL PLACE AN (X) IN THE SQUARE IDENTIFIED WITH THE WORD "NO" FOLLOWING THE QUESTION. IF NO (X) IS PLACED IN EITHER SQUARE FOLLOWING THE QUESTION, THE BALLOT WILL NOT BE COUNTED AS TO THE QUESTION.

1. Are you in favor of the adoption of **Amendment #1** as proposed by the Planning Board to amend the definition of **Section 2.37 Manufactured Housing** in the Town Ordinances to read as follows: Manufactured Housing means any structure, transportable in one or more sections, which, in the traveling mode, is 8 body feet or more in width and 32 body feet or more in length, or when erected on site is 256 square feet or more, and which is built on a permanent chassis and designed to be used as a dwelling with or without permanent foundation when connected to required utilities, which include plumbing, heating and electrical heating systems contained therein. Manufactured housing as defined in this section shall not include presite built housing as defined in RSA 674:31-a.

Explanation: This change will make a more precise distinction between manufactured housing and travel trailers.

The Planning Board recommends passage of this amendment.

YES ❑ NO ❑

2. Are you in favor of the adoption of **Amendment #2** as proposed by the Planning Board for Town Ordinance Section 6.4.A (Table of Use Regulations, Principal Uses, Residential) to add the following use: **Manufactured Housing** with restrictions as follows: Commercial zones C1: not permitted, C2: not permitted, C3: not permitted, C4: not permitted; and residential zones R1: not permitted, R2: not permitted, R4: not permitted, and R3: permitted, with a footnote as follows: Manufactured Housing can be located only in an established and approved Manufactured Housing Park (Mobile Home Park).

Explanation: This addition is intended to restrict the location of permanent manufactured housing to manufactured housing parks in the R-3 Zone. It does not affect manufactured housing approved for temporary use by the Selectmen.

The Planning Board recommends passage of this amendment.

YES ❑ NO ❑

STATE OF NEW HAMPSHIRE
DEPARTMENT OF REVENUE ADMINISTRATION
MUNICIPAL SERVICES DIVISION
P.O. BOX 487, CONCORD, NH 03302-0487
(603)271-3397

BUDGET OF THE TOWN/CITY

OF: MARLBOROUGH

Appropriations and Estimates of Revenue for the Ensuing Year January 1, 2002 to December 31, 2002

or Fiscal Year From _____ to _____

IMPORTANT:

Please read RSA 32:5 applicable to all municipalities.

1. Use this form to list the entire budget in the appropriate recommended and not recommended area. This means the operating budget and all special and individual warrant articles must be posted.

2. Hold at least one public hearing on this budget.

3. When completed, a copy of the budget must be posted with the warrant. Another copy must be placed on file with the town clerk, and a copy sent to the Department of Revenue Administration at the above address.

This is to certify that this budget was posted with the warrant on the (date) February 25, 2002

GOVERNING BODY (SELECTMEN)

Please sign in ink.

Lawrence W Roberts

Gina Paright

THIS BUDGET SHALL BE POSTED WITH THE TOWN WARRANT

Budget Town of Marlborough FY 2002

1	2	3	4	5	6	7
Acct.#	Purpose of Appropriations (RSA 32:3,V)	Warr Art.#	Appropriations Prior Year As Approved by DRA	Actual Expenditures Prior Year	Selectmen's Appropriations Ensuing Fiscal Year Recommended	Not Recommended
	GENERAL GOVERNMENT		xxxxxxxxx	xxxxxxxxx	xxxxxxxxx	xxxxxxxxx
4130-4139	Executive	3	$51,870	$42,601	$55,045	
4140-4149	Election,Reg.& Vital Statistics	3	$47,340	$45,322	$56,873	
4150-4151	Financial Administration	3	$39,260	$36,613	$40,100	
4152	Revaluation of Property	3	$8,565	$14,938	$7,950	
4153	Legal Expense	3	$10,000	$1,819	$10,000	
4155-4159	Personnel Administration	3				
4191-4193	Planning & Zoning	3	$9,030	$4,539	$9,030	
4194	General Government Buildings	3	$43,716	$40,600	$38,508	
4195	Cemeteries & Parks Maintenance	3	$15,940	$15,140	$19,433	
4196	Insurance	3	$50,000	$35,992	$34,962	
4197	Advertising & Regional Assoc.	3	$3,368	$3,366	$3,475	
4199	Other General Government	3				
	PUBLIC SAFETY		xxxxxxxxx	xxxxxxxxx	xxxxxxxxx	xxxxxxxxx
4210-4214	Police	3	$171,164	$161,221	$183,325	
4215-4219	Ambulance	3				
4220-4229	Fire	3	$39,094	$36,154	$40,044	
4240-4249	Building Inspection	3	$2,900	$2,234	$2,900	
4290-4298	Emergency Management	3	$1,440	$735	$2,500	
4299	Other (Including Communications)					
	AIRPORT/AVIATION CENTER		xxxxxxxxx	xxxxxxxxx	xxxxxxxxx	xxxxxxxxx
4301-4309	Airport Operations					
	HIGHWAYS & STREETS - DPW		xxxxxxxxx	xxxxxxxxx	xxxxxxxxx	xxxxxxxxx
4311	Administration		$118,025	$123,732	$130,316	
4312	Highways & Streets	3	$98,900	$92,606	$100,485	
4313	Bridges		$2,075	$954	$2,075	

Budget Town of Marlborough FY 2002

1	2	3	4	5	6	7
Acct.#	Purpose of Appropriations (RSA 32:3,V)	Warr Art.#	Appropriations Prior Year As Approved by DRA	Actual Expenditures Prior Year	Selectmen's Appropriations Ensuing Fiscal Year Recommended	Not Recommended
	HIGHWAYS & STREETS cont.		xxxxxxxxx	xxxxxxxxx	xxxxxxxxx	xxxxxxxxx
4316	Street Lighting	3	$15,400	$11,044	$12,400	
4319	Other - Dams					
	SANITATION		xxxxxxxxx	xxxxxxxxx	xxxxxxxxx	xxxxxxxxx
4431	Administration					
4323	Solid Waste Collection					
4324	Solid Waste Disposal	3	$110,460	$121,571	$115,242	
4325	Solid Waste Clean-up					
4326-4329	Sewage Coll. & Disposal & Other	3	$79,902	$77,159	$81,837	
	WATER DISTRIBUTION & TREATMENT		xxxxxxxxx	xxxxxxxxx	xxxxxxxxx	xxxxxxxxx
4331	Administration					
4332	Water Services		$92,600	$41,178	$42,055	
4335-4339	Water Treatment, Conserv.& Other					
	ELECTRIC		xxxxxxxxx	xxxxxxxxx	xxxxxxxxx	xxxxxxxxx
4351-4352	Admin. and Generation					
4353	Purchase Costs					
4354	Electric Equipment Maintenance					
4359	Other Electric Costs					
	HEALTH/WELFARE		xxxxxxxxx	xxxxxxxxx	xxxxxxxxx	xxxxxxxxx
4411	Administration					
4411	Animal Control					
4415-4419	Health Agencies & Hosp. & Other	3	$11,960	$11,710	$11,090	
4441-4442	Administration & Direct Assist.	3	$23,135	$18,771	$23,010	
4444	Intergovernmental Welfare Pymnts					
4445-4449	Vendor Payments & Other	3	$5,000	$5,000		

Budget Town of Marlborough FY 2002

1	2	3	4	5	6	7
Acct.#	Purpose of Appropriations (RSA 32:3,V)	Warr Art.#	Appropriations Prior Year As Approved by DRA	Actual Expenditures Prior Year	Selectmen's Appropriations Ensuing Fiscal Year Recommended	Not Recommended
	CULTURE & RECREATION		xxxxxxxxx	xxxxxxxxx	xxxxxxxxx	xxxxxxxxx
4520-4529	Parks & Recreation	3	$11,890	$9,472	$13,600	
4550-4559	Library	3	$78,012	$77,082	$78,236	
4583	Patriotic Purposes	3	$3,500	$2,231	$4,000	
4589	Other Culture & Recreation		$5,400	$3,981	$3,900	
	CONSERVATION		xxxxxxxxx	xxxxxxxxx	xxxxxxxxx	xxxxxxxxx
4611-4612	Admin.& Purch. of Nat. Resource	3	$1,275	$1,313	$1,325	
4619	Other Conservation					
4631-4632	Admin.& Purch. of Nat. Resources					
4651-4659	ECONOMIC DEVELOPMENT					
	DEBT SERVICE		xxxxxxxxx	xxxxxxxxx	xxxxxxxxx	xxxxxxxxx
4711	Princ.- Long Term Bonds & Notes		$67,377	$67,676	$68,255	
4721	Interest-Long Term Bonds & Notes		$35,016	$34,348	$32,256	
4723	Int. on Tax Anticipation Notes		$2,000		$2,000	
4790-4799	Other Debt Service					
	CAPITAL OUTLAY		xxxxxxxxx	xxxxxxxxx	xxxxxxxxx	xxxxxxxxx
4901	Land					
4902	Machinery, Vehicles & Equipment		$39,271	$39,192		
4903	Buildings		$2,850	$2,850		
4909	Improvements Other Than Bldgs.			$4,178		
	OPERATING TRANSFERS OUT		xxxxxxxxx	xxxxxxxxx	xxxxxxxxx	xxxxxxxxx
4912	To Special Revenue Fund					
4913	To Capital Projects Fund					
4914	To Enterprise Fund					
	Sewer-					
	Water-					

SPECIAL WARRANT ARTICLES

Special warrant articles are defined in RSA 32:3,VI, as appropriations 1) in petitioned warrant articles; 2) appropriations raised by bonds or notes; 3) appropriations to a separate fund created pursuant to law, such as capital reserve funds or trusts funds; or 4) an appropriation designated on the warrant as a special article or as a nonlapsing or nontransferable article.

1	2	3	4	5	6	7
Acct.#	Purpose of Appropriations (RSA 32:3,V)	Warr Art.#	Appropriations Prior Year As Approved by DRA	Actual Expenditures Prior Year	Selectmen's Appropriations Ensuing Fiscal Year Recommended	Not Recommended
4915-2	Fire Department Capital Reserve		8000	8000	$8,000	
4915-3	Police Cruiser Capital Reserve				$9,000	
4915-4	Revaluation Capital Reserve				$15,000	
4915	Sawyer Road Bridge Capital Reserve				$40,000	
SUBTOTAL 2 RECOMMENDED			XXXXXXXXX	XXXXXXXXX	$72,000	XXXXXXXXX

INDIVIDUAL WARRANT ARTICLES

Individual" warrant articles are not necessarily the same as "special warrant articles". An example of an individual warrant article might be negotiated cost items for labor agreements or items of a one time nature you wish to address individually.

1	2	3	4	5	6	7
Acct.#	PURPOSE OF APPROPRIATIONS (RSA 32:3,V)	WARR. ART.#	Appropriations Prior Year As Approved by DRA	Actual Expenditures Prior Year	Selectmen's Appropriations Ensuing Fiscal Year RECOMMENDED	NOT RECOMMENDED
4902	Front End Loader				$15,671	
4909	Community Kitchen				$5,000	
4909	Regional Prosecutor				$9,000	
4909	Monadnock Family Services				$2,511	
SUBTOTAL 3 RECOMMENDED			XXXXXXXXX	XXXXXXXXX	$32,182	XXXXXXXXX

1	2	3	4	5	6
Acct.#	SOURCE OF REVENUE	WARR. ART.#	Estimated Revenues Prior Year	Actual Revenues Prior Year	ESTIMATED REVENUES ENSUING YEAR
	INTERFUND OPERATING TRANSFERS IN cont.		xxxxxxxxx	xxxxxxxxx	xxxxxxxxx
3914	From Enterprise Funds				
	Sewer - (Offset)				
	Water - (Offset)				
	Electric - (Offset)				
	Airport - (Offset)				
3915	From Capital Reserve Funds				
3916	From Trust & Agency Funds				
	OTHER FINANCING SOURCES		xxxxxxxxx	xxxxxxxxx	xxxxxxxxx
3934	Proc. from Long Term Bonds & Notes				
	Amts VOTED From F/B ("Surplus")				
	Fund Balance ("Surplus") to Reduce Taxes				
	TOTAL ESTIMATED REVENUE & CREDITS				

****BUDGET SUMMARY****

	SELECTMEN'S RECOMMENDED BUDGET
SUBTOTAL 1 Appropriations Recommended (from page 5)	$1,226,227
SUBTOTAL 2 Special Warrant Articles Recommended (from page 6)	$72,000
SUBTOTAL 3 "Individual" Warrant Articles Recommended (from page 6)	$32,182
TOTAL Appropriations Recommended	$1,330,409
Less: Amount of Estimated Revenues & Credits (from above,column 6)	$0
Estimated Amount of Taxes to be Raised	$1,330,409

2001 SELECTMEN'S REPORT
Information extracted from Form MS-1

Taxable Land:	Acres	Value
Land in Current Use	9045	563,797
Conservation Restriction	79	4,860
Residential	2381	17,894,097
Commercial/Industrial	308	2,542,954
Tax Exempt/Non-Taxable	743	1,407,982
Total Taxable Land		$21,005,707

Taxable Buildings:	Value
Residential Buildings	52,465,160
Manufactured Housing	563,190
Commercial/Industrial	7,427,550
Total Taxable Buildings	$60,455,900

Public Utilities:	$1,421,970
Valuation before exemption:	$82,883,577

Exemptions allowed:

Blind Exemptions (1)	15,000
Elderly Exemptions (11)	140,000
Solar Exemptions (5)	40,946
Private School (1)	150,000
Total Exemption Allowed	**$345,946**

Net Evalution for tax rate:	**$82,537,631**
Less Public Utilities	1,421,970
New Value for N.H. Educ. Tax	**$81,115,661**

(See right side of page for tax rate computation)

DEPARTMENT OF REVENUE ADMINISTRATION
Municipal Services Division

2001 Tax Rate Calculation

TOWN/CITY: Marlborough

Gross Appropriations	1,305,735
Less: Revenues	815,684
Less: Shared Revenues	14,195
Add: Overlay	12,072
War Service Credits	9,950

Barbara J. Robinson
10/29/01

Net Town Appropriation	497,878
Special Adjustment	0
Approved Town/City Tax Effort	497,878

TOWN RATE 6.03

SCHOOL PORTION

Net Local School Budget (Gross Approp. - Revenue)	2,950,915
Regional School Apportionment	0
Less: Adequate Education Grant	(1,019,153)
State Education Taxes	(557,796)
Approved School(s) Tax Effort	1,373,966

LOCAL SCHOOL RATE 16.65

STATE EDUCATION TAXES

Equalized Valuation(no utilities) x	$6.60	
84,514,533		557,796
Divide by Local Assessed Valuation (no utilities)		
81,115,661		
Excess State Education Taxes to be Remitted to State		
Pay to State →		0

STATE SCHOOL RATE 6.88

COUNTY PORTION

Due to County	224,929
Less: Shared Revenues	(2,513)
Approved County Tax Effort	222,416

COUNTY RATE 2.69

TOTAL RATE 32.25

Total Property Taxes Assessed	2,652,056
Less: War Service Credits	(9,950)
Add: Village District Commitment(s)	0
Total Property Tax Commitment	**2,642,106**

PROOF OF RATE

	Net Assessed Valuation	Tax Rate	Assessment
State Education Tax (no utilities)	81,115,661	6.88	557,796
All Other Taxes	82,537,631	25.37	2,094,260
			2,652,056

TAX COLLECTOR'S REPORT MS-61

Page 1
FOR THE MUNICIPALITY OF MARLBOROUGH YEAR ENDING 2001

DEBITS	Levy for Year of this Report	PRIOR LEVIES 2000	1990 (Please specify years)	
UNCOLLECTED TAXES-BEG. OF YEAR*:				
Property Taxes		190,549.43		
Resident Taxes				
Land Use Change				
Yield Taxes		326.00		
Excavation Tax @ $.02/yd				
Excavation Activity Tax				
Utility Charges W: 5684.73 S: 5828.46		10,513.19	492.25	
TAXES COMMITTED				
Property Taxes 1,242,551.46 1,400,265.64 #3110	2,642,817.00			
Resident Taxes Property Penalties & Interest #3180	4,944.63			
Land Use Change #3120	2,110.34	7,636.91		
Yield Taxes #3185	11,257.67			
~~Excavation Tax~~ UTILITIES W:243.90 S:356.75 #3187	600.65			
Excav. Activity Tax #3188				
Utility Charges W:78,314.55 S:78,974.50 #3189	157,289.05			
OVERPAYMENT:				
Property Taxes REFUND #3110	5,313.41	33.00		
Resident Taxes W & S TAX #3180	870.04			
Land Use Change #3120				
Yield Taxes #3185				
Excavation Tax #3187				
Unpaid portion of 2001 Tax ~~Excav. Activity Tax~~ ~~xxxxxxxxxx~~Penalty #3188	549.10			
Abatements of Property Tax	635.26	207.51	492.25	
Interest - Late Tax #3190				
Resident Tax Penalty #3190				
TOTAL DEBITS	$ 2,826,387.15	$209,266.04	$ 492.25	$

* This amount should be the same as the last year's ending balance. If not, please explain.

TAX COLLECTOR'S REPORT MS-61

Page 2
FOR THE MUNICIPALITY OF MARLBOROUGH YEAR ENDING 2001

CREDITS	Levy for This Year	2001	PRIOR LEVIES 1999 (Please specify years)	
REMITTED TO TREASURER:				
Property Taxes	2,499,347.18	190,549.43		
Resident Taxes				
Land Use Change	2,110.34			
Yield Taxes	8,409.55	326.00		
Interest Penalties:2982.42 Int:9599.12 & Penalties on Tax Issues	4,944.63	7,636.91		
Penalties				
Excavation Tax @ $.02/yd.				
Excavation Activity Tax				
Utility Charges W: 78,990.35 S: 79,168.74	158,159.09	10,513.19	492.25	
Conversion to Lien (should equal line 2, pg-3)				
DISCOUNTS ALLOWED:				
ABATEMENTS MADE:				
Property Taxes	635.26	207.51		
Resident Taxes				
Land Use Change				
Yield Taxes				
Excavation Tax @ $.02/yd.				
Excavation Activity Tax				
Utility Charges W: 243.90 S: 356.75	600.65			
CURRENT LEVY DEEDED				
UNCOLLECTED TAXES - END OF YEAR #1080				
Property Taxes	143,469.82			
Resident Taxes Refunds	5,313.41	33.00		
Land Use Change				
Yield Taxes	2,848.12			
Unpaid amount of Tax Penalty ~~Excavation and Excavation Activity Taxes~~	549.10			
Utility Charges				
TOTAL CREDITS	$2,826,387.15	$209,266.04	$ 492.25	$

TAX COLLECTOR'S REPORT MS-61

FOR THE MUNICIPALITY OF MARLBOROUGH YEAR ENDING 2001

DEBITS	Last Year's Levy 2001	2000	1999 PRIOR LEVIES (Please specify years)	PAST YEARS 1998, 1997 & 1996
Unredeemed Liens Balance at Beg. of Fiscal Yr.		50,546.52	36,427.14	25,242.75
Liens Executed During Fiscal Yr.	75,213.24			
Interest & Costs Collected (After Lien Execution)	472.08	5,593.33	10,115.02	250.27
TOTAL DEBITS	$ 75,685.32	$ 56,139.85	$ 46,542.36	$25,493.02

CREDITS

REMITTED TO TREASURER:	2001 Last Year's Levy	2000	1999 PRIOR LEVIES (Please specify years)	PAST YEARS 1998, 1997, & 1996
Redemptions	9,258.33	17,338.55	28,603.00	858.14
Interest & Costs Collected (After Lien Execution) #3190	472.03	5,593.33	9,940.17	250.27
Abatements of Unredeemed Taxes				
Liens Deeded To Municipality				
Unredeemed Liens Bal. End of Yr. #1110	65,954.91	33,207.97	7,998.99	24,384.61
TOTAL CREDITS	$ 75,685.32	$ 56,139.85	$ 46,542.16	$ 24,493.02

Does your municipality commit taxes on a semi-annual basis (RSA 76:15-a) ? YES

TAX COLLECTOR'S SIGNATURE Sue E Shalton DATE: 02/22/2002

Town of Marlborough
Long Term Debt as of 12/31/01

Year	EPA Sewer	State Sewer	Keene Sewer	Town Office	Fire Truck
2002	35000.00	20000.00	1265.00	9577.13	24676.8
	22174.12	6567.20	354.00	3802.87	13014.54
2003	35000.00	20000.00	1265.00	10442.59	24676.80
	19755.00	4887.19	266.00	2937.41	11568.48
2004	40000.00	20000.00	1265.00	11379.57	24676.80
	17200.00	3197.47	178.00	2000.43	10122.42
2005	40000.00	20000.00	1265.00	12414.56	24676.80
	14260.00	1352.82	88.00	965.44	8676.36
		Done	Done		
2006	45000.00			4314.06	24676.80
	11280.00			77.54	7230.30
2007	50000.00				24676.80
	7927.50				5784.24
2008	50000.00				24676.80
	7927.50				4338.18
	Done				
2009					24676.80
					2892.12
2010					24676.80
					1446.06
Totals:	395524.12	96004.68	5946	57911.6	287163.9

GRAND TOTAL: $842,550.30

REPORT OF THE TOWN TREASURER

TOWN OF MARLBOROUGH REVENUES, EXPENDITURES & ASSETS REPORT AS OF DECEMBER 31, 2001		
Balance on hand January 1, 2001		$1,588,556.63
REVENUES:		
Taxes	$ 2,783,825.87	
Clerk's Income	$ 601,791.50	
Water & Sewer	$ 158,822.22	
Interest	$ 47,513.20	
Returned checks re-deposited	$ 7,826.57	
Transfer from Heritage Fund(PDIP)	$ 4,066.97	
Transfer from Conservation Fund(PDIP)	$ 4,266.30	
FEMA Fire Act Grant	$ 5,130.00	
Voided checks	$ 7,672.37	
Deposited DMV $$ to town (in error)	$ 2,170.36	
Total	$ 3,623,085.36	$5,211,641.99
EXPENDITURES:		
Orders Paid per Selectmen	$ 1,296,552.95	
Tax Collector's Liens	$ 75,213.24	
Paid to County	$ 224,929.00	
Paid to School	$ 1,628,926.00	
Returned checks	$ 8,271.83	
Deposited town $$ to DMV (in error)	$ 2,170.36	
Bank printing charges	$ 22.50	
Total	$ 3,236,085.88	
BALANCE ON HAND 12/31/01		$1,975,556.11
ASSETS:		
NOW Account - Bank of NH		$ 196,609.25
Pool Plus CD - Bank of NH		$ 1,677,604.30
NH Public Deposit Inv. Pool		$ 101,342.56
Total Cash 12/31/01		$ 1,975,556.11

TOWN OF MARLBOROUGH PDIP REPORT AS OF DECEMBER 31, 2001				
DATE		INCOME	EXPENSE	BALANCE
1/1/01	Beginning Balance			$ 683,800.21
1/31/01	Interest	$ 3,338.78		$ 687,138.99
2/16/01	Tx to Town		$ 50,000.00	
2/28/01	Interest	$ 2,689.34		
3/31/01	Interest	$ 2,720.86		
4/30/01	Interest	$ 2,451.21		$ 645,000.40
5/24/01	Tx to Town		$ 500,000.00	$ 145,000.40
5/30/01	Tx to Town		$ 50,000.00	$ 95,000.40
5/31/01	Interest	$ 1,799.92		$ 96,800.32
6/25/01	Tx to Other Accts.		$ 1,500.00	$ 95,300.32
6/30/01	Interest	$ 301.96		$ 95,602.28
7/16/01	Tx to Other Accts.		$ 2,100.00	$ 93,502.28
7/31/01	Interest	$ 281.11		$ 93,783.39
8/17/01	Tx from Other Accts.	$ 6,466.97		$ 100,250.36
8/31/01	Interest	$ 294.06		$ 100,544.42
9/30/01	Interest	$ 289.12		$ 100,833.54
10/31/01	Interest	$ 208.32		$ 101,041.86
11/30/01	Interest	$ 159.45		$ 101,201.31
12/31/01	Interest	$ 141.25		$ 101,342.56

BANK OF NEW HAMPSHIRE POOL PLUS ACCOUNT *AS OF DECEMBER 31, 2001*					
DATE		CREDIT	DEBIT	INTEREST	BALANCE
1/22/01	Tx from town	$ 500,000.00			$ 500,000.00
1/31/01	Interest			$ 1,221.11	$ 501,221.11
2/28/01	Interest			$ 2,241.57	$ 503,462.68
3/31/01	Interest			$ 2,306.42	$ 505,769.10
4/21/01	Tx from town	$ 100,000.00			$ 605,769.10
4/30/01	Interest			$ 2,244.46	$ 608,013.56
5/31/01	Interest			$ 2,238.67	$ 610,252.23
6/21/01	Tx to town		$ 350,000.00		$ 260,252.23
6/30/01	Interest			$ 1,686.42	$ 261,938.65
7/18/01	Tx from town	$ 700,000.00			$ 961,938.65
	Interest			$ 476.22	$ 962,414.87
7/31/01	Interest			$ 1,440.95	$ 963,855.82
8/24/01	Tx from town	$ 200,000.00			$ 1,163,855.82
8/31/01	Interest			$ 3,104.23	$ 1,166,960.05
9/30/01	Interest			$ 3,408.50	$ 1,170,368.55
10/24/01	Tx to town		$ 300,000.00		$ 870,368.55
10/31/01	Interest			$ 3,058.74	$ 873,427.29
11/30/01	Interest			$ 1,766.26	$ 875,193.55
12/12/01	Tx from town	$ 800,000.00			$ 1,675,193.55
12/31/01	Interest			$ 2,410.75	$ 1,677,604.30

REPORT OF THE TOWN TREASURER (CONT'D)

TOWN OF MARLBOROUGH WATER DEPARTMENT				
PROFIT AND LOSS STATEMENT AS OF DECEMBER 31, 2001				
DATE	ITEM	CREDIT	DEBIT	BALANCE
1/1/01	Beginning Balance			$ 138,795.86
	Income:			
	Interest earned on profit			
	Water Dept. income	$ 78,990.35		
	Other Water Dept. income	$ 43.13		
	Interest on bills			
	Total Revenues	$ 79,033.48		$ 217,829.34
	Expenditures:			
	Payroll		$ 7,663.22	
	Health insurance		$ 728.64	
	Other insurance		$ 64.66	
	Social Security		$ 576.51	
	Retirement		$ 416.05	
	New Town Well Devel.		$ 5,285.50	
	Telephone		$ 772.37	
	Water tests		$ 2,516.00	
	Electricity		$ 7,559.46	
	Pumphouse propane		$ 103.21	
	Equipment rental		$ 3,279.00	
	State permit fees/Licenses		$ 343.66	
	Supplies		$ 1,063.73	
	Maint/Repairs		$ 4,387.13	
	Bowl clean & repairs			
	Water quality report		$ 194.50	
	Transfer - Highway			
	Advertising			
	New water meters		$ 1,128.79	
	Corrosion control		$ 5,095.30	
	Total Expenditures:		$ 41,177.73	
12/31/01	Net Profit or Loss			$ 176,651.61

TOWN OF MARLBOROUGH SEWER DEPARTMENT				
PROFIT AND LOSS STATEMENT AS OF DECEMBER 31, 2001				
DATE	ITEM	CREDIT	DEBIT	BALANCE
1/1/01	Beginning Balance			$ 148,799.20
	Income:			
	Sewer Dept. income	$ 79,168.74		
	Water/Sewer interest	$ 620.00		
	Other sewer income			
	Sewer application fees			
	Interest on Surplus			
	Total Revenues	$ 79,788.74		$ 228,587.94
	Expenditures:			
	Payroll		$ 494.12	
	Health insurance		$ 99.36	
	Other insurance		$ 8.88	
	Social Security		$ 37.80	
	Retirement		$ 56.75	
	Electricity		$ 98.02	
	Equipment rental		$ 300.00	
	Keene Treatment Plant		$ 42,285.21	
	Supplies		$ 234.00	
	EPA Bond 60%		$ 31,864.85	
	1985 Pump Station Bond (2005)		$ 386.00	
	Confined Space Equipment			
	1985 Plant Bond (2005)		$ 1,294.00	
	Total Expenditures		$ 77,158.99	
12/31/01	Net Profit or Loss			$ 151,428.95

REPORT OF THE TOWN TREASURER (CONT'D)

TOWN OF MARLBOROUGH HEMENWAY FUND
REPORT AS OF DECEMBER 31, 2001

BANK OF NEW HAMPSHIRE

DATE		CK.#	INCOME	EXPENSE	BALANCE
1/1/01	Beginning Balance				$ 1,698.83
1/31/01	Interest		$ 4.69		$ 1,703.52
2/28/01	Interest		$ 3.47		$ 1,706.99
3/31/01	Interest		$ 3.62		$ 1,710.61
4/30/01	Interest		$ 3.51		$ 1,714.12
5/31/01	Interest		$ 3.64		$ 1,717.76
6/30/01	Interest		$ 3.53		$ 1,721.29
7/31/01	Interest		$ 3.65		$ 1,724.94
8/31/01	Interest		$ 3.66		$ 1,728.60
9/30/01	Interest		$ 3.26		$ 1,731.86
10/31/01	Interest		$ 2.94		$ 1,734.80
11/30/01	Interest		$ 1.78		$ 1,736.58
12/5/01	Tx from PDIP		$ 7,800.00		$ 9,536.58
	Annual distribution	392-414		$ 7,800.00	$ 1,736.58
12/6/01	Bank charge			$ 16.00	$ 1,720.58
12/31/01	Interest		$ 3.08		$ 1,723.66

NH PUBLIC DEPOSIT INV. POOL

1/1/01	Beginning Balance				$ 7,666.08
1/31/01	Interest		$ 37.41		$ 7,703.49
2/28/01	Interest		$ 31.23		$ 7,734.72
3/13/01	Annual distribution		$ 12,799.11		$ 20,533.83
3/31/01	Interest		$ 65.43		$ 20,599.26
4/30/01	Interest		$ 78.57		$ 20,677.83
5/31/01	Interest		$ 71.00		$ 20,748.83
6/30/01	Interest		$ 64.92		$ 20,813.75
7/31/01	Interest		$ 61.66		$ 20,875.41
8/31/01	Interest		$ 63.41		$ 20,938.82
9/30/01	Interest		$ 60.20		$ 20,999.02
10/31/01	Interest		$ 43.42		$ 21,042.44
11/30/01	Interest		$ 33.18		$ 21,075.62
12/5/01	Tx to Town			$ 7,800.00	$ 13,275.62
12/31/01	Interest		$ 20.90		$ 13,296.52
TOTAL VALUE OF FUND					$ 15,020.18

TOWN OF MARLBOROUGH RICHARDSON FUND
REPORT AS OF DECEMBER 31, 2001

DATE		INCOME	EXPENSE	BALANCE
1/1/01	Beginning Balance			$ 814.66
1/31/01	Interest	$ 3.95		$ 818.61
2/28/01	Interest	$ 3.31		$ 821.92
3/31/01	Interest	$ 3.54		$ 825.46
4/30/01	Interest	$ 3.17		$ 828.63
5/31/01	Interest	$ 2.86		$ 831.49
6/30/01	Interest	$ 2.62		$ 834.11
7/31/01	Interest	$ 2.50		$ 836.61
8/31/01	Interest	$ 2.57		$ 839.18
9/30/01	Interest	$ 2.42		$ 841.60
10/31/01	Interest	$ 1.73		$ 843.33
11/30/01	Interest	$ 1.33		$ 844.66
12/31/01	Interest	$ 1.17		$ 845.83

TOWN OF MARLBOROUGH CONSERVATION FUND
AS OF DECEMBER 31, 2001

DATE		INCOME	EXPENSE	BALANCE
1/1/01	Beginning Balance			$ 5,222.84
1/21/01	Tx to town (Railbed)		$ 1,000.00	$ 4,222.84
1/31/01	Interest	$ 22.41		$ 4,245.25
2/16/01	Deposit (Current Use)	$ 158.70		$ 4,403.95
2/28/01	Interest	$ 17.50		$ 4,421.45
3/31/01	Interest	$ 18.90		$ 4,440.35
4/30/01	Interest	$ 17.05		$ 4,457.40
5/31/01	Interest	$ 15.35		$ 4,472.75
6/25/01	VOID check (Railbed)	$ 1,000.00		$ 5,472.75
6/30/01	Interest	$ 14.53		$ 5,487.28
7/31/01	Interest	$ 16.40		$ 5,503.68
8/17/01	Tx to town (Railbed)		$ 1,900.00	$ 3,603.68
8/31/01	Interest	$ 14.12		$ 3,617.80
9/30/01	Interest	$ 10.41		$ 3,628.21
10/10/01	Tx to town (Railbed)		$ 2,550.00	$ 1,078.21
10/31/01	Interest	$ 3.91		$ 1,082.12
11/19/01	Deposit (Railbed)	$ 25.00		$ 1,107.12
11/30/01	Interest	$ 1.72		$ 1,108.84
12/31/01	Interest	$ 1.54		$ 1,110.38

TOWN OF MARLBOROUGH HERITAGE COMMISSION REPORT AS OF DECEMBER 31, 2001				
DATE		INCOME	EXPENSE	BALANCE
1/1/01	Beginning Balance			$ 2,261.93
1/12/01	Tx to Town (C. Brown)		$ 684.00	$ 1,577.93
1/31/01	Interest	$ 8.94		$ 1,586.87
2/16/01	Tx to Town (C. Brown)		$ 984.00	$ 602.87
2/28/01	Interest	$ 4.59		$ 607.46
3/12/01	Deposit (Knight Bros.)	$ 3,000.00		$ 3,607.46
3/31/01	Interest	$ 10.05		$ 3,617.51
4/30/01	Interest	$ 13.88		$ 3,631.39
	Deposit (Blombach Trust)	$ 1,500.00		$ 5,131.39
5/11/01	Tx to Town (W. Glazier)		$ 800.00	$ 4,331.39
5/31/01	Interest	$ 15.79		$ 4,347.18
6/25/01	Deposit (D. Howe)	$ 500.00		$ 4,847.18
	Interest	$ 13.92		$ 4,861.10
7/16/01	Deposit (various)	$ 2,100.00		$ 6,961.10
7/31/01	Interest	$ 17.55		$ 6,978.65
8/16/01	Deposit (Hamshaw)	$ 700.00		$ 7,678.65
	Deposit (Fed. Church)	$ 1,117.13		$ 8,795.78
	Tx to Town		$ 1,817.13	$ 6,978.65
8/17/01	Tx to Town		$ 4,566.97	$ 2,411.68
8/31/01	Interest	$ 14.68		$ 2,426.36
9/30/01	Interest	$ 6.98		$ 2,433.34
10/31/01	Interest	$ 5.02		$ 2,438.36
11/19/01	Tx to Town		$ 1,132.00	$ 1,306.36
11/30/01	Interest	$ 3.19		$ 1,309.55
12/31/01	Interest	$ 1.82		$ 1,311.37

MARLBOROUGH RECREATION COMMITTEE *REVOLVING FUND - DECEMBER 31, 2001*		
Beginning balance 1/1/01		$ 11,500.99
INCOME:		
Baseball	$ 7,995.00	
Soccer	$ 1,550.00	
Concessions	$ 497.00	
Theater	$ 340.00	
Sponsors	$ 150.00	
Signs	$ 1,520.00	
Interest	$ 274.56	
Void check	$ 50.00	
Refunds	$ 62.06	
Miscellaneous	$ 42.00	
Total income	$ 12,480.62	
EXPENSES:		
Baseball:		
League fees	$ 1,759.00	
Uniforms	$ 2,560.65	
Equipment	$ 223.14	
Umpire fees	$ 1,614.00	
Gap Mountain cards	$ 1,950.00	
Signs	$ 405.00	
Field maint.	$ 15.96	
Trophies	$ 447.75	
Miscellaneous	$ 177.21	
Theater:		
Supplies		
Lighting/Sound	$ 87.50	
Musicians		
Soccer:		
Uniforms	$ 553.70	
Insurance		
Equipment	$ 392.36	
Miscellaneous	$ 21.00	
Skatepark	$ 1,370.45	
Concessions		
Supplies	$ 337.06	
Hot dog stand	$ 500.00	
Returned check	$ 40.00	
Total expenses	$ 12,454.78	
Cash on hand 12/31/01		$ 11,526.83

TOWN OF MARLBOROUGH
2001 EXPENSES IN DETAIL

EXPENDITURES	2001 BUDGET	2001 EXPENSE
Executive		
Selectmen's Salaries	$ 9,000	$ 8,464.71
Social Security - Selectmen	690	647.71
Printing	150	47.00
Dues and Subscriptions	350	150.00
Mileage @ $.33/mile	150	313.17
Publications	700	1,019.16
Selectmen's Expenses	250	35.77
Advertising	200	554.50
Seminars/Conventions	450	1,062.05
Administration's Salary	30,000	25,006.32
Health Insurance	3,925	605.21
Other Insurance	300	177.17
Social Security - Admin	2,295	1,913.00
Employee Retirement	1,215	957.97
Office Supplies	150	192.07
Moderator's Salary	40	20.00
Social Security - Moderator	5	1.53
Printing - Town Report	1,700	1,434.00
Budget Committee Supplies	150	-
Budget Committee Seminars	150	-
Total Executive Office	**$ 51,870**	**$ 42,601.34**
* * * * * *	* * * * * *	* * * * * *
Financial Administration		
Accounting Clerk	$ 3,450	$ 4,399.23
Social Security	265	336.34
Bank Fees	30	22.50
Accounting Services	1,000	562.50
Printing	2,000	29.75
Office Supplies	2,000	2,651.04
Equipment	-	138.40
Auditing Services	7,500	6,275.00
Tax Collector's Salary - 40%	10,750	10,834.00
Health Insurance	590	581.04
Other Insurance	110	71.90
Social Security	825	828.84
Employee Retirement	450	-
Treasurer's Salary	1,800	1,800.00
Social Security	140	137.76
Trustees Bank Fees	1,500	1,235.44
Trustee's Seminars & Wkshops	250	-
Software Maintenance	4,400	2,508.00
Computer Expenses	2,000	3,488.67
Computer Maintenance	200	712.50
Total Financial Administration	**$ 39,260**	**$ 36,612.91**

EXPENDITURES	2001 BUDGET	2001 EXPENSE
Election & Registration		
Deputy Town Clerk	$ 21,000	$ 20,829.76
Clerk Payroll - 60%	15,975	16,251.00
Health Insurance	880	871.44
Other Insurance	300	259.45
Social Security	2,900	2,836.78
Employee Retirement	1,500	885.49
Registry of Deeds Expense	500	369.64
Printing	200	160.52
Dues and Subscriptions	150	748.74
Office Supplies	600	561.41
Publications	200	145.66
Seminars/Conventions	1,275	581.75
Voters Supervisors Salaries	250	282.74
Supervisors Social Security	20	21.63
Voters Ballots Clerks	260	60.00
Social Security	20	4.59
Ballot Printing	400	129.09
Voting Booth Set-up	110	90.00
Advertising	300	85.67
Super. of checklist Office Equip.	400	20.28
Meals (Election)	100	126.00
Total Election & Registration	**$ 47,340**	**$ 45,321.64**
* * * * * *	* * * * * *	* * * * * *
Property Assessment		
Assessing Clerk	4,005	3,998.70
Social Security	310	305.75
Assessor's Expense	2,500	2,380.00
Survey of Ball Flats	750	-
Computer Expenses	1,000	1,626.00
Overlay Account	-	6,627.51
Total Property Assessment	**$ 8,565**	**$ 14,937.96**
* * * * * *	* * * * * *	* * * * * *
Planning & Zoning		
Payroll	2,000	1,076.00
Social Security	155	67.71
Contract Services	2,000	2,500.00
SWRPC Map Update	3,800	54.00
Printing	150	-
Office Supplies	125	155.93
Books & Periodicals	300	289.05
Advertising	400	370.14
Equipment	50	26.19
Seminars/Workshops	50	-
Total Planning & Zoning	**$ 9,030**	**$ 4,539.02**

TOWN OF MARLBOROUGH
2001 EXPENSES IN DETAIL

EXPENDITURES	2001 BUDGET	2001 EXPENSE
Judicial & Legal		
Attorney/Court Fees	$8,000	1,819.38
Paragon Contract	2,000	-
Total Judicial & Legal	**$ 10,000**	**$ 1,819.38**
* * * * * *	* * * * * * *	* * * * * * *
General Government Building		
Maintenance Payroll	$ 5,980	$ 6,078.00
Social Security	55	11.25
Other Insurance	460	465.08
Telephone	6,521	7,037.37
Honeywell Services	500	441.00
Electricity	2,500	2,557.24
Heating Oil	3,000	1,847.64
Repairs/Maintenance	9,000	6,315.18
Municipal Postage	5,700	5,617.15
Copier Contract/Supplies	4,500	3,530.26
General Supplies	-	-
Groundskeeping	5,500	6,700.00
Total General Government Building	**$ 37,736**	**$ 34,522.17**
* * * * * *	* * * * * * *	* * * * * * *
Cemeteries		
Payroll	$ 5,000	$ 3,295.75
Trustee's Salary	75	1,075.00
Social Security	390	334.39
Tree Removal	800	-
Equipment Rental	3,700	3,226.25
Cemetery Expansion	2,600	2,200.00
General Supplies	150	1,161.27
Headstone/Road Repairs/Signs	3,000	3,710.99
Groundskeeping	-	-
Flower Expense	150	80.50
Seminars/Workshops	75	56.28
Total Cemeteries	**$ 15,940**	**$ 15,140.43**
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Insurance		
Health Deducible Paid	$ 15,000	$ 4,699.56
Property Liability	20,000	19,767.00
Worker's Comp	15,000	11,525.00
Total Insurance	**$ 50,000**	**$ 35,991.56**

EXPENDITURES	2001 BUDGET	2001 EXPENSE
Advertising & Regional Associations		
NH Municipal Association	1,093	1,092.74
Southwest Regional Planning Comm	2,275	2,273.00
Total Advertising & Regional Assoc.	**$ 3,368**	**$ 3,365.74**
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Police Department		
Full-time Payroll	$ 103,594	$ 101,279.55
Part-time Payroll	21,992	15,665.48
Overtime Payroll	3,832	2,877.34
Health Insurance	5,375	5,011.32
Other Insurance	874	724.26
Social Security	3,240	2,712.96
Retirement	5,847	5,786.22
Cell Phones/Pagers	1,080	650.35
Photo/Ident Kits	350	560.35
Printing	350	1,852.76
Dues and Subscriptions	350	293.80
Supplies	1,000	883.25
Gasoline	4,922	3,321.08
Vehicle Repairs	3,030	3,071.24
Publications	500	315.80
Departmental Expenses	1,000	1,743.42
Radio/Radar Maintenance	400	1,136.21
Tires	580	197.80
Ammunition	701	516.63
Uniforms & Insignias	1,000	1,400.48
Equipment Rental	2,500	3,250.56
New Cruiser Equipment	7,097	6,885.58
Seminars/Workshops	800	665.00
Community Policing	750	420.02
Total Police Department	**$ 171,164**	**$ 161,221.46**
* * * * * *	* * * * * * *	* * * * * * *
Building Inspection		
Building Inspector's Salary	$ 1,000	$ 1,100.00
BI - Social Security	80	84.16
Publications	200	-
Plumbing Inspector's Salary	750	400.00
PI - Social Security	60	30.60
Electrician's Salary	750	575.00
EI - Social Security	60	44.00
Total Building Inspection	**$ 2,900**	**$ 2,233.76**

TOWN OF MARLBOROUGH
2001 EXPENSES IN DETAIL

EXPENDITURES	2001 BUDGET	2001 EXPENSE
Fire Department		
Maintenance Payroll	$ 1,200	$ 1,330.00
Fire Wards Salary	125	150.00
Social Security	102	113.09
Cell Phones	-	-
Electricity	2,000	1,733.22
Expense for Water Pumping	1,000	-
Dues and Subscriptions	260	278.50
NH Assoc. Expenses	240	216.00
Supplies	1,500	568.27
Gasoline	375	109.17
Diesel Fuel	300	337.39
Publications	200	-
Departmental Expenses	450	450.70
Equipment	8,500	7,011.60
Payroll	11,000	12,600.51
Social Security	842	928.10
Training	1,500	1,471.00
Radio Maintenance	900	1,281.77
Equipment Repair	1,000	268.94
Truck Repair	2,500	1,456.06
Medical Services	1,000	120.00
Heating Oil	2,500	2,355.39
Building Maintenance	1,500	1,999.16
Roof Maintenance	100	-
Other Exp. (Paid from FEMA Grant)	-	1,374.74
Total Fire Department	**$ 39,094**	**$ 36,153.61**
* * * * * *	* * * * * *	* * * * * *
Emergency Management		
Radio/Antenna Maintenance	$ -	-
Civil Defense	100	-
Forest Fire Wardens	250	287.00
Social Security	90	52.22
Forest Fire Bills	1,000	395.67
Forest Fire Equipment	-	-
Total Emergency Management	**$ 1,440**	**$ 734.89**
* * * * * *	* * * * * *	* * * * * *
Highway Administration		
Payroll	$ 86,500	$ 92,746.68
Temporary Help	6,200	5,838.00
Overtime Payroll	500	137.87
Mileage Reimbursement	-	-
Health Insurance	8,300	7,451.64
Other Insurance	700	660.10

EXPENDITURES	2001 BUDGET	2001 EXPENSE
Highway Administration (con't)		
Social Security	7,200	7,559.55
Retirement	3,550	4,254.94
Drug/Alcohol Testing	500	-
Honeywell Services	775	778.00
Electricity	1,000	819.96
Propane Gas	1,500	2,777.97
Dues and Subscriptions	100	20.00
General Supplies	1,200	1,746.58
Equipment Fee - RTC	-	-
Equipment Fee - Water	-	(1,059.50)
Equipment Fee - Sewer	-	-
Equipment Fee - Cemetery	-	-
Total Highway Administration	**$ 118,025**	**$ 123,731.79**
* * * * * *	* * * * * *	* * * * * *
Highway Dept. - Roadways		
Asphalt/Hot Mix	$ 28,000	$ 27,981.98
Gravel	12,000	8,997.68
Backhoe Rental	3,000	2,003.00
Other Equipt Repair	6,800	6,103.00
Street Signs	500	446.04
Small Equip. Repair	400	111.16
Grader Maintenance	3,000	1,153.02
Front Loader Maintenance	500	621.04
Dump Truck Maintenance	3,000	1,897.22
One-Ton	1,000	1,642.24
Gasoline	600	441.29
Diesel Fuel	4,500	5,232.69
Sidewalk Plow Maintenance	500	107.31
Care of Trees	1,000	-
Motor Oil	600	492.93
Equipment Purchase	1,000	600.00
Storm Drain/Culverts	1,500	1,043.60
Snow/Ice Overtime	11,500	11,046.33
Social Security	500	844.99
Sidewalk/Lot Plowing	1,500	1,980.00
Ice Control Salt	10,000	10,833.40
Ice Control Sand	6,000	7,335.88
Snow Equip. Maintenance	1,500	1,691.49
Total Highway Dept. - Roadways	**$ 98,900**	**$ 92,606.29**

TOWN OF MARLBOROUGH
2001 EXPENSES IN DETAIL

EXPENDITURES	2001 BUDGET	2001 EXPENSE
Highway Dept. - Bridge Repair		
Bridge Repair Payroll	1,000	-
Social Security	75	53.55
Bridge Repair Materials	1,000	900.70
Total Highway Dept. - Bridge Repair	$ 2,075	$ 954.25
* * * * * *	* * * * * * *	* * * * * *
Highway Dept. - Street Lighting		
Street Lighting Repairs	$ 400	175.38
Street Lighting	15,000	10,869.11
Total Highway Dept. - Street Lighting	$ 15,400	$ 11,044.49
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Recycling, Transfer Center		
Payroll	50,250	52,470.60
Health Insurance	1,455	1,452.48
Other Insurance	340	371.63
Social Security	4,000	4,014.16
Retirement	1,740	2,128.78
State Assessed Unemployment	-	-
Electricity	1,000	1,006.82
Fuel Oil	2,500	2,764.59
Equipment Rental	-	-
Supplies	2,700	882.83
Repairs/Maintenance	500	302.90
Vehicle Maintenance	500	135.59
Equipment Maintenance	750	644.44
Gasoline	500	382.54
Advertising	150	-
Hazardous Disposal	1,950	1,587.25
Hydro Testing	3,000	3,975.00
Equipment Purchase	-	149.98
Seminars/Workshops	300	295.00
Mileage Expense	175	342.58
Roll-Off Hauling	38,000	48,262.00
Medical Services	150	-
Tire Disposal	500	402.00
Total Recycling, Transfer Center	$ 110,460	$ 121,571.17
* * * * * *	* * * * * * *	* * * * * *
Health Agencies		
Health Officer's Salary	500	500.00
Social Security	40	38.25
Animal Control	500	251.50
Home Health Care	10,920	10,920.00
Total Health Agencies	$ 11,960	$ 11,709.75

EXPENDITURES	2001 BUDGET	2001 EXPENSE
Sewer Department		
Payroll	1200	494.12
Health Insurance	115	99.36
Other Insurance	12	8.88
Social Security	100	37.80
Retirement	55	56.75
Electricity	130	98.02
Equipment Rental	1,000	300.00
Keene Treatment Plant	42,000	42,285.21
Supplies	1,200	234.00
EPA Bond 60%	32,410	31,864.85
85' Pump Station Bond 2005	386	386.00
85' Plant Bond 2005	1,294	1,294.00
Total Sewer Department	$ 79,902	$ 77,158.99
* * * * * *	* * * * * * *	* * * * * *
Water Department		
Payroll	9,910	7,663.22
Health Insurance	900	728.54
Other Insurance	80	64.66
Social Security	760	576.51
Retirement	400	416.05
New Town Well Development	52,500	5,285.50
Telephone	900	772.37
Water Tests	1,700	2,516.00
Electricity	8,200	7,559.46
Pumphouse Propane	400	103.21
Equipment Rental	2,000	3,279.00
State Fee/Licenses	150	343.66
Supplies	3,000	1,063.73
Maintenance/Repairs	3,000	4,387.13
Bowl Clean & Repairs	-	-
Water Quality Report	200	194.50
Transfer-Highway	1,000	-
Advertising	200	-
New Water Meters	300	1,128.79
Corrosion Control	7,000	5,095.30
Total Water Department	$ 92,600	$ 41,177.63
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Welfare - Vendor Payments		
Community Kitchen	$ 5,000	$ 5,000.00

TOWN OF MARLBOROUGH
2001 EXPENSES IN DETAIL

EXPENDITURES	2001 BUDGET	2001 EXPENSE
Welfare Administration		
Payroll (7 hrs/wk)	4175	3915.7
Social Security	320	299.63
Dues & Subscriptions	40	30.00
Supplies	150	102.83
Seminars/Workshops	200	95.34
Total Welfare Administration	**$ 4,885**	**$ 4,443.50**
* * * * * *	* * * * * *	* * * * * *
Welfare-Direct Assistance		
Prescription Assistance	1,000	727.40
Electric Assistance	1,625	391.57
Fuel Assistance	1,450	217.52
Rent Assistance	10,500	11,251.29
Food Assistance	1,325	359.89
Burial Expenses	750	-
Fuel Assistance - SWCS	1,300	1,300.00
Total Welfare-Direct Assistance	**$ 17,950**	**$ 14,247.67**
* * * * * *	* * * * * *	* * * * * *
Parks & Recreation		
Junior Theater Payroll	500	500.01
Senior Theater Payroll	700	966.66
Social Security	95	112.20
Electricity	700	545.89
Porta-Potty's	1,995	2,223.00
Skate Board Park Maintenance	1,000	-
Senior Citizen Picnic	200	170.00
Office Supplies/Copies/Printing	100	-
New Equipment	800	800.00
Groundskeeping-Mowing Contract	3,500	2,100.00
Town Beach Maintenance	300	40
Fitch Court Maintenance	2,000	2,014.03
Total Parks & Recreation	**$ 11,890**	**$ 9,471.79**
* * * * * *	* * * * * *	* * * * * *
Conservation Commission		
Water Tests	$ 200	$ 160.00
Meetinghouse Dam Maintenance	25	-
Fees/Subscriptions	300	275.00
Supplies	100	52.14
Trail Maintenance & Improvements	200	350.00
Mileage	50	-
Land Legal Expenses	300	476.00
Seminars/Workshops	100	-
Total Conservation Commission	**$ 1,275**	**$ 1,313.14**

EXPENDITURES	2001 BUDGET	2001 EXPENSE
Library		
Payroll	$ 41,000	$ 42,362.82
Other Insurance	250	221.38
Social Security	3,140	3,237.09
Retirement	1,150	1,200.15
Staff Development	995	1,024.22
Telephone	-	176.00
Electricity	2,376	1,958.20
Heating Oil	2,750	1,932.77
Contract Labor & Equipment	2,134	2,082.68
Supplies	905	919.52
Postage	260	270.00
Facility Maintenance	6,600	6,147.12
Equipment Maintenance	2,000	2,000.00
Mileage	200	200.00
Maintenance Supplies	250	214.74
Groundskeeping	2,200	1,290.00
Periodicals	1,521	1,507.70
Adult Book Purchase	6,089	6,144.05
Children Book Purchase	2,730	2,638.76
Software Materials	982	1,180.55
Special Programs	200	112.64
Petty Cash Account	180	180.00
Public Relations	100	82.00
Total Library	**$ 78,012**	**$ 77,082.39**
* * * * * *	* * * * * *	* * * * * *
Patriotic Purposes		
Patriotic Expenses	$ 2,000	$ 765.59
Old Home Days	1,500	1,465.00
Total Patriotic Purposes	**$ 3,500**	**$ 2,230.59**
* * * * * *	* * * * * *	* * * * * *
Heritage Commission		
Electricity	$ 350	$ 260.13
Bell Tower Maintenance	100	-
Cornerstone Projects	200	393.00
Gates House Exterior Restoration	-	-
Gates House Interior Restoration	2,000	1,807.19
Administrative Expenses	450	410.96
Groundskeeping-Mowing Contract	2,200	1,110.00
Seminars/Workshops	100	-
Meetinghouse Site Maintenance	-	-
Total Heritage Commission	**$ 5,400**	**$ 3,981.28**

TOWN OF MARLBOROUGH
2001 EXPENSES IN DETAIL

EXPENDITURES	2001 BUDGET	2001 EXPENSE
Debt Service		
Principal - Long Term Notes		
EPA Sewer 2008 40%	$ 12,000	$ 12,000.00
State Sewer 2005	20,000	20,000.00
Fire Truck 2010	24,677	24,676.80
Town Hall	10,700	10,998.99
Sub-total (Principal-Long Term Notes)	$ 67,377	$ 67,675.79
Interest - Long Term Notes		
EPA Sewer Bond Interest 40%	$ 9,610	$ 9,243.23
State Sewer Bond Interest	8,265	8,263.58
Fire Truck Bond Interest	14,461	14,460.59
Town Hall Interest	2,680	2,381.01
Sub-total (Interest-Long Term Notes)	$ 35,016	$ 34,348.41
Anticipated Tax Note	2,000	-
Total Debt Service	**$ 104,393.00**	**$ 102,024.20**

EXPENDITURES	2001 BUDGET	2001 EXPENSE
Capital Outlay		
Vehicles & Equipment		
Front End Loader	$ 15,671	$ 15,670.79
Police Cruiser	23,600	23,521.60
Sub-total 1 (Vehicles & Equipment)	$ 39,271	$ 39,192.39
Buildings		
Gates House Improvements	$ 2,850	$ 2,850.00
Other Capital Outlay		
Sawyer Bridge	-	4,178.00
Sub-total 2 (Buildings & Other)	$ 2,850	$ 7,568.00
Total Capital Outlay	**$ 42,121**	**$ 46,220.39**
Fire Equipment Capital Reserve	**$ 8,000**	**$ 8,000.00**
TOTAL 2001 BUDGET & EXPENSES	**$ 1,304,685**	**$ 1,195,243.20**

* Does not include County Taxes paid

Town of Marlborough

ACTUAL & ANTICIPATED REVENUES

Report Sequence =
Account = First thru Last; Mask = 01-3###-#-###
Level of Detail = Transaction Detail; Level = 9

Fund: GENERAL FUND

Period: January 2001 to December 2001

Account Number	Account Name	Prior Year Ptd Revenues	Current Year Ptd Revenues	Current Year Budgeted	Current Year Ytd Revenues
REVENUE FROM TAXES/INTEREST					
01-3110-1-001	PROPERTY TAX REVENUE	0.00	2645832.43	0.00	2645832.43
01-3120-1-001	LAND USE TAXES CURRENT YEAR	0.00	1951.64	0.00	1951.64
01-3185-1-001	YIELD TAXES CURRENT YEAR	0.00	5995.16	0.00	5995.16
01-3186-1-001	PAYMENT IN LIEU OF TAXES	0.00	5333.31	0.00	5333.31
01-3189-9-001	BOAT TAX	0.00	1040.91	0.00	1040.91
TOTAL	REVENUE FROM TAXES/INTEREST	0.00	2660153.45	0.00	2660153.45
01-3190-1-000	JUNE 2000 PROP TAX INT	0.00	3400.36	0.00	3400.36
01-3190-1-001	June 2001 Prop Tax Interest	0.00	2695.95	0.00	2695.95
01-3190-1-097	JUNE 1997 PROP TAX INT	0.00	0.00	0.00	0.00
01-3190-1-098	JUNE 1998 PROP TAX INT	0.00	0.00	0.00	0.00
01-3190-1-099	JUNE 1999 PROP TAX INT	0.00	0.00	0.00	0.00
01-3190-2-000	DEC 2000 PROP TAX INT	0.00	4836.72	0.00	4836.72
01-3190-2-001	Dec 2001 Prop Tax Int	0.00	436.56	0.00	436.56
01-3190-9-002	INT&COST ON REDEMPTIONS	0.00	16361.81	0.00	16361.81
REVENUE - LICENSES/PERMITS/FEES					
01-3210-4-001	UCC FILINGS & CERTIFICATES	0.00	494.35	0.00	494.35
01-3220-1-001	MOTOR VEHICLE DECALS	0.00	3555.00	0.00	3555.00
01-3220-2-001	MOTOR VEHICLE TITLE FEES	0.00	906.00	0.00	906.00
01-3220-3-001	MOTOR VEHICLE REGISTRATIONS	0.00	250152.00	0.00	250152.00
01-3230-1-001	BUILDING PERMIT FEES	0.00	2324.30	0.00	2324.30
01-3230-2-001	ELECTRICAL PERMIT FEES	0.00	375.00	0.00	375.00
01-3230-4-001	PLUMBING PERMIT FEES	0.00	240.00	0.00	240.00
TOTAL	REVENUE - LICENSES/PERMITS/FEES	0.00	258046.65	0.00	258046.65
01-3290-2-001	DOG LICENSES	0.00	1770.62	0.00	1770.62
01-3290-2-002	DOG FEE - STATE	0.00	(245.00)	0.00	(245.00)
01-3290-3-001	MARRIAGE LIC - STATE	0.00	0.00	0.00	0.00
01-3290-4-001	MARRIAGE LIC - TOWN	0.00	91.00	0.00	91.00
01-3290-5-001	B-D-M STATE @ $8	0.00	(56.00)	0.00	(56.00)
01-3290-6-001	BIRTH/DEATH/MARR TOWN	0.00	103.00	0.00	103.00
01-3290-7-001	B-D-M STATE @ $5	0.00	0.00	0.00	0.00
01-3290-9-001	CURRENT USE FILING FEES	0.00	12.33	0.00	12.33
REVENUE FROM GOVERNMENTS					
01-3311-1-002	STATE BRIDGE AID	0.00	0.00	0.00	0.00
01-3311-1-003	PARK WATER PROJECT	0.00	0.00	0.00	0.00
01-3311-1-004	HUD TRAILER PARK PROJECT	0.00	0.00	0.00	0.00
01-3319-1-001	FEMA FLOOD MITIGATION GRANT	0.00	0.00	0.00	0.00
01-3319-1-002	FEMA FIRE GRANT	0.00	5130.00	0.00	5130.00
01-3350-1-001	SHARED REVENUE BLOCK GRANT	0.00	90723.26	0.00	90723.26
01-3352-1-001	MEALS & ROOM TAX DISTRIB.	0.00	0.00	0.00	0.00
01-3353-1-001	HIGHWAY BLOCK GRANT	0.00	58192.67	0.00	58192.67
TOTAL	REVENUE FROM GOVERNMENTS	0.00	154045.93	0.00	154045.93
01-3359-1-001	NH WATER POLLUTION BOND	0.00	25526.00	0.00	25526.00
01-3359-1-003	NH STATE REVOLVING FUND	0.00	0.00	0.00	0.00
REVENUE FROM DEPARTMENTS					
01-3401-1-001	POLICE DEPT INCOME	0.00	4668.00	0.00	4668.00
01-3401-1-002	PD COURT PAYROLL	0.00	52.12	0.00	52.12
01-3401-1-003	POLICE SPECIAL DETAIL	0.00	661.00	0.00	661.00
01-3401-1-004	Speed Grant	0.00	(0.06)	0.00	(0.06)
01-3401-1-220	PD COURT PAY SOCIAL SEC	0.00	(148.48)	0.00	(148.48)
01-3401-2-001	HIGHWAY DEPT INCOME	0.00	340.60	0.00	340.60
01-3401-3-001	FIRE DEPT INCOME	0.00	3684.56	0.00	3684.56
01-3401-5-001	LIBRARY INCOME	0.00	630.55	0.00	630.55
01-3401-6-001	PLANNING/ZONING INCOME	0.00	790.18	0.00	790.18
01-3401-7-001	WELFARE REIMBURSEMENTS	0.00	0.00	0.00	0.00
01-3402-1-001	WATER DEPT INCOME	0.00	39982.30	0.00	39982.30
01-3403-1-001	SEWER DEPT INCOME	0.00	40623.00	0.00	40623.00
01-3403-2-001	SEWER APPLICATION FEES	0.00	0.00	0.00	0.00
01-3403-3-001	WATER/SEWER INTEREST	0.00	620.00	0.00	620.00
TOTAL	REVENUE FROM DEPARTMENTS	0.00	91903.77	0.00	91903.77
01-3404-1-001	RECYCLING/TRANSFER CTR INCOME	0.00	27263.38	0.00	27263.38
REVENUE FROM MISC. SOURCES					
01-3501-1-002	SALE OF TOWN PROPERTY	0.00	0.00	0.00	0.00
01-3502-1-001	INTEREST ON DEPOSITS	0.00	34874.67	0.00	34874.67
01-3504-1-002	BAD CHECK FEES	0.00	232.12	0.00	232.12
01-3506-6-001	OTHER INSURANCE REIMBURSEMENTS	0.00	0.00	0.00	0.00
01-3508-1-001	FUEL ASST DONATIONS	0.00	0.00	0.00	0.00
01-3508-2-001	MARL HARRIS AMBULANCE	0.00	51.02	0.00	51.02
01-3508-3-001	HERITAGE COMMITTEE-GATES HOUSE	0.00	307.00	0.00	307.00
01-3508-4-001	CONSERVATION COMMITTEE	0.00	13525.00	0.00	13525.00
TOTAL	REVENUE FROM MISC. SOURCES	0.00	48989.81	0.00	48989.81
01-3509-1-001	TOWN CLERK'S INCOME	0.00	956.52	0.00	956.52
01-3509-2-001	NEW CEMETERY TRUST	0.00	650.00	0.00	650.00

A C T U A L & A N T I C I P A T E D R E V E N U E S

Report Sequence =
Account = First thru Last; Mask = 01-3###-#-###
Level of Detail = Transaction Detail; Level = 9

Fund: GENERAL FUND Period: January 2001 to December 2001

Account Number	Account Name	Prior Year Ptd Revenues	Current Year Ptd Revenues	Current Year Budgeted	Current Year Ytd Revenues
01-3509-3-001	NEW TRUST FUNDS	0.00	0.00	0.00	0.00
01-3509-4-001	INSURANCE DIVIDENDS	0.00	5511.82	0.00	5511.82
01-3509-9-001	MISCELLANEOUS INCOME	0.00	2974.08	0.00	2974.08
01-3916-1-001	CEMETERY TRUST FUNDS	0.00	(900.57)	0.00	(900.57)
01-3916-2-001	WARD & REED TRUST FUNDS	0.00	0.00	0.00	0.00
01-3916-3-001	FARNUM MEMORIAL FUNDS	0.00	6114.10	0.00	6114.10
01-3916-4-001	LIBRARY TRUST FUNDS	0.00	0.00	0.00	0.00
01-3916-5-001	FIRE DEPT TRUST FUNDS	0.00	1735.19	0.00	1735.19
01-3916-6-001	REASSESSMENT CAP RESV	0.00	0.00	0.00	0.00
01-3916-6-110	HWY CAP RESERVE FUND	0.00	0.00	0.00	0.00
01-3939-8-001	FIRE TRUCK BOND	0.00	0.00	0.00	0.00
01-3939-9-001	BUDGETARY USE OF FUND BALANCE	0.00	0.00	0.00	0.00
	TOTAL GENERAL FUND	0.00	3312377.48	0.00	3312377.48

REPORT OF THE TRUSTEES OF TRUST FUNDS

The enclosed "Report Of The Trust Funds Of The Town Of Marlborough" provides a detailed view of their status as of December 31, 2001. They total $1,428,682 and provide supplemental income to many of the Town's departments and organizations.

Lila Coles moved out of Marlborough late in the year and therefore resigned as a Trustee. Her contribution and participation will be missed.

The year 2001 provided a stormy investment period. It began with an unstable economy and market environment and ended with the aftermath of the terrorist attacks and the war in Afghanistan. In light of this, the Trust Funds' portfolio total value managed to increase 4% due to added funding and its conservative investment nature. Future increases in total value are not guaranteed, however.

Respectfully submitted,

Wayne Crowell
Norman Evans
Trustees of Trust Funds

REPORT OF THE TRUST FUNDS OF THE TOWN OF MARLBOROUGH, NH ON DECEMBER 31, 2001

			PRINCIPAL						INCOME				TOTAL
Date of Creation	NAME OF TRUST FUND First those trust invested common trust fund	Purpose of Trust Fund	Balance Beginning Year	Additons/ New Funds Created	Disbursements	Gains or (Losses) on Sale of Securities	Balance End Year	Market Value End of Year	Balance Beginning Year	Earned During Year	Expended During Year	End Year	Principal & Income
COMBINED FUNDS													
	SCHOOL FUNDS												
Prior 1891	School Fund, Asahiel Co	No Record of bequest-support of schools	16,339.61	0.00		213.81	16,553.42	16,997.62	985.43	628.02	(714.83)	898.62	17,452.05
12/30/1894	School Fund, WH Wilkinson	No Record of bequest-support of schools	4,196.10	0.00		54.91	4,251.01	4,365.08	253.06	161.28	(183.57)	230.77	4,481.78
Prior 1891	School Fund, Abijiah Tucker	Support of Schools	142.67	0.00		1.87	144.54	148.42	8.61	5.48	(6.25)	7.84	152.38
Prior 1892	School Fund, Lydia Wyman	Support of Schools	923.14	0.00		12.08	935.22	960.32	55.67	35.48	(40.38)	50.77	985.99
Prior 1893	School Fund, Town	Support of Schools	704.95	0.00		9.22	714.17	733.34	42.51	27.09	(30.84)	38.76	752.94
			22,306.47	0.00	0.00	291.89	22,598.36	23,204.77	1,345.28	857.35	(975.86)	1,226.77	23,825.13
	EDUCATIONAL FUNDS												
05/25/46	Pease Educational Fund	Further education of worthy students	20,938.79	0.00		273.99	21,212.78	21,782.01	678.57	783.62	(678.57)	783.62	21,996.40
12/31/84	Mabel M Ward School Fund	Colledge bound worthy studens of Marlborough	16,784.40	0.00		219.63	17,004.03	17,460.32	543.93	628.14	(543.93)	628.14	17,632.17
04/03/87	Omer Dumont Education Fund	Worthy students of Marlboro/Harrisville	4,744.30	0.00		62.08	4,806.38	4,935.36	153.75	177.55	(153.75)	177.55	4,983.93
4//20/59	Ray E Tarbox Memorial Fund	Further education of worthy students	4,564.21	0.00		59.72	4,623.93	4,748.01	147.91	170.81	(147.91)	170.81	4,794.74
05/31/69	Chas B Knight Mem Tr Fund	Continued education of worthy students	4,309.97	0.00		56.40	4,366.37	4,483.54	139.67	161.30	(139.67)	161.30	4,527.67
	Maria Kimball Education Fund	Further education of worthy Marlborough students	41,964.12	0.00		549.12	42,513.24	43,654.04	1,360.31	1,570.48	(1,360.31)	1,570.48	44,083.72
03/15/76	Chesham Sportsmens Club Fund	Worthy students of Marlborough/Harrisville w restrict	2,898.83	0.00		37.93	2,936.76	3,015.57	163.15	110.99	0.00	274.14	3,210.90
			96,204.62	0.00	0.00	1,258.89	97,463.51	100,078.84	3,187.29	3,602.89	(3,024.14)	3,766.04	101,229.55
	LIBRARY FUNDS												
12/24/1894	Frost Free Library Fund	Income to Library	11,100.97	0.00		145.26	11,246.23	11,548.01	359.75	415.44	(6,109.17)	(5,333.98)	5,912.25
08/25/50	Kate K David Lib BK Fund	Income to Library for bks	3,356.88	0.00		43.93	3,400.81	3,492.06	108.79	125.63	0.00	234.42	3,635.23
9/5/1898	Albert P Frost Library Fund	Income to Library	1,850.16	0.00		24.21	1,874.37	1,924.67	59.96	69.24	0.00	129.20	2,003.57
12/02/50	Kate K Davis Lib. BK & Gds Fund	Income to Library for bks	28,092.27	0.00		367.60	28,459.87	29,223.56	910.39	1,051.33	0.00	1,961.72	30,421.59
11/06/48	LR Atherton Library Fund	Income to Library	1,727.11	0.00		22.60	1,749.71	1,796.66	55.97	64.64	0.00	120.61	1,870.32
11/27/85	Kate M Reid Frost Free Lib Fund	General Frost Free Library	3,575.49	0.00		46.79	3,622.28	3,719.48	115.87	133.81	0.00	249.68	3,871.96
01/06/48	M J Livingston Library Fund	Income to Library	370.03	0.00		4.84	374.87	384.93	11.99	13.85	0.00	25.84	400.71
02/20/75	Rufus S Frost Mem'l Library Fnd	Income to Library	4,196.10	0.00		54.91	4,251.01	4,365.08	135.98	157.04	0.00	293.02	4,544.03
03/13/78	Alice Bullock Lib Fund	Income to Library	8,392.20	0.00		109.82	8,502.02	8,730.16	271.97	314.07	0.00	586.04	9,088.06
1986	Reginald Mason Lib Fund	Income to Library	5,758.88	0.00		75.36	5,834.24	5,990.79	186.63	215.52	0.00	402.15	6,236.39
03/24/88	Inna Richardson Frost Free	Income to Library	1,678.44	0.00		21.96	1,700.40	1,746.03	54.39	62.81	0.00	117.20	1,817.60
06/01/82	Mary Lodge Frost Free Library Fund	Income to Library	71,698.26	0.00		938.21	72,636.47	74,585.60	2,323.54	2,683.24	0.00	5,006.78	77,643.25
01/14/75	Ruth E Hemmenway Fund	Income to Library	33,568.80	0.00		439.26	34,008.06	34,920.64	1,087.87	1,256.28	0.00	2,344.15	36,352.21
02/01/91	Russell Wallace Library Fund	Income to Library	839.22	0.00		10.98	850.20	873.02	27.20	31.41	0.00	58.61	908.81
11/13/98	D. D. Fauteux in Mem of M. F. Page Frost Free Lib Fund		2,001.58	0.00		26.19	2,027.77	2,082.18	64.82	74.91	0.00	139.73	2,167.50
03/29/99	Esther (Anne) Burlin Library Fund		10,524.64	0.00		137.72	10,662.36	10,948.47	334.05	393.62	0.00	727.67	11,390.03
05/01/00	Helen Frost Library Fund		2,525.00	0.00		33.04	2,558.04	2,626.68	0.00	91.53	0.00	91.53	2,649.57
03/12/01	Charlton MacVeagh Sr. & Diana MacVeagh Trust		0.00	500.00		0.00	500.00	0.00	0.00	0.00	0.00	0.00	500.00
			191,256.03	500.00	0.00	2,502.68	194,258.71	198,958.04	6,109.17	7,154.37	(6,109.17)	7,154.37	201,413.08
	TOWN FUNDS												
	Charles C Ward Town Fund	Gen'l purposes -Town of Marlborough	8,634.09	0.00		112.98	8,747.07	8,981.79	739.44	339.78	0.00	1,079.22	9,826.29

REPORT OF THE TRUST FUNDS OF THE TOWN OF MARLBOROUGH, NH ON DECEMBER 31, 2001

			PRINCIPAL						INCOME				TOTAL
Date of Creation	NAME OF TRUST FUND First those trust invested common trust fund	Purpose of Trust Fund	Balance Beginning Year	Additons/ New Funds Created	Disbursements	Gains or (Losses) on Sale of Securities	Balance End Year	Market Value End of Year	Balance Beginning Year	Earned During Year	Expended During Year	End Year	Principal & Income
12/31/61	Kate Reid Town Trust Fund	General purposes	8,280.58	0.00		108.36	8,388.94	8,614.04	709.16	325.87	0.00	1,035.03	9,423.97
12/01/75	Farnum Memorial Fund	Supplies & Equipment Fire & Policy Dept	182,820.70	0.00		2,392.30	185,213.00	190,183.01	6,114.11	6,848.77	(6,114.10)	6,848.78	192,061.78
12/17/93	Edward Danielchick Town Fund	General purposes	14,243.23	0.00		186.38	14,429.61	14,816.81	1,219.81	560.53	0.00	1,780.34	16,209.95
			213,978.60	0.00	0.00	2,800.02	216,778.62	222,595.66	8,782.52	8,074.95	(6,114.10)	10,743.37	227,521.99
	FIRE DEPARTMENT FUNDS												
Prior 1891	Jedediah T Collins Fund	No Record	839.22	0.00		10.98	850.20	873.02	28.47	31.45	(28.47)	31.45	881.65
Nov-1975	Delevan C Richardson Fund	General Purpose	17,877.75	0.00		233.94	18,111.69	18,597.70	606.49	670.04	(606.49)	670.04	18,781.73
02/08/78	Marlborough Grange Fire Fund	For Fire Department	1,678.44	0.00		21.96	1,700.40	1,746.03	56.94	62.91	(56.94)	62.91	1,763.31
05/19/82	Mary Lodge Fire Dept Fund	For Fire Department	71,698.26	0.00		938.21	72,636.47	74,585.60	2,432.33	2,687.19	(2,432.33)	2,687.19	75,323.66
05/13/88	Omer Dumont Fire Dept Fund	Income to Fire Department	204,767.49	0.00		2,679.49	207,446.98	213,013.61	6,946.65	7,674.50	(6,946.64)	7,674.51	215,121.48
	Leroy Derby Fire Dept Fund	Income to Fire Department	8,392.20	0.00		109.82	8,502.02	8,730.16	284.70	314.53	(284.70)	314.53	8,816.55
			305,253.36	0.00	0.00	3,994.39	309,247.75	317,546.12	10,355.58	11,440.62	(10,355.57)	11,440.63	320,688.38
	AGED CITIZEN FUNDS												
Jul-1936	Jennie Mason Aged Citizen Fund	Benefit Aged Citizens	1,678.44	0.00		21.96	1,700.40	1,746.03	54.40	62.81	(95.40)	21.81	1,722.21
07/25/36	Chas Carlton Aged Citizen Fund	Benefit Aged Citizens	5,035.33	0.00		65.89	5,101.22	5,238.11	163.19	188.44	(286.18)	65.45	5,166.67
			6,713.77	0.00	0.00	87.85	6,801.62	6,984.14	217.59	251.25	(381.58)	87.26	6,888.88
	CHILDRENS HEALTH FUNDS												
	John H Kimball	Care of Chronically ill Children - Marlborough & Cheshire Counties	42,073.49	0.00		550.55	42,624.04	43,767.82	1,071.14	1,563.96	(1,071.14)	1,563.96	44,188.00
1945	Fred D Hemenway School	Income to HHC & CS Inc	1,678.44	0.00		21.96	1,700.40	1,746.03	54.39	62.81	(387.61)	(270.41)	1,429.99
			43,751.93	0.00	0.00	572.52	44,324.45	45,513.85	1,125.53	1,626.77	(1,458.75)	1,293.55	45,618.00
	MISCELLANEOUS FUNDS												
1927	Chas Ward Childrens Fd	Benefit town children	925.16	0.00		12.11	937.27	962.42	333.22	45.62	0.00	378.84	1,316.11
Prior 1891	Ministerial Fund	Income equally to Marlborough churches	1,060.78	0.00		13.88	1,074.66	1,103.50	34.38	39.70	(34.38)	39.70	1,114.36
07/02/51	Kate K Davis Marl Com Nurse Assoc	Income to HHC & CS Inc	47,200.39	0.00		617.64	47,818.03	49,101.18	1,529.63	1,766.43	(1,529.63)	1,766.43	49,584.46
11/16/82	M Reynolds Mart Com Nurse Assoc	Income to HHC & CS Inc	813.35	0.00		10.64	823.99	846.10	26.36	30.44	(26.36)	30.44	854.43
	Old Torrent Vet Firemans Assoc	Income to Veteran Firemen	3,878.20	0.00		50.75	3,928.95	4,034.38	457.66	157.17	0.00	614.83	4,543.78
	Marlborough Community Assoc.	Charitable Fund	5,266.37	500.00		68.91	5,835.28	5,478.45	163.99	196.85	0.00	360.84	6,196.12
			59,144.25	500.00	0.00	773.93	60,418.18	61,526.03	2,545.24	2,236.21	(1,590.37)	3,191.08	63,609.26
	Sub Totals Combined Funds		938,609.03	1,000.00	0.00	12,282.17	951,891.20	976,407.44	33,668.20	35,244.41	(30,009.54)	38,903.07	990,794.27

REPORT OF THE TRUST FUNDS OF THE TOWN OF MARLBOROUGH, NH ON DECEMBER 31, 2001

			PRINCIPAL						INCOME				TOTAL
Date of Creation	NAME OF TRUST FUND First those trust invested common trust fund	Purpose of Trust Fund	Balance Beginning Year	Additons/ New Funds Created	Disbursements	Gains or (Losses) on Sale of Securities	Balance End Year	Market Value End of Year	Balance Beginning Year	Earned During Year	Expended During Year	End Year	Principal & Income
	INSURANCE EXPENDABLE FUND												
	Insurance Expendable TR	Payment of claims	8,405.08	827.38		0.00	9,232.46	9,232.46	477.40	373.00	(827.38)	23.02	9,255.48
			8,405.08	827.38	0.00	0.00	9,232.46	9,232.46	477.40	373.00	(827.38)	23.02	9,255.48
	HIGH SCHOOL TUITION/SPECIAL EDUCATON FUND												
	High School Tuition/Special Educaton		0.00	20,884.63	0.00	0.00	20,884.63	20,883.93	0.00	415.67	(308.63)	107.04	20,991.67
			0.00	20,884.63	0.00	0.00	20,884.63	20,883.93	0.00	415.67	(308.63)	107.04	20,991.67
	TOTAL COMBINED FUNDS		**947,014.11**	**22,712.01**	**0.00**	**12,282.17**	**982,008.29**	**1,006,523.83**	**34,145.60**	**36,033.08**	**(31,145.55)**	**39,033.13**	**1,021,041.42**
	CAPITAL RESERVE FUNDS												
02/28/74	Hwy Equip Cap Reserve	Highway Equipment	54,166.19	12,532.93	(10,256.98)		56,442.14	56,442.14	0.00	2,275.95	(2,275.95)	0.00	56,442.14
	School Capital Reserve	Construction & Renovation of Bldgs	70,330.35	9,524.11	(27,368.05)		52,486.41	52,486.41	0.00	2,732.06	(2,732.06)	0.00	52,486.41
03/31/91	Town Reassessment Cap	Town Reassessment	18,145.81	6,125.68	(5,362.79)		18,908.70	18,908.70	0.00	762.89	(762.89)	0.00	18,908.70
1998	Fire Equipment		5,349.12	10,315.62	(12,238.16)		3,426.58	3,426.58	0.00	312.84	(312.84)	0.00	3,426.58
06/21/05	School Street Capital Reserve		63,119.84	9,700.78	(7,049.81)		65,770.81	65,770.81	0.00	2,650.97	(2,650.97)	0.00	65,770.81
	TOTAL CAPITAL RESERVE FUNDS		211,111.31	48,199.12	(62,275.79)	0.00	197,034.64	197,034.64	0.00	8,734.71	(8,734.71)	0.00	197,034.64
	TOTAL COMBINED FUNDS		947,014.11	22,712.01	0.00	12,282.17	982,008.29	1,006,523.83	34,145.60	36,033.08	(31,145.55)	39,033.13	1,021,041.42
	TOTAL CAPITAL RESERVE FUNDS		211,111.31	48,199.12	(62,275.79)	0.00	197,034.64	197,034.64	0.00	6,544.37	(6,544.37)	0.00	197,034.64
	TOTAL CEMETERY FUNDS		166,157.47	1,100.00	0.00	1,162.16	168,419.63	172,345.94	6,489.08	9,855.47	(2,600.00)	13,744.55	182,164.18
	TOTAL ALL FUNDS		1,324,282.89	72,011.13	(62,275.79)	13,444.33	1,347,462.56	1,375,904.41	40,634.68	52,432.92	(40,289.92)	52,777.68	1,400,240.24

REPORT OF THE TRUST FUNDS OF THE TOWN OF MARLBOROUGH, NH ON DECEMBER 31, 2001

HOW INVESTED		PRINCIPAL						INCOME				TOTAL
No. Shares or Other Units	DESCRIPTION OF INVESTMENT (Names of Banks, Stocks, Bonds, etc.)	Balance Beginning Year	Additions/ Purchases	Capital Gains (Losses)	Proceeds From Sales	Book Value End Year	Market Value End of Year	Balance Beginning Year	Income During Year	Expended During Year	Balance Year End	Principal & Income
0.0	Interpublic Group	1,447.25		(194.29)	1,252.96	0.00	0.00	0.00	6.66	(6.66)	0.00	0.00
135.0	Janus Overseas Fund	4,106.15				4,106.15	2,740.50	0.00	13.74	(13.74)	0.00	4,106.15
30.0	Johnson & Johnson	718.88				718.88	1,773.00	0.00	21.00	(21.00)	0.00	718.88
25.0	Jones Apparel Group Inc.	0.00	995.50			995.50	829.25	0.00	0.00	0.00	0.00	995.50
35.0	MBNA	1,221.48		156.07	513.88	863.67	1,232.00	0.00	16.15	(16.15)	0.00	863.67
15.0	Marsh & Mclennan Cos Inc	1,661.39		148.08	563.43	1,246.04	1,611.75	0.00	33.40	(33.40)	0.00	1,246.04
30.0	McCormick & Co.	0.00	1,233.60			1,233.60	1,259.10	0.00	12.00	(12.00)	0.00	1,233.60
0.0	Medtronic Inc	640.50		1,243.80	1,884.30	0.00	0.00	0.00	3.26	(3.26)	0.00	0.00
20.0	Microsoft Corp	1,781.81		94.54	688.48	1,187.87	1,325.00	0.00	0.00	0.00	0.00	1,187.87
35.0	Pfizer Inc	466.97				466.97	1,394.75	0.00	15.40	(15.40)	0.00	466.97
55.0	Questar Corp.	0.00	1,488.30			1,488.30	1,377.75	0.00	19.53	(19.53)	0.00	1,488.30
35.0	SBC Communications	955.31	476.10			1,431.41	1,370.95	0.00	33.25	(33.25)	0.00	1,431.41
0.0	Schering Plough Corp.	1,517.25		(98.05)	1,419.20	0.00	0.00	0.00	10.50	(10.50)	0.00	0.00
95.0	Scudder Intl Fund #68	5,337.48				5,337.48	3,116.10	0.00	11.03	(11.03)	0.00	5,337.48
40.0	Solectron Corp.	1,449.50	485.25	(868.89)	1,065.86	0.00	0.00	0.00	0.00	0.00	0.00	0.00
50.0	Starbucks Corp.	0.00	980.82			980.82	952.50	0.00	0.00	0.00	0.00	980.82
30.0	Stryker Corp.	889.50		274.40	496.78	667.12	1,751.10	0.00	3.20	(3.20)	0.00	667.12
10.0	Sysco Corp.	1,018.56		517.15	1,365.95	169.76	262.20	0.00	6.30	(6.30)	0.00	169.76
35.0	Target Corp.	0.00	1,662.75	(2.31)	367.19	1,293.25	1,436.75	0.00	8.82	(8.82)	0.00	1,293.25
20.0	Teleflex Inc.	0.00	937.00			937.00	946.20	0.00	6.80	(6.80)	0.00	937.00
0.0	Tellabs Inc.	0.00	1,133.25	(620.87)	512.38	0.00	0.00	0.00	0.00	0.00	0.00	0.00
30.0	Texas Instruments	2,071.50	585.00	(108.47)	476.53	2,071.50	840.00	0.00	2.88	(2.88)	0.00	2,071.50
25.0	United Technologies	0.00	1,945.00			1,945.00	1,615.75	0.00	16.89	(16.89)	0.00	1,945.00
120.0	Vanguard World Fd Intl Grth #81	2,412.00				2,412.00	1,801.20	0.00	28.80	(28.80)	0.00	2,412.00
0.0	Walmart Stores Inc.	1,638.00		(36.05)	1,601.95	0.00	0.00	0.00	1.80	(1.80)	0.00	0.00
30.0	Walgreen Co.	1,293.00				1,293.00	1,009.80	0.00	4.24	(4.24)	0.00	1,293.00
25.0	Wells Fargo & Co New	1,088.44				1,088.44	1,086.75	0.00	25.00	(25.00)	0.00	1,088.44
15,000.0	Wells Fargo Finan. 6.125% 2/15/06	0.00	15,067.05			15,067.05	15,574.50	0.00	461.93	(461.93)	0.00	15,067.05
15,000.0	Bellsouth cap FG 7.750% due 02/15/10	15,071.85				15,071.85	16,413.00	0.00	1,162.50	(1,162.50)	0.00	15,071.85
10,000.0	Federal Farm Credit Bk 6.750% due 01/13/03	9,991.90				9,991.90	10,453.15	0.00	675.00	(675.00)	0.00	9,991.90
10,000.0	Federal Farm Credit Bk 6.375% due 08/06/07	9,772.90				9,772.90	10,623.00	0.00	637.50	(637.50)	0.00	9,772.90
15,000.0	Federal Home Loan Bk 5.510% due 02/06/01	14,981.25		18.75	15,000.00	0.00	0.00	0.00	413.25	(413.25)	0.00	0.00
10,000.0	Federal Home Loan Bk 7.125% due 02/15/05	9,976.60				9,976.60	10,893.75	0.00	712.50	(712.50)	0.00	9,976.60
10,000.0	Federal Home Loan Bk 7.250% due 02/15/07	10,212.10				10,212.10	11,071.90	0.00	725.00	(725.00)	0.00	10,212.10
10,000.0	Federal Home Loan Bk 6.020% due 03/17/08	9,701.60				9,701.60	10,456.25	0.00	602.00	(602.00)	0.00	9,701.60
10,000.0	Federal Home Loan Bk 6.500% due 08/14/09	10,072.20				10,072.20	10,606.25	0.00	650.00	(650.00)	0.00	10,072.20
10,000.0	US Treasury Note 5.875% due 02/15/04	9,706.25				9,706.25	10,553.15	0.00	587.50	(587.50)	0.00	9,706.25
	SUBTOTAL	**166,157.47**	**56,474.80**	**1,157.36**	**55,370.00**	**168,419.63**	**172,345.94**	**6,489.08**	**7,886.16**	**(630.69)**	**13,744.55**	**182,164.18**
	INVESTMENT MANAGEMENT FEES								**(1,531.26)**	**1,531.26**		
	TOTAL CEMETERY FUNDS	**166,157.47**	**56,474.80**	**1,157.36**	**55,370.00**	**168,419.63**	**172,345.94**	**6,489.08**	**6,354.90**	**900.57**	**13,744.55**	**182,164.18**
	COMBINED FUNDS											
	Cash/Money Market	28,085.32	63,008.46		46,996.38	44,097.40	44,097.40	34,145.60	2,837.46	2,050.07	39,033.13	83,130.53
	Federated Tr Ob # 68	8,405.08	827.38			9,232.46	9,232.46	0.00	373.00	(373.00)	0.00	9,232.46
0.0	ADC Telecommunications Inc	4,555.57		(180.40)	4,375.17	0.00	0.00	0.00	0.00	0.00	0.00	0.00
175.0	Abbott Labs Co	6,668.75	2,390.00			9,058.75	9,756.25	0.00	134.00	(134.00)	0.00	9,058.75
150.0	Air Products & Chemicals Inc.	0.00	9,987.50	656.84	4,651.84	5,992.50	7,036.50	0.00	107.50	(107.50)	0.00	5,992.50

REPORT OF THE TRUST FUNDS OF THE TOWN OF MARLBOROUGH, NH ON DECEMBER 31, 2001

HOW INVESTED		PRINCIPAL						INCOME				TOTAL
No. Shares or Other Units	DESCRIPTION OF INVESTMENT (Names of Banks, Stocks, Bonds, etc.)	Balance Beginning Year	Additions/ Purchases	Capital Gains (Losses)	Proceeds From Sales	Book Value End Year	Market Value End of Year	Balance Beginning Year	Income During Year	Expended During Year	Balance Year End	Principal & Income
	CAPITAL RESERVE FUNDS											
	HIGHWAY EQUIPMENT											
	Cash/Money Market Funds	54,166.19	12,532.93	0.00	10,256.98	56,442.14	56,442.14	0.00	2,275.95	(2,275.95)	0.00	56,442.14
		54,166.19	12,532.93	0.00	10,256.98	56,442.14	56,442.14	0.00	2,275.95	(2,275.95)	0.00	56,442.14
	SCHOOL FUNDS											
	Cash/Money Market Funds	70,330.35	9,524.11	0.00	27,368.05	52,486.41	52,486.41	0.00	2,732.06	(2,732.06)	0.00	52,486.41
		70,330.35	9,524.11	0.00	27,368.05	52,486.41	52,486.41	0.00	2,732.06	(2,732.06)	0.00	52,486.41
	TOWN REASSESSMENT FUNDS											
	Cash/Money Market Funds	18,145.81	6,125.68	0.00	5,362.79	18,908.70	18,908.70	0.00	762.89	(762.89)	0.00	18,908.70
		18,145.81	6,125.68	0.00	5,362.79	18,908.70	18,908.70	0.00	762.89	(762.89)	0.00	18,908.70
	FIRE EQUIPMENT CAP RESERVE											
	Cash/Money Market Funds	5,349.12	10,315.62	0.00	12,238.16	3,426.58	3,426.58	0.00	312.84	(312.84)	0.00	3,426.58
		5,349.12	10,315.62	0.00	12,238.16	3,426.58	3,426.58	0.00	312.84	(312.84)	0.00	3,426.58
	SCHOOL STREET CAPITAL RESERVE											
	Cash/Money Market Funds	63,119.84	9,700.78	0.00	7,049.81	65,770.81	65,770.81	0.00	2,650.97	(2,650.97)	0.00	65,770.81
		63,119.84	9,700.78	0.00	7,049.81	65,770.81	65,770.81	0.00	2,650.97	(2,650.97)	0.00	65,770.81
	TOTAL CAPITAL RESERVE FUNDS	**211,111.31**	**48,199.12**	**0.00**	**62,275.79**	**197,034.64**	**197,034.64**	**0.00**	**8,734.71**	**(8,734.71)**	**0.00**	**197,034.64**
	CEMETERY FUNDS											
	Cash/Money Market	5,931.24	18,422.25		15,067.05	9,286.44	9,286.44	6,489.08	737.76	6,517.71	13,744.55	23,030.99
0.0	ADC Telecommunication	811.24		(3.52)	807.72	0.00	0.00	0.00			0.00	0.00
25.0	Abbott Labs Co.	1,333.75				1,333.75	1,393.75	0.00	20.50	(20.50)	0.00	1,333.75
30.0	Air Products & Chemicals Inc.	0.00	1,797.75	98.53	697.78	1,198.50	1,407.30	0.00	20.55	(20.55)	0.00	1,198.50
0.0	Alltel Corp	1,587.18		(247.97)	1,339.21	0.00	0.00	0.00	8.25	(8.25)	0.00	0.00
30.0	American Express	2,226.50		(126.01)	394.99	1,705.50	1,070.70	0.00	11.20	(11.20)	0.00	1,705.50
20.0	American Intl Group	499.91				499.91	1,588.00	0.00	3.16	(3.16)	0.00	499.91
70.0	American Power Conversion Corp	2,645.93		(183.52)	650.68	1,811.73	1,012.20	0.00	0.00	0.00	0.00	1,811.73
0.0	Amgen Inc.	1,313.45		120.75	1,434.20	0.00	0.00	0.00	0.00	0.00	0.00	0.00
35.0	Anadarko Petroleum	0.00	2,072.70			2,072.70	1,989.75	0.00	4.38	(4.38)	0.00	2,072.70
20.0	Applied Materials Inc.	2,186.38		83.60	516.48	1,753.50	802.00	0.00	0.00	0.00	0.00	1,753.50
25.0	Auto Data Processing Inc.	1,715.00				1,715.00	1,472.50	0.00	10.24	(10.24)	0.00	1,715.00
60.0	Cisco Systems	624.43	589.50			1,213.93	1,086.60	0.00	0.00	0.00	0.00	1,213.93
30.0	Citigroup Inc.	1,649.25		77.37	489.68	1,236.94	1,514.40	0.00	20.80	(20.80)	0.00	1,236.94
20.0	Colgate Palmolive Co.	1,720.00		(27.52)	565.48	1,127.00	1,155.00	0.00	15.08	(15.08)	0.00	1,127.00
0.0	Computer Assoc Intl	1,001.50		387.25	1,388.75	0.00	0.00	0.00	1.60	(1.60)	0.00	0.00
25.0	Danaher Corp.	1,152.50				1,152.50	1,507.75	0.00	2.00	(2.00)	0.00	1,152.50
35.0	Dynegy Inc. New Cl A	0.00	1,528.44			1,528.44	892.50	0.00	5.26	(5.26)	0.00	1,528.44
0.0	Ecolab Inc.	1,364.00		262.35	1,626.35	0.00	0.00	0.00	10.40	(10.40)	0.00	0.00
20.0	Express Scripts Inc. Cl A	0.00	1,076.80			1,076.80	935.20	0.00	0.00	0.00	0.00	1,076.80
50.0	Exxon Mobil Corp.	1,145.94				1,145.94	1,965.00	0.00	45.50	(45.50)	0.00	1,145.94
25.0	Fedex Corp.	0.00	1,109.25			1,109.25	1,297.00	0.00	0.00	0.00	0.00	1,109.25
30.0	Franklin Resources Inc.	2,296.69		(122.08)	643.48	1,531.13	1,058.10	0.00	9.76	(9.76)	0.00	1,531.13
25.0	Gannett Co. Inc.	0.00	1,629.89			1,629.89	1,680.75	0.00	16.75	(16.75)	0.00	1,629.89
30.0	Gap Inc. Delaware	0.00	920.10			920.10	418.20	0.00	1.34	(1.34)	0.00	920.10
0.0	General Electric Co.	1,709.75		(86.06)	1,623.69	0.00	0.00	0.00	5.60	(5.60)	0.00	0.00
20.0	Home Depot	946.29		180.15	495.58	630.86	1,020.20	0.00	4.20	(4.20)	0.00	630.86
45.0	Intel Corp.	1,094.92	338.50	220.18	419.99	1,233.61	1,415.25	0.00	4.00	(4.00)	0.00	1,233.61

REPORT OF THE TRUST FUNDS OF THE TOWN OF MARLBOROUGH, NH ON DECEMBER 31, 2001

HOW INVESTED		PRINCIPAL						INCOME				TOTAL
No. Shares or Other Units	DESCRIPTION OF INVESTMENT (Names of Banks, Stocks, Bonds, etc.)	Balance Beginning Year	Additions/ Purchases	Capital Gains (Losses)	Proceeds From Sales	Book Value End Year	Market Value End of Year	Balance Beginning Year	Income During Year	Expended During Year	Balance Year End	Principal & Income
150.0	Alltell Corp	9,480.61		(1,445.38)	8,035.23	0.00	0.00	0.00	49.50	(49.50)	0.00	0.00
175.0	American Express Co	12,553.75		(630.07)	1,974.93	9,948.75	6,245.75	0.00	64.00	(64.00)	0.00	9,948.75
125.0	American Intl Group	3,124.40				3,124.40	9,925.00	0.00	19.76	(19.76)	0.00	3,124.40
400.0	American Power Conversion Corp	12,526.93		449.26	3,614.88	9,361.31	5,784.00	0.00	0.00	0.00	0.00	9,361.31
0.0	Amgen Inc	9,834.74		921.77	10,756.51	0.00	0.00	0.00	0.00	0.00	0.00	0.00
200.0	Anadarko Petroleum	0.00	11,844.00			11,844.00	11,370.00	0.00	25.00	(25.00)	0.00	11,844.00
100.0	Applied Materials	6,693.38	2,361.25	719.26	5,164.83	4,609.06	4,010.00	0.00	0.00	0.00	0.00	4,609.06
150.0	Auto Data Processing Inc	8,575.00	1,484.50			10,059.50	8,835.00	0.00	58.95	(58.95)	0.00	10,059.50
400.0	Cisco Systems Inc	4,614.69	4,595.38			9,210.07	7,244.00	0.00	0.00	0.00	0.00	9,210.07
175.0	Citigroup Inc	10,613.75		538.34	3,936.62	7,215.47	8,834.00	0.00	119.00	(119.00)	0.00	7,215.47
125.0	Colgate Palmolive Co	9,861.25		9.90	2,827.40	7,043.75	7,218.75	0.00	92.25	(92.25)	0.00	7,043.75
0.0	Computer Assoc Intl	6,259.37		2,420.34	8,679.71	0.00	0.00	0.00	10.00	(10.00)	0.00	0.00
100.0	Danaher Corp Shs Bene Int	6,137.50		323.70	1,551.20	4,910.00	6,031.00	0.00	9.00	(9.00)	0.00	4,910.00
200.0	Dynegy Inc. New Cl A	0.00	8,733.96			8,733.96	5,100.00	0.00	30.00	(30.00)	0.00	
0.0	Ecolab Inc	7,672.50		1,475.69	9,148.19	0.00	0.00	0.00	58.50	(58.50)	0.00	0.00
100.0	Express Scripts Inc. Cl A	0.00	5,384.00			5,384.00	4,676.00	0.00	0.00	0.00	0.00	5,384.00
300.0	Exxon Mobil Corp	6,875.62				6,875.62	11,790.00	0.00	273.00	(273.00)	0.00	6,875.62
11,108.594	Federated Ultrsht Bond Fund # 108	0.00	21,884.63			21,884.63	21,883.93	0.00	180.85	(180.85)	0.00	21,884.63
0.000	Federated Ultrsht Bond Fund # 838	0.000				0.00	0.00	0.00	234.82	(234.82)	0.00	0.00
150.0	Fedex Corp	0.00	6,655.50			6,655.50	7,782.00	0.00	0.00	0.00	0.00	6,655.50
175.0	Franklin Resources Inc	12,759.38		(545.92)	3,281.89	8,931.57	6,172.25	0.00	50.39	(50.39)	0.00	8,931.57
150.0	Gannett Co. Inc.	0.00	9,779.33			9,779.33	10,084.50	0.00	100.50	(100.50)	0.00	9,779.33
200.0	Gap Inc. Delaware	0.00	6,134.00			6,134.00	2,788.00	0.00	8.88	(8.88)	0.00	6,134.00
0.0	General Electric Co	6,321.71		2,956.50	9,278.21	0.00	0.00	0.00	32.00	(32.00)	0.00	0.00
125.0	Home Depot Inc	9,264.38	2,282.50	812.08	4,955.83	7,403.13	6,376.25	0.00	29.25	(29.25)	0.00	7,403.13
250.0	Intel Corp	5,807.62	2,538.75	1,467.81	2,799.90	7,014.28	7,862.50	0.00	22.50	(22.50)	0.00	7,014.28
0.0	Interpublic Group	8,270.00		(1,110.24)	7,159.76	0.00	0.00	0.00	38.00	(38.00)	0.00	0.00
750.0	Janus Overseas Fund #54	22,510.50				22,510.50	15,225.00	0.00	76.35	(76.35)	0.00	22,510.50
200.0	Johnson & Johnson	4,792.50				4,792.50	11,820.00	0.00	140.00	(140.00)	0.00	4,792.50
150.0	Jones Apparel Group Inc.	0.00	5,973.00			5,973.00	4,975.50	0.00	0.00	0.00	0.00	5,973.00
200.0	MBNA	6,976.12		737.65	2,569.41	5,144.36	7,040.00	0.00	89.50	(89.50)	0.00	5,144.36
75.0	Marsh & Mclennan Cos Inc	8,306.95		740.41	2,817.15	6,230.21	8,058.75	0.00	167.00	(167.00)	0.00	6,230.21
150.0	McCormick & Co.	0.00	6,168.00			6,168.00	6,295.50	0.00	60.00	(60.00)	0.00	6,168.00
0.0	Medtronic Inc	3,202.50		6,219.04	9,421.54	0.00	0.00	0.00	16.31	(16.31)	0.00	0.00
100.0	Microsoft Corp	12,147.96		408.69	6,617.28	5,939.37	6,625.00	0.00	0.00	0.00	0.00	5,939.37
225.0	Pfizer Inc	3,753.73				3,753.73	8,966.25	0.00	99.00	(99.00)	0.00	3,753.73
300.0	Questar Corp.	0.00	8,118.00			8,118.00	7,515.00	0.00	106.50	(106.50)	0.00	8,118.00
175.0	SBC Communications Inc	5,731.86	2,380.50	80.41	1,035.72	7,157.05	6,854.75	0.00	178.99	(178.99)	0.00	7,157.05
0.0	Schering Plough Corp	8,670.00		(560.27)	8,109.73	0.00	0.00	0.00	60.00	(60.00)	0.00	0.00
450.0	Scudder Intl Fund Inc	28,060.40				28,060.40	16,497.00	0.00	58.40	(58.40)	0.00	28,060.40
0.0	Solectron Corp	9,059.38	1,617.50	(4,863.08)	5,813.80	(0.00)	0.00	0.00	0.00	0.00	0.00	(0.00
300.0	Starbucks Corp.	0.00	5,884.95			5,884.95	5,715.00	0.00	0.00	0.00	0.00	5,884.95
125.0	Stryker Corp	4,447.50		2,289.56	3,957.37	2,779.69	7,296.25	0.00	16.00	(16.00)	0.00	2,779.69
150.0	Sysco Corp	5,941.60		2,068.62	5,463.82	2,546.40	3,933.00	0.00	56.00	(56.00)	0.00	2,546.40
200.0	Target Corp.	0.00	10,161.25	(17.34)	2,753.91	7,390.00	8,210.00	0.00	52.26	(52.26)	0.00	7,390.00
125.0	Teleflex Inc.	0.00	5,856.25			5,856.25	5,913.75	0.00	42.50	(42.50)	0.00	5,856.25
0.0	Tellabs Inc	0.00	5,666.25	(3,104.34)	2,561.91	0.00	0.00	0.00	0.00	0.00	0.00	0.00
175.0	Texas Instruments	12,450.00	1,950.00	(613.58)	2,382.67	11,403.75	4,900.00	0.00	17.00	(17.00)	0.00	11,403.75

REPORT OF THE TRUST FUNDS OF THE TOWN OF MARLBOROUGH, NH ON DECEMBER 31, 2001

HOW INVESTED				PRINCIPAL						INCOME				TOTAL
No. Shares or Other Units	DESCRIPTION OF INVESTMENT (Names of Banks, Stocks, Bonds, etc.)			Balance Beginning Year	Additions/ Purchases	Capital Gains (Losses)	Proceeds From Sales	Book Value End Year	Market Value End of Year	Balance Beginning Year	Income During Year	Expended During Year	Balance Year End	Principal & Income
125.0	United Technologies			0.00	9,725.00			9,725.00	8,078.75	0.00	84.39	(84.39)	0.00	9,725.00
665.0	Vanguard World Fd Intl Grth # 81			13,366.50				13,366.50	9,981.65	0.00	159.60	(159.60)	0.00	13,366.50
0.0	Walmart Stores Inc			9,345.62		(0.93)	9,344.69	0.00	0.00	0.00	10.50	(10.50)	0.00	0.00
150.0	Walgreen Co			6,465.00				6,465.00	5,049.00	0.00	21.19	(21.19)	0.00	6,465.00
200.0	Wells Fargo & Co New			7,619.06	1,272.50			8,891.56	8,694.00	0.00	194.00	(194.00)	0.00	8,891.56
75,000.0	Bellsouth Cap FG	7.750% due	02/15/10	75,359.25				75,359.25	82,065.00	0.00	5,812.50	(5,812.50)	0.00	75,359.25
25,000.0	Wells Fargo Finan	6.125% due	02/15/06	0.00	25,111.75			25,111.75	25,957.50	0.00	769.88	(769.88)	0.00	25,111.75
20,000.0	US Treasury Note	6.375% due	08/15/02	19,446.88				19,446.88	20,575.00	0.00	1,275.00	(1,275.00)	0.00	19,446.88
25,000.0	Federal Farm Credit Bk	6.750% due	01/13/03	24,979.75				24,979.75	26,132.88	0.00	1,687.50	(1,687.50)	0.00	24,979.75
50,000.0	Federal Farm Credit Bk	6.375% due	08/06/07	48,864.50				48,864.50	53,115.00	0.00	3,187.50	(3,187.50)	0.00	48,864.50
0.0	Federal Home Loan Bk	5.510% due	02/06/01	24,968.75		31.25	25,000.00	0.00	0.00	0.00	688.75	(688.75)	0.00	0.00
25,000.0	Federal Home Loan Bk	6.875% due	08/15/03	25,068.75				25,068.75	26,539.13	0.00	1,756.87	(1,756.87)	0.00	25,068.75
50,000.0	Federal Home Loan Bk	5.455% due	04/20/04	50,000.00				50,000.00	52,093.75	0.00	2,727.50	(2,727.50)	0.00	50,000.00
75,000.0	Federal Home Loan Bk	7.125% due	02/15/05	74,824.50				74,824.50	81,703.13	0.00	5,343.74	(5,343.74)	0.00	74,824.50
50,000.0	Federal Home Loan Bk	6.320% due	02/21/06	51,920.00				51,920.00	53,109.50	0.00	3,160.00	(3,160.00)	0.00	51,920.00
25,000.0	Federal Home Loan Bk	6.500% due	08/15/07	24,515.00				24,515.00	26,843.75	0.00	1,625.00	(1,625.00)	0.00	24,515.00
25,000.0	Federal Home Loan Bk	7.250% due	02/15/07	25,530.25				25,530.25	27,679.75	0.00	1,812.50	(1,812.50)	0.00	25,530.25
50,000.0	Federal Home Loan Bk	5.925% due	04/09/08	48,328.50				48,328.50	52,000.00	0.00	2,962.50	(2,962.50)	0.00	48,328.50
50,000.0	Federal Home Loan Bk	6.500% due	08/14/09	50,361.00				50,361.00	53,031.25	0.00	3,250.00	(3,250.00)	0.00	50,361.00
25,000.0	Federal Home Loan Bk	7.375% due	02/12/10	25,038.50				25,038.50	27,898.50	0.00	1,843.74	(1,843.74)	0.00	25,038.50
	SUBTOTAL			947,014.11	249,776.09	12,255.57	227,037.48	982,008.29	1,006,523.83	34,145.60	44,566.58	(39,679.05)	39,033.13	1,021,041.42
	INVESTMENT MANAGEMENT FEES										(8,533.50)	8,533.50		
	TOTAL COMBINED FUNDS			947,014.11	249,776.09	12,255.57	227,037.48	982,008.29	1,006,523.83	34,145.60	36,033.08	(31,145.55)	39,033.13	1,021,041.42
	TOTAL ALL FUNDS			$1,324,282.89	$354,450.01	$13,412.93	$344,683.27	$1,347,462.56	$1,375,904.41	$40,634.68	$52,653.95	($40,510.95)	$52,777.68	1,400,240.24

REPORT OF THE POLICE DEPARTMENT

About the Marlborough Police Department

The Marlborough Police Department is a full time professional agency with a mixture of patrol and call time. We have 3 full time officers, two part time officers, one part time secretary, and a school crossing guard. We make every effort to maximize our resources to patrol all areas of town, investigate all reported crimes, and provide off duty call time coverage. All emergencies should be reported by dialing 9-1-1. For business matters, you can reach us at 876-3311. Our fax line is 876-3690. You can e-mail us at marlpd@monad.net.

9-11

First and foremost, our sympathies to all the victims of the September 11 terrorist attacks, especially the brave fire, police and emergency workers who lost their lives. Every threat, suspicious incident, or other information we receive is investigated and reported to the appropriate state or federal agency. We encourage you to report anything you see that appears suspicious or "strikes you as being odd." While the risk of attack here appears minimal, we very well could be impacted by an attack elsewhere, particularly one that requires an evacuation of a major population area. We are working with the fire, ambulance and emergency management to ensure that the Town is prepared to deal with any situation that arises.

Activity

There was a remarkable increase in traffic crashes this past year. The department investigated over 40 crashes, including two fatalities. The trend is alarming. Many of the crashes, including one fatality, resulted from drivers falling asleep at the wheel, or not paying attention to the road. A concerted effort is being made to reverse this trend with, among other measures, aggressive traffic enforcement. The Marlborough Police plan to strictly enforce the new negligent driving law. We encourage all drivers to pay attention to the road ahead and drive only when well rested.

Speed and erratic driving complaints continue to be a major problem. This past year, the department received a federal highway enforcement grant and conducted overtime speed enforcement patrols. These patrols were successful. More aggressive regular patrols were also met with similar success. Officers continue to conduct directed patrols in problem areas. The department plans to continue these patrols and also to apply for another federal highway grant this coming year.

The department handled many criminal investigations, including numerous thefts, bad checks, child neglect/abuse, trespass, stalking, drug offenses, a felony assault and a sexual assault case. We also investigated three burglaries in the Stone Pond area this past winter. As of this writing, one burglary suspect has been convicted, and the other has been indicted. The felony assault suspect has been convicted and sentenced accordingly. Many of the cases we are asked to investigate are time consuming and as such reduce patrol time.

The end of the year saw a rash of cases reported and every attempt was made to investigate each one as timely as possible. We also handle many dog complaints, including dog bites, dogs running at large and dog nuisances.

Defibrillators

This past spring, the Monadnock Lions Club donated two portable defibulators to the department. This was the result of fundraising by the Lions Club with assistance from the Marl-Harris Ambulance. Both organizations are to be commended for this terrific community project. Since police officers are often the first emergency workers on the scene, these defibrillators will no doubt be invaluable, especially since time is critical in heart attack cases. A special thanks to Mr. John Fletcher, King Lion, who spearheaded the fundraising and Mrs. Phyllis Manning, who negotiated with the vendors, and subsequently provided the training to the officers.

Personnel

In October Officer Michael Goodchild accepted a position with the Keene Police Department. We wish him well in his career. In December, we hired Christopher Simonds of Swanzey. Officer

Simonds is undergoing our field-training program, and will attend the mandatory 12-week police academy beginning in April. We think Office Simonds will be a good addition to our staff, and feel he will fit in well with the Marlborough community.

Officers received training in several areas. Included was training in crime scene processing, media relations, racial profiling, and ethics. As I've stated previously, training is the cornerstone of a professional police agency, as well as a means to reduce liability. Officers will continue to receive training so that they may be best prepared to deal with any situation that arises.

Final Note

I would like to thank all of the citizens of this community for your support. Without that support, our jobs would be difficult to complete. I wish to thank all town departments and committees for their assistance. I particularly wish to thank the Board of Selectmen, Mrs. Georgia Scaringe, Mrs. Heidi Laffond, Chief Wayne Crowell, Chief J. D. Morse and Mrs. Susan Leach. Their assistance is valued to say the least. I also wish to thank the staff of the Marlborough Police Department. It's an honor to be associated with dedicated, loyal, and competent people. Without them, this job would not get done.

To the kids of this community, you're the best. I enjoy your company.

Respectfully submitted,
Raymond T. Dodge
Chief of Police

Activity

Calls For Service	1102	Investigated Cases	145
Number of Arrest	76		
Reported/Investigated Crimes			
Burglaries	7	Assaults	16
Forgery/Fraud/Bad Checks	5	Domestics	18
Disorderly Conduct	4	Noise Complaints	15
Trespass	9	Thefts	33
Sexual Assaults	2	Possession Drugs	9
Criminal Mischief	31	Harassing Phone Calls	12
Child Abuse/Neglect	1	Illegal Dumping	2
Motor Vehicle			
DWI	7	Driving After Suspension	8
MV Summonses	232	MV Warnings	767
MV Accidents	59	Erratic Driving	43
Other Traffic Offenses	11		
Other			
Suspicious Person/Incident	50	Citizen/Motorist Assist	64
Vacant Property Checks	97	Assist Other Agencies	157
Dogs at large/nuisance	51	Dog Bites	2
Abandoned 911	33	Protective Custody	3
VIN Verification	23	Civil Problems	28
Lost/Found Property	43		

REPORT OF THE FIRE WARDS

The Fire Department responded to 81 calls during 2001 compared to 80 calls for the prior year. A breakdown of the 2001 calls is:

Type of Call	Number	Type of Call	Number
MV Accidents	14	Odor Investigations	6
Brush Fires	3	Wires Down	1
Chimney Fires	3	Mutual Aid	23
Fuel Spills	4	CO&Fire Alarms	8
MV Fires	6	Miscellaneous	8
Assist Ambulance	4	Dumpster Fire	1

We are pleased to report that there was no significant loss of property to fire during 2001.

Spending for 2001 was approximately $2,900 under budget. It should be noted that total spending for the year included $1,375 related to the grant mentioned later in this report. While it is shown as an expenditure, a like amount was received from the federal government to offset it.

The 1968 tanker was sold to a used fire truck dealer in Arkansas. He transported it from NH to AR on a flat bed trailer. Marlborough now has five pieces of apparatus in service as opposed to six earlier.

The Federal Emergency Management Agency and its United States Fire Administration announced a $100 million Assistance to Firefighter Grants Program for 2001 to be awarded to fire departments from all over the United States through a competitive evaluation process. Marlborough submitted an application for $5,700 and received a grant. We were required to put up $570 or 10% as our matching share. The money has and will be used to buy nomex forest fire shirts and a heavy duty washing machine to clean our fire fighting clothing. We were very pleased to receive a grant since there were thousands of applications sent in.

We extend our sincere appreciation to the Fire Company, Ladies Auxiliary, Police and Highway Departments, Selectmen and the Community for their support and cooperation.

Any interested resident is encouraged to join the Fire Department. Contact any current member for details.

Respectfully submitted,

The Marlborough Fire Wards

Christopher Batchelder
Wayne Crowell
Michael Laffond
John Manning
Edward Wilson Jr.

REPORT OF THE FROST FREE LIBRARY

Marlborough's public library looks a bit brighter this year thanks to the spring repairs of Rick Giguere and the exterior paint job on the clapboard addition completed this summer by Jim McCliment. Inside the building D.R. Electric checked our electrical system and repaired some light ballasts. Bob Pratt, our library custodian, keeps the library looking great all year round.

Activities inside the building featured preschool storytimes, our annual K-4th grade class visits and 'virtual library tours', a "Read Across America"/Dr. Seuss birthday party, the summer reading program 'Octopi your Mind...Read!', and many art and craft exhibits by local residents. New programs offered this year were the several Community Reads @ Your Library where community members read passages from their favorite works to one another and enjoyed refreshments and conversation, a Reading Group which meets the 4th Wednesday of the month at 7pm and a Writers Group which meets the 2nd Tuesday of the month at 7pm.

Activities just outside the building, on the lawn, featured the annual summer concert series and the summer reading program picnic party and puppet show 'Fish Tales'. The library grounds are enriched by the Marlborough Garden Club members' work on their garden and their group effort in decorating the evergreen tree for the holidays.

In July our community "Old Home Days" parade began in and around the library parking lot. The library 'float', decorated around our theme 'Octopi Your Mind....Read!', even won a prize! Later that weekend the bicentennial time capsule was opened at the library and items were added to a new time capsule in a Sunday ceremony.

Community is the key word in this report. Community members serve as trustees of the library. Trustees make sure library policies meet community needs. The library's staff serve our community by offering reference assistance and Internet access, by providing a collection of books, magazines, videos, newspapers, puppets, books-on-tape, and reference materials, and by featuring varying exhibits and programs. Thanks to generous community input from individuals and The Friends of the Frost Free Library many library services are made available by community members' gifts of suggestions, time, labor, funds and materials.

In the years to come we hope to expand our programs, start a newsletter and develop a website. Keep your community library vibrant by bringing your talents, suggestions, criticisms, questions and praise to us any time. We are open Tue. and Wed. from 2-8, Thurs. 10-5, Fri. 2-5 and Sat. 10-1.

Respectfully submitted,
Lisa R. Bearce, Director

REPORT OF THE FROST FREE LIBRARY

STATISTICS 2001

PEOPLE:

Registered Borrowers 693
New Borrowers.....198
Volunteer Hours Donated 1322
Visitors.....8306

SERVICES:

Reference Questions 466
Adult Programs/Attendance.....14/600
Juvenile Programs/Attendance.....45/733
Exhibits 10
Interlibrary Loans Borrowed.....480
Interlibrary Loans Loaned..... 80
Photocopies 2298
Computer Use.....451

CIRCULATION:

Juvenile Fiction 2244
Adult & Young Adult Fiction 3593
Juvenile Non-Fiction 511
Adult Non-Fiction..... 1227
Periodicals 926
Videos 944
Cassettes..... 154
Interlibrary Loans..... 480
Large Print..... 318
TOTAL..... 10,397

MATERIALS ADDED:

Juvenile Fiction..... 232
Adult & Young Adult Fiction..... 377
Juvenile Non-Fiction..... 105
Adult Non-Fiction..... 156
Videos 30
Cassettes..... 31
TOTAL..... 931

MATERIALS DISCARDED:

Books..... 15
Videos 2

RTC ANNUAL REPORT FOR THE YEAR 2001

No major changes have been made at the Recycling/Transfer Center with the exception of a mutual decision to make Ransom Webster sole Manager of the facility. We also have the benefit of a new volunteer. A woman from Town has joined the crew and has been quite an asset. The operation continues to run smoothly, with all workers striving to be of maximum service while presenting a friendly face to the public.

Because recycling is a necessary element in today's society, we operate under both State and Federal guidelines. We seek to be compliant in all respects and yet remain very conscious of our responsibility to the Town to be as fiscally efficient as we can. We have worked with the Selectmen and have listened to the concerns of the public regarding streamlining the operations of the RTC. All regular operators must be licensed and are required to take continuing education courses offered by the State.

We have sought to make visiting the center a pleasant experience, and have a little fun as well. Among other things we had our picture in the Keene Sentinel featuring our own so-called ***"restaurant"*** which we created from and dubbed as ***Chez Dump.*** (No, there was no food served). Our appreciation goes out to the public for it's warm acceptance of this project in the spirit in which it was intended. Other ideas along the same lines are being considered, all with the avowed purpose of creating good will and of course, promoting better recycling habits by calling attention to ourselves.

During this period of national economic difficulty we have found that the market is down for many of the recycled commodities we produce, such as baled cardboard and aluminum cans. However, working with certain organizations (The National Resource Recovery Association, for example, of which our Town is a member) we have been able to maintain our previous level of production to a large extent.

The Swap Shop, or "Gift Shop" as some prefer to call it, is still operating and a good source for reading material, and many other items as well. Children are encouraged to visit the shop each time they come, but of course all are welcome.

We want to thank each and every customer for their diligent cooperation in recycling; this helps maintain a clean America.

Respectfully submitted,

Ransom Webster
Recycling Center

REPORT OF THE PLANNING AND ZONING BOARDS

The number of applications for public hearings last year was higher than usual. In addition to the usual public hearings, the Planning Board reviewed the final version of the Transportation Section of the Town Master Plan, which was approved in December.

Among those actions taken by the Planning Board in 2001 were proposals for amendments to ordinances affecting accessory use of raising livestock for food production and restrictions on temporary commercial signs.

The Zoning and Planning Boards also conducted joint hearings for special exceptions and site plan reviews of a home based business (room rentals) at 180 Maple Lane; adding seasonal shelters and a gazebo at Camp Glenbrook; a home based business (mail order and internet sales) at 155 Troy Rd.; a professional office for electronic engineering and assembly at 4 Ling St.; and a rock crushing and removal operation at the granite quarry on Rt. 124. The Zoning Board of Adjustment denied a special exception for the rock crushing operation. Other site plan reviews were for a home based business (tattoo studio) at 487 Main St.; a home based business (custom framing shop) at 107 Main St.; removing an existing building and constructing a used vehicle dealership building at 760 Monadnock Highway; an automotive sales and consulting business at 111 Main St.; and trimming trees along a scenic road for utility lines on Stone Pond Rd.

The Planning Board also approved subdivisions and/or boundary line adjustments for property across the street from 16 Jewett St. and on the shore of Stone Pond; a voluntary lot merger on Old Chesham Rd.; and timber cuts on Frost Hill Rd and Ryan Rd. The Capital Improvement Plan was updated in May.

This past year, we welcomed Tom Trusty as a new Planning Board member. Tom replaced Sylvie Rice who left to join the School Board. Sylvie provided a great deal of expertise and valuable input during our deliberations, and we were very sorry to see her leave. In October, we were fortunate to find a Clerk for the Land Use Boards with extensive administrative experience. Marlene Miller has done a superb job in her new position and is currently working to improve the organization of Planning Board files.

Both Boards value the input and concerns of the public. To serve you, a Board representative will be available for consultation by appointment on Monday evenings from 7 pm to 9 pm. Advance appointments may be made through the Selectmen's office at Town Hall (876-3751) or the Town Clerk (876-4529).

Respectfully submitted,

Ken Kerber, Chairman
Planning Board

Robert W. Heald, Chairman
Zoning Board of Adjustment

REPORT OF THE CONSERVATION COMMISSION

This year the Commission successfully negotiated the purchase of Guilford Industries' rail bed Right of Way, thanks to the hard work of Mike Krinsky and Katrina Maloney.

The Town now owns the entire Marlborough portion of the old Boston and Maine Keene-Manchester line. The Conservation Commission felt that the undeveloped rail bed should remain undeveloped. The Right of Way was purchased with existing Conservation Commission Funds and the donations of several generous donors.

In addition to the purchase of the rail bed, the Commission monitored easement properties at Meetinghouse Pond and the so-called Marlboro Farm on Roxbury Rd. Commission member Ernie Linders performed annual water quality tests at both Stone Pond and Meetinghouse. The quality at both was safe and good.

The Commission, with the approval of the selectmen, named the western portion of the trail, Keene line to Water Street, the "Charles Buffler Memorial Trail." Charles Buffler was a longtime member of the Commission whose foresight and persistence made the Trail a reality. A sign has been erected at the Water Street entrance.

Ben Rice after many years on the Commission, resigned; his expertise will be missed.

Respectfully Submitted,

Ira Gavrin, Chairman
Mike Krinsky,
Katrina Maloney,
Vic DeForest,
Ernie Linders,
Bill Heyman,

REPORT OF THE RECREATION COMMITTEE

2001 was a bit of a disappointing year, as we were unable to complete the skate park and some of the other projects we had set out to do. We did however complete the dugouts and have scheduled the replacement of the backstop and fencing on the upper ball field as well as fencing on the school field. We have purchased the steel for the skate park and will be hiring someone to install it early this spring, (this work will be done with donated money).

One the highlights of the year was the return of Summer Theater for both age groups. Both groups were directed by Deanna Zilske, who worked very well with all the children involved, and produced two wonderful shows. This year the Recreation Committee is looking for some one who is willing to help oversee the Summer Theater program with directing, or help hiring a director, and making sure that everything runs smoothly. If interested please contact the Recreation Committee at the town hall.

Again last year over 100 children participated in both the baseball/softball and soccer programs offered through the Recreation Committee. Over the last few years both these programs have become self funded through registration fees and sponsorships, and help to pay for the upkeep and improvements made at the ball flats.

Respectfully Submitted,

Marlborough Recreation Committee
Kevin Southwell
Jeff Castor
Bill Coutts
John Belletete
Greg Orkins

REPORT OF THE WELFARE ADMINISTRATOR

I would like to welcome Kimberley Proctor as the new Welfare Administrator. Although I found the job very rewarding it is time for me to move on. The Welfare Office saw a broad spectrum of situations this year. There were 17 qualifying clients and 14 applicants who did not qualify under the adopted Welfare guidelines. All were recurrent visits except for 6. There were a lot of single mothers and unemployed single men. The primary needs were rental assistance, utilities, food and prescriptions. Rents are still at an all time high, and finding affordable living for people classified as "Working Poor" is difficult. Thanks to the fuel assistance program, there has not been a great demand for this kind of assistance from Town Welfare.

To help minimize the taxpayers dollars spent, we continue to refer clients to outside programs, such as The Salvation Army, Southwest Community Services, SHARE, WIC, The Community Kitchen, St. Vincent DePaul and various food pantries.

The Holiday season was extremely busy. With the generous efforts of various organizations such as The Federate Church, Coutts & Croteau American Legion, Sons of The American Legion, Ladies Auxiliary Post 24, Toys for Tots and The Salvation Army. We were able to bring a lot of joy to many homes this year. Their generous support and unselfish commitment is truly appreciated.

Respectfully submitted,

Heidi Laffond, Welfare Administrator

REPORT OF MARL/ HARRIS AMBULANCE SQUAD

The year 2001 brought 165 tones for Marl/Harris, which included 3 cardiac arrests, 22 MVA patients, 1 recreational vehicle accident and 3 untimely deaths. We continue to be covered by DiLuzio Ambulance Service if we are already out on a call or if we need a Paramedic Intercept. These types of calls requiring a Paramedic continue to be predetermined by the Dispatch Center or the Hospital, as well as by our members if we request this service.

This year has brought changes in membership. We are currently a squad made up of 1 first responder, 15 EMT's and 5 EMT-I's. In addition, we also have 2 non-medical members. This year also included the "retirement" of 4 dedicated hard working volunteers who gave us years of time to serve Marl-Harris and its towns people. We wish the best to them and thank them for all the hard work they have done for us. Thank you Jim Smith, Kelly Judd, and Shirley and Maurice Bowes.

Our service is comprised of volunteer members from the town of Marlborough as well as Harrisville who continue to strive to be trained and prepared to help our fellow townspeople. Our hope is that anyone in need of our service from or in Marlborough or Harrisville to be able to call on our service and not worry about the cost when they are ill or injured.

Respectfully submitted,

Allison C. Woods Baker
President

REPORT OF THE HERITAGE COMMISSION

The Heritage Commission is dedicated to preserving and protecting those features of our community which are significant resources relative to our historic, cultural and aesthetic qualities, and to promoting the recognition and use of these resources for the benefit of present and future generations.

This report highlights the activities of the Commission during what was a very busy and productive year.

Five members attended a conference in January on "Saving Special Places in Your Community" sponsored by the NH Preservation Alliance, of which we are a member, and the NH Division of Historic Resources.

An ad-hoc subcommittee was organized early in the year to develop recommendations for the future use of the Maynard-Gates House and property. Heritage Commission members were Helen Wilson and Richard Butler; joining them were Melanie Everard and Charlotte Crowell.

A very successful Arts & Crafts Exhibit was held at the Maynard-Gates House on August 19, sponsored by the ad-hoc committee. There were 27 local artists & craftsmen who exhibited their wonderful items, demonstrating the diverse talents and skills in our community. Over 150 visitors attended the four-hour event to enjoy the arts/crafts displays and observe several people who demonstrated their creative abilities.

In November a letter was mailed to 16 organizations in town to inquire of their possible interest to use the Maynard-Gates House for some of their activities.

The walking road to the Old Town Pound was completed, and an historic sign was installed.

At the Maynard-Gates House the main room paneling & trim were completed, a major step forward on this preservation work, bringing us closer to completion.

The work of the Cemetery Signs Committee, made up of representatives from the Cemetery Trustees, both present and former, our Commission and the Community Association, proceeded toward the goal to establish identifying signs for the cemeteries in our town. By late fall there were 4 of the 5 signs designed and installed, made possible by funding from private donations and a trust fund in memory of Arthur Knight.

The Marlborough School Grade 3 students, 31 in number, visited the Gates House in June for their annual historic field trip, with members of the Historical Society helping out with exhibits and commentary and answering questions.
Asphalt roofing at the Maynard-Gates House was replaced with heavy-duty cedar shakes – funding came from $2,850 approved at our last town meeting plus $3,300 in private donations, with the balance from our Heritage Fund.
An oil painting of the Maynard-Gates House, created by former Selectman Ed Wheeler during the August 19th Exhibit, was presented to the Heritage Commission. This painting will be displayed at the town office building.

Respectfully submitted,

Commission members: Helen & Edward Wilson; Robert Bennett; Richard Butler, chair; Fred Torelli; Nancy Hayden; Ted Mead; Priscilla Richardson

REPORT OF THE CEMETERY TRUSTEES

The Cemetery Trustee' had another busy year. All the burials that were posted on index cards have now been put into the town computer and The Registry of all burials from the year 1700 to present, is now also computerized and can be viewed at the Selectmen's office.

A sign committee was organized and chaired by Richard Butler to have the names of the cemeteries put on signs at the five (5) cemeteries in town. Four (4) of cemeteries have signs and we are presently working to put a sign on the Pine Grove Cemetery. We want to thank Richard Butler for chairing this committee and the other committee members. The Graniteville Cemetery wrought iron fence was primed and painted and finished just in time for the sign dedication. The Meeting House Cemetery extension was leveled and seeded and made presentable for the sign dedication.

The past year we worked on putting together a revised and copy of the Cemetery Ordinances. We addressed concerns such as standardized maintenance, which will enable the crew to keep the cemeteries looking more presentable and easier to maintain. A public hearing was held in October and the ordinances were passed without opposition. We urge all plot owners to review the new ordinances that can be seen at the Selectmen's office and at the Library.

Mark Chamberlain, the sexton, gave us notice in November that he will not file for the sexton position on 2002, as his full time job has become more demanding. We have not as yet been able to find anybody to fill the position as it has been performed. We are looking into dividing the duties into three (3) separate positions: #1. Sexton: to sell, stake out burial plots and cremated remains: #2. Contract out the mowing and raking: #3. contract out the excavating, backfilling, seeding of gravesites for full burials. Times have changed, it is difficult to find people to dig graves and then be able to take time off from a job in the middle of the day to cover a grave after a funereal.

In closing, we would like to thank Mark Chamberlain, Mike Ball and Bob Pratt for doing an excellent job in maintaining the cemeteries in town.

Respectfully submitted, The Cemetery Trustees

Rita Grace
Barbara Woodward
Edwin Woodward

COMMUNITY FOREST FIRE WARDEN AND STATE FOREST RANGER REPORT

Your local Forest Fire Warden, Fire Department, and the State of New Hampshire Division of Forests and Lands cooperate and coordinate to reduce the risk of wildland fires in New Hampshire. To help us assist you, contact your local Forest Fire Warden or Fire Department to find out if a permit is required before doing ALL outside burning. Fire permits are mandatory for any open burning unless the ground where the burning is to be done (and surrounding areas) is completely covered with snow. Violations of RSA 227-L:17, the fire permit law and the other burning laws of the State of New Hampshire are misdemeanors punishable by fines up to $2,000 and/or a year in jail. Violators are also liable for all fire suppression costs. Open burning is a privilege, **NOT** a right. Help us to protect you and our forest resource! Build small brush piles that can be quickly burned and extinguished.

New Hampshire experienced over 940 wildland fires in 2001. Most of the fires were human caused. Due to dry conditions fires spread quickly impacting more than 20 structures. Homeowners can help protect their homes by maintaining adequate green space around the house and make sure that the house number is correct and visible. **Only You Can Prevent Wildland Fires.** Contact your local Fire Department or the New Hampshire Division of Forests and Lands website at www.nhdfl.com or call 271-2217 for wildland fire safety information.

2001 FIRE STATISTICS

(All fires Reported thru November 26, 2001)

TOTALS BY COUNTY

	# of Fires	Acres
Belknap	89	18
Carroll	62	12
Cheshire	147	41
Coos	53	16
Grafton	109	99
Hillsborough	198	68
Merrimack	70	20
Rockingham	135	90
Strafford	57	54
Sullivan	22	10

CAUSES OF FIRES REPORTED

Illegal	279
Unknown	201
Smoking	86
Children	69
Campfires	49
Rekindle of Permit	45
Arson	31
Lightning	24
Misc *	158
	942

(Misc: powerlines, fireworks, railroad, ashes, debris, structures, equipment, etc.)

	Total Fires	Total Acres
2001	942	428
2000	516	149
1999	1301	452

October 15, 2001

Office of the Selectmen
Town of Marlborough
PO Box 487
Marlborough, NH 03455-0487

The Community Kitchen, Inc.

P.O. Box 1315
37 Mechanic Street
Keene, NH 03431
(603) 352-3200

a) Number of clients served 01/01/01 to 09/30/01 at the Pantry:
Unduplicated individuals: 4,593 (a 15% increase over same time period in 2000)
Unduplicated households: 1,771
b) Number of those who were Marlborough residents:
Unduplicated individuals: 104
Unduplicated households: 39

c) Number of above Marlborough clients served who were under age 19: 35
d) Number of above Marlborough clients served who were over age 59: 6

e) Number of Pantry boxes distributed 01/01/01 to 09/30/01: 19,109
f) Number of those Pantry boxes distributed to Marlborough residents: 390

g) Number of meals in pantry boxes distributed 01/01/01 to 09/30/01:
435,888
h) Number of those meals in pantry boxes distributed to Marlborough residents:
9,711

i) Estimated dollar cost, per client served, 2000: $ 41.13
Calculated using $333,672 total expenses; 8,112 total clients
2001 numbers not yet available
j) Estimated dollar cost, per meal served, 2000: $0.44
Calculated using $333,672 total expenses; 757,012 total meals
2001 numbers not yet available

k) Cost to Community Kitchen of pantry meals provided to Marlborough residents in 2001, at $0.49 per meal: $4,758.39

l) Percentage of total pantry box meals provided to residents of Marlborough in 2001: 2.23%

Please note that the numbers provided on this page are actual numbers for January through September only.

Traditionally, The Community Kitchen experiences a tremendous increase in both the number of families served and the number of meals distributed in November and December, due to Thanksgiving and Christmas holidays, cold weather and fuel bills. It is anticipated that at the end of the year over 28,000 pantry boxes will have been distributed in total.

The amount of reimbursement we have requested is based on the actual number for the first three quarters of the year and an estimate of the fourth quarter added together.

MONADNOCK ADVISORY COMMISSION

REPORT TO THE TOWNS OF: JAFFREY, DUBLIN, MARLBOROUGH, TROY AND FITZWILLIAM.

The Monadnock Advisory Commission is charged by the State of New Hampshire under RSA 258:1 to advise and guide the Department of Resources and Economic Development (DRED) on the management of their lands and leased lands of the Society for the Protection of New Hampshire Forests (SPNHF) and the Town of Jaffrey. The lands are located on Mount Monadnock, Gap Mountain and Little Monadnock Mountain (Rhododendron State Park).

The main focus of the Commission this year, as it was last year, is the creation of a new Master Plan for Monadnock State Park. A Steering Committee, composed of many members of the Advisory Commission, as well as others from the surrounding towns, have been very busy, dedicated and focused on delivering a plan that will maintain a level of vitality for Monadnock and the entire region.
The future health of the Park and the surrounding open lands rests in the hands of all that use the resources. Respect for the land is critical. Recognition of our role as stewards of the land is equally critical. To that end the former Eaves property, located on the eastern slope of Monadnock, a parcel of some 220 acres, was purchased by the Forest Society in late spring. This acreage now fills in the gap that has long been outstanding in its relationship to surrounding conservation land and enhances a goal of contiguous open space.
It is an historic source of inspiration and great memories and continues, as such, for the 132,000 people who visited this year. More importantly, the small and large mammal population including moose, bear, bobcat and deer have staged a tremendous comeback to the area, due in part to the management practices of the SPNHF, the great work of the State Park Rangers and more private land remaining open using conservation easements.

The public is encouraged to contact their commission members with suggestions and comments.

Members of the MONADNOCK ADVISORY COMMISSION are:

Jaffrey:	Ann Royce, Bill Elliott
Dublin:	Tom Wright, Ed Germain
Marlborough:	Ernie Linders, Jim Bearce
Troy:	David Adams, Don Upton
Fitzwilliam:	Daniel Leary, Tom Parker

Services for the Town Marlborough

Monadnock Family Services
CENSUS REPORT
04/01/00 - 03/31/01

AGE:	Adults	105
	Children	36
	Elderly	6
GENDER:	Female	79
	Male	68
INSURANCE:	Self-Pay	26
	Medicare	12
	Medicaid	29
	Other	80
TOTALS:	Clients Seen	147
	# Visits	2,265
	Hours of Service	2,033
BILLING:	Charges	172,780.00
	Payments	119,558.12-
	Discounts Given	6,895.16-
	Contractual Adjustments	17,095.14-
	Uncollectable	11,943.80-
	Total Outstanding	17,287.78

DIAGNOSIS:

18	Disorders of Infancy/Childhood/Adol
9	Substance-Related Disorders
3	Schizophrenia/Other Psychotic Disor
46	Mood Disorders
14	Anxiety Disorders
1	Physical Symptoms with Psych Basis
1	Eating Disorders
45	Adjustment Disorders
4	Personality Disorders
1	Additional Codes
5	Non-Mental Disorders

REFERRAL SOURCES:

71	Self
1	Clergy
1	Public Psych Hosp
14	Other Psychiatric Facility
10	Law Enforcement/Correction
2	Private MH Practice
12	Social/Community Agency
15	Non-Psychiatric Physician
1	Employee Assistance Program
1	Preferred Provider Organizatio
3	Other Healthcare Provider
8	Other
8	Unknown

HCS - HOME HEALTHCARE, HOSPICE AND COMMUNITY SERVICES
REPORT TO THE TOWN OF MARLBOROUGH
JANUARY 1, 2001 TO DECEMBER 31, 2001

ANNUAL REPORT

In 2001, HCS - Home Healthcare, Hospice and Community Services continued to provide home care and community services to the residents of Marlborough. The following information represents a projection of HCS's activities in your community in 2001. The projection is based on actual services provided from January to September 2001 and an estimate of usage during October, November and December.

SERVICE REPORT

SERVICES OFFERED	SERVICES PROVIDED	
Nursing	493	Visits
Physical Therapy	71	Visits
Speech Pathology	0	Visits
Occupational Therapy	16	Visits
Medical Social Worker	9	Visits
Outreach	20	Visits
Homemaker	4,007	Hours
Home Health Aide	620	Visits
Home & Community Based Services*	156	Hours
Nutritionist	0	Visits
Meals-On-Wheels	2,148	Meals
Health Promotion Clinics	23	Clinics

*Home and Community Based Care is a Medicaid program which offers extended home care services to individuals who are in need of nursing home level care but can be maintained at home for lower cost.

Total Unduplicated Residents Served: 109

Prenatal care, hospice services and regularly scheduled wellness clinics and child health clinics are also available to residents. Town funding partially supports these services.

FINANCIAL REPORT

The actual cost of all services provided in 2001 with all funding sources is projected to be $244,178.00.

These services have been supported to the greatest extent possible by Medicare, Medicaid, other insurances, grants and patient fees. Services that were not covered by other funding have been supported by your town.

For 2002, we request an appropriation of $8,750.00 for home care services and $1288.80 for the Meals-On-Wheels program.

Thank you for your consideration.

MARLBOROUGH TOWN MEETING YEAR 2001

The Marlborough Town Meeting for the year 2001 was opened by Moderator John F. Fletcher at 1:00 PM o'clock on Tuesday March 13, 2001. He showed the empty ballot box to election workers and citizens who were present and announced voting could begin. The polls were scheduled to close no earlier than 9:00 PM o'clock.

The Moderator convened the deliberative session of the meeting at 7:08 PM. At his request all present pledged allegiance to the Flag. The introduction of election workers was followed by introductions of those seated at the head table who were; Members of the Budget Committee; the Selectmen; and the Town Clerk.

Selectmen Lawrence Robinson made an announcement that a "Rail Trail", so called because it was an old railroad line, was named the "Charles Buffler Memorial Trail". Mr. Buffler, who worked with the railroad company to secure the land for it, recently passed away. It will be used as a recreational trail for citizens in the Town. Selectman Robinson expressed appreciation to Mrs. Buffler for the time her husband had to spend away from home and their own affairs while serving the town in this matter.

Selectman Robinson commended Gina Paight, present Chairman of the Selectmens' Committee , for her time and effort in successfully performing the duties of Administrative Assistant, after Mr. Laurent Biron, who held that position, resigned earlier in the year.

Moderator Fletcher announced errors had been made in the Town Report. The first error is on page (4) of the Report which incorrectly states his Term of Office ended in March, 2001. The Term ends in March of 2002. The other errors are on pages (18) & (19) (same page printed twice) and pages (29) & (30), which have been corrected in a separate Report of "Budget of the Town/City". This MS-7 (Budget) form was printed and passed out with the Town Reports. Attached to the MS-7 form and passed out with it, is the corrected report of the Long Term Debt of Marlborough as of 12/31/00, which incorrectly included the Town Building (Page (33) - Town Report). The above noted forms are appended at the end of this record.

The Moderator then informed the Legislative body that the Parliamentary Rules of the Laws of the State of New Hampshire would be the accepted procedure for the conduct of the meeting. Moderator Fletcher read the Warrant Articles which were:

1. To choose all necessary Town Officers for the ensuing year, and
2. To vote on the proposed Town Zoning Ordinance Amendments, as contained on the ballot attached hereto.

He then requested the Budget be presented by Sanford Johnson, Chairman of the Budget Committee. After the presentation Mr. Fletcher read Article 3.

3. To see if the Town will vote to raise and appropriate the sum of $1,234,944. that represents the posted operating budget (Form MS-7-Budget Committee Recommendation). Said sum does not include the warrant articles addressed. Moved by Sanford Johnson.

David Derocher, Budget Committee member, rose to amend: "I move to amend the bottom line of Article 3 to $1,239,944 by adding the amount of $5000 to snow removal overtime." Second: Gene Donohue

Voice vote taken Amendment passed.

Lawrence Robinson rose to amend: "To see if the Town will vote and appropriate the sum of $1,250,614.* Said sum does not include warrant articles." Second: Gina Paight Helen Wilson moved the question, seconded by Gina Paight. A written request for a private ballot vote was submitted and granted. YES 91 NO 11

*Note: Selectmen Recommended Appropriation (attached form MS-7) plus snow removal overtime.

4. To see if the Town will rescind RSA Chapter 32 relative to the Budget Committee adopted at the Town Meeting in March 1998 and replace it with a Budget ADVISORY Committe.

(Ballot Vote Required)

Mr. Edward Goodrich submitted the following ammendment: " I move that the town rescind RSA Chapter 32 relative to the Budget Committee adopted at the Town Meeting in March, 1998, and replace it with a Budget Advisory Committee, as authorized in the same statute. This budget advisory committee will have exactly the same composition, duties, and powers as the present Budget Committee, except that RSA 32:18, the 10% rule, shall not pertain." Second: Michael Wilber

YES 70 NO 27

5. To see if the Town will vote to raise and appropriate the sum of Fifteen Thousand, Six Hundred, Seventy One dollars ($15,671.00) for the purpose of paying lease payment #4 on the front-end loader.

The lease was authorized by Town vote in article #7 at the 1998 Town Meeting. The Selectmen and the Budget Committee recommend this appropriation. (Majority vote required.)

Moved: John Northcott Second: Lawrence Robinson

Passed by acclamation.

6. To see if the Town will vote to authorize the Board of Selectmen to purchase a cruiser for the Police Department, and to raise and appropriate the sum of $23,600.00 or to act in any manner relating thereto. The Selectmen and the Budget Committee recommend this appropriation. (Majority Vote Required) Moved: Sanford Johnson Second: Michael Krinsky

Passed by acclamation.

7. To see if the town will vote to increase the Capital reserve fund under the provisions of RSA 35:1 for the purpose of fire equipment, and to raise and appropriate the sum of Eight Thousand Dollars ($8000.00) to be placed in this fund, and to designate the fire wards as agents to expend. The Selectmen and the Budget Committee recommend this appropriation. (Majority vote required.)

Moved: Lawrence Robinson Second: Gina Paight

Passed by acclamation

8. To see if the Town will vote to raise and appropriate the sum of Two Thousand eight hundred and fifty dollars ($2,850.00) for the purpose of shingling the south side roof of the Gates House as part of the restoration project. The selectmen recommend this appropriation. The budget committee does not recommend this appropriation. (Ballot vote required.) Moved: Richard Butler Second: Larry Robinson

YES 60 NO 21

9. To see if the Town will vote to create a Parks and Recreation revolving fund in accordance with RSA 35-B:2 II, and to name the Recreation Committee as agents of said Fund, or to take any action thereon. In accordance with RSA 35-B: 2 II, the money received from fees and charges shall be allowed to accumulate from year to year, and shall not be considered part of the political subdivision's general surplus. The Treasurer of the Town of Marlborough shall have custody of all monies in the fund, and shall pay out the same only upon order of the Recreation Committee. These funds may be expended only for the purposes stated in RSA 35-B and no expenditure shall be made in such a way as to require the expenditure of, or create a liability upon, other town funds which have not been appropriated for that purpose. After creation of such recreational fund the monies in such fund shall not need further town meeting approval to be expended.

Moved: Lawrence Robinson Second: Gina Paight

Passed by acclamation

10. To see if the Town will vote to raise and appropriate the sum of Five Thousand Dollars ($5000.00) for the purpose of funding the community Kitchen. The Selectmen and the Budget Committee recommend this appropriation.

(Majority vote required.)

Moved: Sanford Johnson Second: Larry Robinson

Passed by acclamation.

11. To see if the Town will vote to extend the term of office of Sexton from one year to three years. Moved: Rita Grace Second: Larry Robinson

Passed by acclamation.

12. To see if the Town will vote to accept any funds for the maintenance of cemeteries or to act in any matter relating thereto. Moved: Sanford Johnson Second: Lawrence Robinson

Passed in affirmative

13. To hear reports of Town Agents, Auditors, and Committees.

Moved: Larry Robinson Second: John Northcott

Passed in affirmative.

14. To transact any business that may legally come before the meeting. Edward Goodrich moved that the deliberative part of the meeting be closed and ballots be counted. Second John Northcott. Passed in affirmative.

SELECMAN FOR 3 YEARS

Vote for 1

Gina M. Paight.....196
Ed Wilson ...write in 1
Mark Jennings...write in.....1

SELECTMAN FOR 1 YEAR

Vote for 1

John Northcott.....120
Mark B. Jennings.....32
Sanford R. Johnson.....45

TOWN TREASURER FOR 3 YEARS

Vote for 1

Barbara B. (Bonnie) Johnson.....195

TRUSTEE OF TRUST FUNDS FOR 3 YEARS

Vote for 1

Wayne F. Crowell.....205

LIBRARY TRUSTEE FOR 3 YEARS
Vote for 1

Robert L. Bennett.....195

SEXTON FOR 1 YEAR
Vote for 1

Mark Chamberlain.....195

CEMETERY TRUSTEE FOR 3 YEARS
Vote for 1

Edwin Woodward, Sr.....199

BUDGET COMMITTEE MEMBER FOR 1 YEAR
Vote for 1

William Hale...write in.....8
Nancy Wyman...write in.....5
Glover Howe...write in.....3
Smattering...write in.....1 ea

BUDGET COMMITTEE MEMBER FOR 3 YEARS
Vote for 3

Sanford Johnson.....149
Russell Brandwein.....117
William Hale...write in.....4
Smattering...writ ins.....1 ea

FIRE WARDS FOR 3 YEARS
Vote for 2

Michael F. Laffond.....134
James F. Smith.....87
Edward H. Wilson.....168

RECREATION COMMITTEE MEMBER FOR 2 YEARS
Vote for 1

Jeffrey Castor...write in.....8
Mike Wilber...write in.....3

RECREATION COMMITTEE MEMBER FOR 3 YEARS
Vote for 1

John Belletete.....172
Smattering...write ins.....4

Total Number of Names on Checklist.....1442
Total Regular Ballots Cast.....416
Total Absentee Ballots Cast.....8
Total Ballots Cast.....424

On a motion by Edward Goodrich to adjourn the meeting and seconded by Ellen Orkins, the Town Meeting was adjourned by Moderator John Fletcher at 10:15 PM.

Ila E. Walton, ctc
Town Clerk

A true copy: attest
Town Clerk

VITAL STATISTICS – MARRIAGES IN 2001

DATE	BRIDE & GROOM	RESIDENCE	DATE	BRIDE & GROOM	RESIDENCE
01/01/2001	Lynn M. James Brandon C. Greene	N. Swanzey Marlborough	08/27/2001	Lesley A. Woodley Duncan I. Urquhart	Marlborough Marlborough
04/09/2001	Danna Jean Hopkins Eric Jason Starkweather	Marlborough Marlborough	09/01/2001	Heather K. Jelinek Christopher R. Dziedzic	Brooklyn, NY Brooklyn, NY
05/19/2001	Debra A. Blair Danny L. Russell	Marlborough Marlborough	09/08/2001	Kimberly A. Tedford Corey M. Guptill	Marlborough Marlborough
06/02/2001	Gina M. Girouard Douglas E. Snowden	Marlborough Marlborough	10/06/2001	Toni J. Fielders Paul R. Flanders	Marlborough Marlborough
06/09/2001	Tracy M. Field Mark E. White	Marlborough Marlborough	10/06/2001	Teresa M. Snyder Eric J. Horne	Marlborough Marlborough
06/23/2001	Katherine E. Wyman Michael T. Knight, II	Marlborough Colorado Sp., CO	10/06/2001	Devon L. Shangraw Michael M. O'Brien	Marlborough Marlborough
06/23/2001	Heather M. Puleo David M. Delworth	Marlborough Hillsborough	10/13/2001	Maria Wortley David A. Tonseth	N. Granby, CT Marlborough
07/07/2001	Kristin E. Gordon Bruce S. Young	Marlborough Hackettstown, NJ	11/17/2001	Heather A. King Bryce J. Bogart	Marlborough San Antonio, TX
07/29/2001	Amy L. Grandmaison Brandon R. Dean	Marlborough Marlborough	12/12/2001	Margaret A. Smith Charles R. Schul	Marlborough Marlborough

VITAL STATISTICS-BIRTHS & DEATHS IN 2001

BIRTHS

DATE	CHILDS NAME & PLACE	PARENTS NAME
01/15/2001	Connor S. Boroski Keene	Shawn Boroski Heidi Boroski
01/19/2001	Emily R. Miner Keene	Robert Miner Jaime Miner
02/05/2001	Gabriel C. Blake Keene	Daniel Blake Erica Blake
03/09/2001	Abigail G. Mitchell Keene	Daniel Mitchell Lisa Mitchell
04/15/2001	Elizabeth L. Dekeyrel Peterborough	Derek Dekeyrel Kelly Dekeyrel
04/17/2001	Logan M. Patnode Keene	Matthew Patnode Pamela Patnode
05/01/2001	Roger A. Russell Keene	Thomas Russell Rebie Russell
05/22/2001	Lauren E. Smith Keene	Aaron Smith Lani Smith
05/31/2001	Jared M. Aho Peterborough	Caleb Aho Jennifer Aho
06/12/2001	Barrett D. Hutchins Keene	Rene Hutchins Frances Hutchins
06/26/2001	Lillian Lariviere-Miffek Keene	Martin Miffek Maria Lariviere-Miffek
07/20/2001	Wyatt P. Switzer Keene	Peter Switzer Pamela Switzer
09/08/2001	Levi A. Bills Keene	Wayne Bills Brandi Wells
11/05/2001	Sage A. Fields Keene	William Fields Valarie Fields
11/26/2001	Elijah R. Littleton Nelson	Jeffrey Littleton Jessica Heath
12/06/2001	Jennifer R. Hughes Keene	Robert Hughes Michelle Hughes
12/14/2001	Jack E. Demmons Keene	Daniel Demmons Paula Demmons
12/21/2001	Katherine J. Dean Lebanon	Brandon Dean Amy Dean

DEATHS

DATE	NAME	PLACE
02/01/2001	Virginia P. Wiswall	Keene
02/03/2001	Phyllis K. Ellison	Marlborough
02/15/2001	O. E. Toler	Randolph. VT
02/27/2001	Charles R. Buffler	Marlborough
03/02/2001	Patricia A. Rusek	Keene
04/13/2001	Joseph B. Conlan	White Rvr Jct, VT
04/16/2001	Wanda S. Grenda	Marlborough
04/24/2001	Susan L. Robbins	Keene
05/22/2001	Cleo E. Forcier	Keene
05/28/2001	Edna L. Daigle	Keene
06/06/2001	Scott M. Brown	Keene
09/23/2001	Albert G. Beauregard	Keene
10/07/2001	Allan W. Kelley	Keene
10/19/2001	Anne C. Nochella	Keene
12/20/2001	Harvey J. Gaseau	Marlborough
12/23/2001	Barbara P. Healey	Marlbroough

BROUGHT IN FOR BURIAL

DATE OF BURIAL	NAME	PLACE
05/24/2001	Lois May Lounder	Westmoreland
05/25/2001	Norman C. Hildreth	Keene
06/02/2001	William R. Patnode	Westmoreland
06/11/2001	Marguerite A. Sundstrom	Harrisville
06/18/2001	Douglas Penna	Marlborough
07/25/2001	Norma Patnode	Walpole
08/02/2001	Priscilla M. Davieau	Keene
08/08/2001	Mae Agnes Leathers	Westmoreland
09/12/2001	Helen L. DiMarco	Maine
09/20/2001	Mary Ann P. Martin	Keene
09/25/2001	Francis E. Morse	Nashua
10/31/2001	Don L. Field	Keene

MARLBOROUGH SCHOOL DISTRICT
2002 WARRANT/BUDGET
AND SCHOOL REPORTS

CHAIR'S REPORT

On behalf of the Marlborough School Board, I am pleased to provide this annual report on the state of the school to the Marlborough community.

As I finish my third year as a member of the Board, I continue to be impressed by the care and concern the school staff display towards our students. We are truly fortunate to have such a dedicated group of people – everyone from the janitors to the teachers to the principal and support personnel – working with our children.

I'd like to share with you some of the changes and activities that have taken place at Marlborough School over the last twelve months. Listed below is a sampling of a few of the highlights; please note that much of the information that follows is taken directly from the minutes of our Board meetings and our principal's reports.

Communication

In order to improve our communication with the community, the Board has decided to add both a newsletter and minutes section to the school's web page (http://www.sau29.k12.nh.us/marlborough/). This is one way you can keep up-to-date with what's happening at the school and on the school board. As soon as we get all the bugs worked out, we hope to add more information to the school board section, including committee, principal, and financial updates.

Community Involvement

One of the goals we developed with the faculty and administration during our retreats is to increase the school's involvement with the community. Some of the activities that have taken place include: monthly *Coffee & Conversation* sessions, where parents can stop in on a Friday morning and meet informally with the principal and guidance counselor; Grandparents Day; Parent Institutes – the last of which had over 100 parents and students in attendance, focusing on math games that parents and children can play at home; *Best Schools Initiative*, where faculty, administrators and community members join together to improve the quality of the education for our students; and 100 Day Readers.

Curriculum Changes

In an effort to improve student success, several changes/additions have been made to the curriculum. They include:

Starting this year, all students in the middle school are grouped in mathematics according to their achievement level and learning style in order to bring all students up to their highest possible achievement level. This was done based on research findings that for math, grouping is the most successful strategy to use.

To facilitate their transition to world languages at Keene High School, all sixth graders have begun taking Spanish. Next year sixth and seventh will take it; the following year all middle school students will take Spanish. Our goal is to have all Marlborough students who take Spanish in ninth grade be able to take second year high school Spanish.

We now have our own weather station! Through a Title VI-C grant, staff received training in Airwatch, a Worldwide School Weather Net program. Via a special software package our students can access real time weather data from over 3500 schools around the world. There is a written curriculum for each grade level which aligns with the state science standards. WBZ-TV participates in the program, and we'll have "on air" time announcing our weather conditions.

Fire Marshall's Report

Two years ago the State Fire Marshall issued a report on the school that called for approximately $280,000 worth of modifications to the school. We have already addressed the major issues in the report, and this past spring we submitted a plan designed by a fire safety consultant to address the remaining problem areas. As of yet, we have not heard back from the state. We continue to move ahead with addressing those areas that have also been identified in our ten-year facilities plan. In the meantime, we will get an estimate for installing a sprinkler system, just in case the Fire Marshall requires us to install one (or if we determine that it's in the best interest of the school and community).

Facility Issues

Though our building is in relatively good condition, it is old. Painting and carpeting are high on the agenda for the next few years, as is a review of the heating and lighting systems.

Safety Improvements

The safety of our children is one of the primary concerns of the school board, particularly given the tragic events that have occurred in schools around the country. Over the last several years we have devoted quite a bit of time, energy and money to upgrading the safety systems in the building. We continue to fine-tune our Intruder Alert System, running both lock down and evaluation drills on a regular basis.

Special Achievements

Last year Marlborough School had four teams participate in the annual Destination Imagination competition, with the middle school team coming in second in their regional division and advancing to the state tournament.

Three Marlborough students won state awards for their handwriting/ penmanship.

Mrs. Letourneau taught a one-week summer enrichment program for students in grades 1 through 3 (funding was provided by the Marlborough School District Endowment Fund).

On October 27, our middle school students and staff participated in Make-a-Difference Day. Coordinated by Marlene Morse and Nancy Stone, this community service program included raking and cleaning up the ball flats and Stone Pond beach, picking up the playground, spending time with the residents of Pierce House, putting together boxes of material for underprivileged children in other countries, doing a car wash, and completing "odd jobs" for residents of the town who were unable to do so themselves. The feedback that we received regarding these projects was very positive.

Looking Ahead

There are several issues the Board will need to address in the coming year. They include:

1. Working on a new teachers' contract (2002-2003 is the last year of the most recent three-year agreement)
2. Examining staffing patterns – particularly given the enrollment declines that we, as well as the other districts in SAU 29, are experiencing
3. Continuing to respond to the issues identified in the state Fire Marshall's report
4. Addressing technology needs and system upgrades

I hope this gives you a feel for what's been happening at your school. If you would like more information, please do not hesitate to contact our principal, Susan Leach, or one of us on the Board. Better yet, stop by one of our monthly school board meetings. We'd love to see you!

Let me end by saying that it has been a pleasure to serve as the chairperson of your school board this last year. Thanks to the hard work and positive attitudes of the other four Board members, you will be pleased to know that your school is in very good hands.

James K. Carley, Chair
Marlborough School Board

MARLBOROUGH GRADUATES
2002

GRADE 8	*GRADE 12*
Zakary Belletete	Rebecca Bemis
Laura Bemis	Kristin Benoit
Jeff Bleau	Jeremiah Blair
Kyle Braaten	Shane Budd
Jeannette Castor	Ryan Butler
Katelyn Coutts	Liam Carey-Rand
Janel diBiccari	Shawn Fairfield
Lauren diBiccari	Alison Golden
Maggie Kelly	Michael Graham
Lisa Kennedy	Clint Griffin
Stacy Lang	Toby Iselin
Chelsey LaPointe	Neal Kennedy
Joslyn Norris	Ernest Linders
Karyn Norwood	Brandon Penna
Amber Peabody	Aaron Robbins
Jonathan Poirier	Anthony Romano
Amanda Pratt	Brian Ryll
Cory Proctor	Sean Sutton
Thomas Raffelt	Scott Tilton
Alex Ramsay	Heather Velez
Marie Ross	Mark Wallace
Jeffrey Sheehan	Noah Washburn
Jason Smith	Nicole Wilcox
Kaitlyn Smith	Lindsey Williams
Katie Spencer	
Matthew St. Lawrence	
Michael Tatro	
Robert Thomas	
Valerie Washer	

ADMINISTRATIVE REPORT

The focal point of the staff at Marlborough School this year was continued school improvement. The staff aggressively pursued activities that would foster improvements in student performance, school safety and community partnerships.

Probably the area that has received the greatest emphasis this year relates to student learning. The staff has worked diligently to identify and implement teaching strategies that will promote student achievement in language arts. Although some gains had been made in student performance in language arts -- reading, writing, spelling -- in prior years, the staff identified this as an area still in need of improvement. This was reinforced when reviewing the NHEIAP (state-mandated) test results which had been administered to students in May, 2001. Although Marlborough's sixth grade students performed above the state average with respect to the percent of students scoring at the Basic or above level (76% as opposed to 69% for the state), their writing scores (6.4) fell below the state average (7.1). In response to this, the staff has aggressively worked to review its language arts curriculum, to involve staff in professional development activities aimed at improving student reading and writing skills, and to engage students in motivational and relevant activities that will have a positive impact on the acquisition and application of language arts skills.

In addition to its work regarding changes within the language arts curriculum, the staff has also looked to make improvements in the way in which the curriculum is presented. The staff has begun to increase the school's technology capacity to assist in the instruction of science, reading and writing. Specifically, federal funding was used to implement a program on the internet that enhances the relevancy of the material presented in science class. Technology has also been used to reinforce the teaching of reading through the implementation of programs that attempt to enhance student motivation to read as well as assess their progress in reading. The introduction of a school newspaper is intended to provide students with a relevant activity that will give them the opportunity to apply skills learned in the classroom.

Overall student performance in several areas tested on the NHEIAP show Marlborough students performing quite well. For example, third grade students scored significantly higher than the state average in mathematics (the only other area tested at the third grade level), and scores in all areas tested (language arts, mathematics, science and social studies) at the sixth grade level show Marlborough students performing well above the state averages.

Research clearly shows (and common sense tells us) that students perform well in a safe and orderly environment. This is something that is a priority to the staff as well as school board. With respect to safety, efforts continue to address issues aimed to improve the staff's ability to assure the safety of all those in the school at any given time. Improvements to the communication system and the physical plant, as well as frequent practice and assessment of safety procedures, have helped to address safety-related issues.

The staff at the school has worked to identify and hold students accountable to higher standards regarding behavior. In addition to the revision of policies related to discipline, initiatives have been put into place that recognize and reward students for doing well, especially with regard to helping and respecting others and accepting responsibility. Activities aimed at community participation also serve to enhance students' awareness of their civic responsibilities relative to their community.

The Marlborough staff and students continue to excel in their efforts to expand their connections and partnerships within the community. Service learning projects such as "Make a Difference Day"; activities such as the "Coffee and Conversation", the Parent Institute, and the "Best Schools Initiative"; positive interactions with the students and local police and other town agencies; and a high level of volunteerism all serve to strengthen the school and community connection that is an integral component to effective schools. Continued school improvement is highly contingent upon this type of relationship. I ask that you remain or, if you have not already done so, become a part of the positive and constructive dynamic that has developed over the last few years to make Marlborough Elementary School one of the finest schools in the region and state.

Please plan to attend this year's annual district meeting on Thursday, March 7, at 7:00 p.m. Your understanding of school-related issues and input regarding them is very important.

Phillip G. McCormack, Ed.D.
Superintendent of Schools

PRINCIPAL'S REPORT

I am proud to say that, last summer, nearly 40 percent of our staff took time out of their vacation to teach or write curriculum. Linda Frazier, Sue Pomasko, and Buttsy Letourneau taught summer school. Buttsy Letourneau also taught a summer enrichment program for students in grades 1 through 3, supported by the Endowment Committee. JoAnn Robinson piloted a weekly summer program for students she had in second grade who will also be with her in third grade this fall. Vivian Chiang-Nielson, Sue Pomasko, Joyce Puleo, Shelley Pangonis, and Marlene Morse worked on developing SAU or school curriculum. Robert Baker spent many hours with me updating our handbook. Tom Kane, Larry Taylor and I attended workshops at Antioch to learn about developing service learning projects within our school. We are extremely fortunate to have such a talented and committed staff.

We made some interesting changes to the curriculum. In the middle school, we are grouping students in mathematics according to achievement level and learning styles in anticipation of bringing all students to their highest achievement level. Research indicates that, for mathematics education, grouping is the most successful strategy to employ. Mr. McIntire is excited about this change as he feels he will be able to give all students the instruction they need at a comfort level where they can feel good about their achievement in mathematics.

To be consistent with Keene Middle School, all sixth graders will be taking Spanish. As all sixth grade students have had Spanish in the lower grades, we believe they should be able to succeed in this middle school class. Next year we plan for all sixth and seventh grade students to take Spanish. Eventually, we hope to have Marlborough School students who choose to take Spanish in the ninth grade be able to take second year high school Spanish.

We are piloting a program in which Mrs. Pomasko (social studies) and Mr. Taylor (science) are team teaching with Mrs. Chiang-Nielson (fifth grade) once a week for a six-week period to help fifth graders be more prepared for the state assessment. All teachers involved feel this will have a positive impact on student learning.

Through our Title VI-C grant, the staff received training on *Airwatch*, a Worldwide School Weather Net program. Schools with this program can use software to access data from around the world. We will be able to access real time weather data from 3,500 schools around the world. WBZ-TV participates in this program and we will have "on air" time announcing our weather conditions. There is written curriculum for each grade level which will align with the state standards. It is hope the TV news and curriculum will heighten the interest and enthusiasm of students, teachers and the community. Thus, we will be working toward our Best Schools initiative and school goals of community involvement. Please stop by to see how our Weather Net program operates.

We are piloting again another project. Every other Friday Chris LaClair and I are hosting *Coffee and Conversation with the Principal and School Counselor*. Parents and community members are invited. We will discuss whatever concerns or suggestions may arise or any questions on which Chris, the staff, or I need community input.

As an extension to the middle school language arts theme *Community*, Mrs. Morse and Mrs. Stone had their students participate in the national *Make a Difference Day* on October 27. Decorated boxes were placed at town buildings where community members suggested community service projects for the students to complete on that special day. Many positive notes were received from community members who received a service on *Make a Difference Day*.

The Safety Committee, comprised of staff, community members and a board member, have been meeting monthly to develop plans for a safe school and community. This past year we have been working on evacuation and intruder alert procedures. In any emergency where students must evacuate the building, students move to the Sacred Heart Church. Our Safety Committee would like to commend the students and staff for an outstanding job in evacuating the building and then following procedures once they arrive at the church. Our next goal is to plan procedures for parents to pick up their children at the church should students not be able to return to the school for an extended period of time.

Students also have learned procedures for an intruder, or other emergencies when students would remain in the school. There is a special tone alarm heard inside and outside the building and the fire doors automatically lock, keeping an intruder locked in one area. I would like to applaud the students and staff for another outstanding job in following these procedures. They take the drills seriously and I am proud of their behavior and attitude.

To make more efficient use of faculty meetings, we have instituted *Committees* once a month in place of staff meetings. Teachers selected a committee and work after school on the committee monthly, rather than attending a staff meeting. The committees selected were: The Publishing House, a room for students or parents to publish books written by students; the Enrichment Committee, composed of parents and staff members who are working on finding volunteers to work with students of special interests or talents; the Curriculum Committee, which has developed a schedule that allows a group of teachers to meet during school time to work on curriculum; the Technology Committee, which is developing a long-range technology plan; the School Climate Committee, which helps to maintain a happy and pleasant school environment; and the Parent Institute, which has held two evening events for students and parents. Parents are learning exciting ways in which they may help their children at home. Over one hundred attended their last event. The staff has enjoyed working on these committees and has found them be educationally productive.

The Best Schools adult committee has had two successful evening events where community members and school staff have met to discuss how to make our school a "Best School." The team has been gathering data from these meetings that will help the team to improve student learning and encourage and promote student responsibility. I would like to thank all those community members who have taken part in these events. If you are interested in attending our next community gathering, please call the school.

The Best Schools student team, consisting of twelve students from the middle school, have been to two workshops at New England College in Henniker, meeting with over 200 middle school students all over the state. They have set goals to help make Marlborough a "Best School." Their first goal was to improve student integration. To achieve this goal, the team planned a "Shadow Day" where elementary students shadowed a middle school student(s) for half a day. The teachers planned appropriate lessons. The data collected was overwhelmingly positive and a step toward achieving their goal. The team is now in the process of writing a grant to attain money to hire a speaker to visit the school and work with students on ways to prevent/stop bullying. These students are serious about their work and I am proud of what they have accomplished.

Mrs. Murphy, our Reading Specialist, and middle school students have begun a weekly newspaper. This is a time-consuming project, and I would like to commend Mrs. Murphy and her staff for a top quality newspaper. You may find these papers in many area businesses throughout the community. If you are interested in receiving our newsletter, or if you would like to help with the publication, please contact the school.

We faired well on the state assessments. In grade six, 76 percent of the students scored Basic (at grade level) and above in language arts; 88 percent scored Basic or above in mathematics; 80 percent scored Basic or above in science; and 76 percent scored Basic or above in social studies.

In third grade, 64 percent scored Basic or above in language arts, and 96 percent scored Basic or above in mathematics.

The students' scores in writing were below the state average and have been a great concern to us. We are spending much time and effort to strengthen our curriculum in this area.

The Marlborough Police Department, as always, visits our school weekly, to have lunch with our students, shoot hoops, or to talk. They have become an integral part of our school community and I believe make a real difference to the climate in our school and our community. We are an effective team and we are fortunate to have Chief Dodge and his officers in this community.

The Keene State Owls men's basketball team has again become *Basketball Buddies* with our students. Each player has a class as a *buddy* and communicates with the class throughout the year. The men tell the students about their experiences in college and the obstacles they had to overcome in order to be a member of the team. We would like to thank Coach Colbert and the Owls for making a positive and lasting impression on our students.

I would like to invite any resident of Marlborough to visit our school and see just what a wonderful group of children live and learn in your town. We have an open door policy and would love to have you visit or share an experience or hobby with the children. You would make a difference to some of these children. Give us a call and become part of the team.

I would like to thank the parents and the PTA for all the time and effort you spend as members of our school team -- you are the ones who make it work. Above all, thank you, parents, for giving us such a wonderful group of children!

Susan Leach
Principal

OFFICERS, TEACHERS AND EMPLOYEES OF THE MARLBOROUGH SCHOOL DISTRICT

John F. Fletcher, Moderator
Susan A. Bemis, Clerk
Barbara B. Johnson, Treasurer

SCHOOL BOARD

James K. Carley, Chair	Term Expires 2002
Catherine L. Blanchard	Term Expires 2002
Frederick G. Mead	Term Expires 2004
Sylvie L. Rice	Term Expires 2003
Marjorie Shepardson	Term Expires 2002

ADMINISTRATION

Phillip G. McCormack, Ed.D.	Superintendent of Schools
Barbara S. Tremblay	Assistant Superintendent of Schools
Thomas J. Kane	Assistant Superintendent of Schools
John R. Harper	Business Administrator
Timothy L. Ruehr	Business Manager
Patricia Trow Parent	Manager of Personnel Services
Bruce Thielen	Director of Special Education
Michael Duhaime	Director of Technology Services

STAFF

	Degree	Experience
Susan Leach	M.Ed.	29 years
Robert Baker	B.S.	20 years
Jacinto Bowks	B.A.	10 years
Laura Caron	B.S.	3 years
Vivian Chiang-Nielson	B.S.	10 years
Donna Dearth	M.Ed.	18 years
Robin Fairfield	B.S.	2 years
Linda Frazier	B.E.	26 years
Charlotte Greenhalgh	M.S.	5 years
Sandra Helgeland	M.Ed.	14 years
Elizabeth Homeyer	B.E.	19 years
Christine LaClair	M.Ed.	20 years
Rilda Letourneau	B.S.	7 years
George Mason, Jr.	B.S.	24 years

STAFF *(continued)*

	Degree	Experience
Ron McIntire	M.A.T.	22 years
Mee Yin Morrison	B.A.	6 years
Marlene Morse	B.E.	27 years
Patricia Murphy	M.Ed.	19 years
Shelley Pangonis	B.S.	12 years
Susan Pomasko	B.S.	8 years
Joyce Puleo	B.S.	11 years
JoAnn Robinson	B.E.	17 years
Nancy Stone	M.H.S.	5 years
Lawrence Taylor	B.S.	23 years
Rebecca Watts	B.S.	12 years
John Zwierzchowski	M.Ed.	3 years
Janet Kenney	Secretary	
Maria Ginn	School Nurse, B.S.	
Shelley Earley	Occupational Therapist	
Melissa Reichert	Speech Therapist	
Tammy Coutts	Title I	
Darlene Harde	Library Aide	
Susan Mastronunzio	Instructional Aide	
Dawn Kennedy	Food Service	
Janice Robbins	Food Service	
James Machado	Custodian	
John Smith	Custodian	

STATE OF NEW HAMPSHIRE

SCHOOL WARRANT

To the inhabitants of the school district in the Town of Marlborough qualified to vote in District affairs:

You are hereby notified to meet at the Marlborough School Gymnasium in said district on the 7th day of March, 2002, at 7:00 o'clock in the evening to act upon the following articles:

ARTICLE 1: To hear the reports of agents, auditors, committees, or officers chosen, and to pass any vote relating thereto.

ARTICLE 2: To see if the District will appropriate and authorize the School Board to transfer up to $10,171.00 of its unencumbered funds, if any, remaining on hand at the end of fiscal year, June 30, 2002, to the Capital Reserve Fund established by the voters on March 9, 1989, for the purposes of construction and/or renovation of buildings and/or related costs to said construction and/or renovation, or to take any other action in relation thereto. *(The Marlborough School Board supports favorable action on this warrant article.)*

ARTICLE 3: To see if the District will appropriate and authorize the School Board to transfer up to $20,000.00 of its unencumbered funds, if any, remaining on hand at the end of fiscal year, June 30, 2002, to the High School Tuition/Special Education Fund established by the voters on March 9, 2000, for the purpose of paying future year unanticipated high school tuition and special education costs, or to take any other action in relation thereto. If there is an insufficient undesignated fund balance as of June 30, 2002 to fund this appropriation and the appropriation in Article 2 (capital reserve transfer), Article 2 will be funded first, with any additional surplus to be applied to this warrant article. *(The Marlborough School Board supports favorable action on this warrant article.)*

ARTICLE 4: To see what sum of money the District will vote to raise and appropriate for the support of schools, for the salaries for school district officials and agents, and for the statutory obligations of the District, or to take any other action in relation thereto. *(The Marlborough School Board supports favorable action on approval of the sum of $3,265,165.00.)*

ARTICLE 5: To transact any other business which may legally come before the meeting.

Given under our hands at said Marlborough, this 18th day of February, 2002.

James K. Carley, Chair
Frederick G. Mead
Catherine L. Blanchard
Sylvie L. Rice
Marjorie Shepardson

STATE OF NEW HAMPSHIRE

SCHOOL WARRANT

To the inhabitants of the school district in the Town of Marlborough qualified to vote in District affairs:

You are hereby notified to meet at the Elementary School Gymnasium in said District on the 12th day of March, 2002, at 1:00 O'Clock in the afternoon to bring in your votes for the election of school district officers. The polls will open not later than 1:00 p.m., nor close earlier than 9:00 p.m.

ARTICLE 1: To choose all necessary school district officers:

Two members of the school board for the ensuing three years
One member of the school board for the ensuing two years
A moderator for the ensuing three years
A clerk for the ensuing three years
A treasurer for the ensuing three years, from July 1, 2002

Given under our hands at said Marlborough, this 14th day of February, 2002.

James K. Carley, Chair
Catherine L. Blanchard
Frederick G. Mead
Sylvie L. Rice
Marjorie Shepardson

COMPLIANCE STATEMENT

This school district receives federal financial assistance. In order to continue receiving such federal financial assistance, this school district will not discriminate in their educational programs, activities or employment practices on the basis of race, language, sex, age, or handicapping condition, under the provi-sions of Title IX of the 1972 Educational Amendments; Section 504 of the Rehabilitation Act of 1973.

Complaints regarding compliance with Title IX regulations should be submitted in writing to the Title IX liaison for School Administrative Unit 29, the Personnel Manager, 34 West Street, Keene, New Hampshire.

Complaints regarding compliance with Rehabilitation Act of 1973 - Section 504 should be submitted in writing to the Director of Special Education, 34 West Street, Keene, New Hampshire.

Phillip G. McCormack, Ed.D.
Superintendent of Schools

MARLBOROUGH SCHOOL DISTRICT
2002-2003 PROPOSED BUDGET

EXPENDITURE ACCOUNTS	2000-2001 ACTUAL	2001-2002 BUDGET	2002-2003 PROPOSED BY SCHOOL BOARD
REGULAR INSTRUCTION			
Teachers' Salaries & Benefits	$974,529	$1,027,544	$1,021,556
Substitutes' Salaries & Benefits	$11,765	$11,268	$11,239
Summer Program Salaries & Benefits	$432	$936	$890
Environmental Camp	$920	$2,380	$2,429
High School Tuition (84 @ $7,037)	$574,683	$568,055	$591,108
Mileage	$0	$0	$100
Repair Equipment	$831	$1,380	$1,420
Supplies	$14,246	$16,971	$19,134
Textbooks	$10,508	$11,820	$11,887
Computer Equipment/Software	$14,074	$9,499	$13,550
New Equipment	$208	$809	$826
New/Replacement Furniture	$2,200	$2,919	$4,180
Music Dues	$105	$115	$131
TOTALS	**$1,604,500**	**$1,653,696**	**$1,678,450**
SPECIAL EDUCATION			
Teachers' Salaries & Benefits	$138,647	$136,801	$139,518
Aide's Salary & Benefits	$22,612	$24,814	$24,505
Tutors' Salaries & Benefits	$58,990	$92,401	$66,862
Tutors' Salaries & Benefits-High School	$364	$0	$0
Occupational Therapy	$7,813	$10,962	$7,182
Physical Therapy	$7,024	$4,536	$756
Tuition-Preschool	$0	$2,600	$1,300
Tuition-High School (18 @ $12,618)	$244,454	$253,449	$227,124
Tuition-TNT Collaborative	$7,577	$15,000	$0
Tuition-Elementary Out-of-District	$84,690	$63,765	$69,380
Tuition-High School-Out-of-District	$1,830	$19,017	$97,028
Teaching Supplies	$597	$2,073	$767
Workbooks	$556	$528	$1,359
New Equipment	$387	$45	$0
TOTALS	**$575,540**	**$625,991**	**$635,781**

	2000-2001 ACTUAL	2001-2002 BUDGET	2002-2003 PROPOSED BY SCHOOL BOARD
CO-CURRICULAR			
Cocurricular Advisors' Salaries	$800	$1,000	$1,150
Destination Imagination Salaries	$0	$750	$1,000
Athletics Salaries	$2,800	$3,475	$3,700
Benefits	$552	$597	$624
Assemblies	$505	$1,275	$1,150
Officials	$2,060	$2,880	$2,880
Supplies	$1,639	$1,972	$2,107
Awards	$0	$300	$300
Athletic Uniforms	$360	$0	$689
Athletic Equipment	$438	$504	$620
Athletic/Cocurricular Dues	$195	$335	$330
TOTALS	**$9,349**	**$13,088**	**$14,550**
GUIDANCE SERVICES			
Guidance Salary & Benefits	$58,633	$61,786	$65,383
Testing Services	$871	$1,056	$700
Evaluation and Placement	$1,313	$1,900	$1,900
Testing-Accountability	$440	$500	$100
Supplies	$13	$1,017	$1,224
Dues	$30	$110	$130
TOTALS	**$61,301**	**$66,369**	**$69,437**
ATTENDANCE SERVICES			
Salaries	$200	$200	$200
TOTALS	$200	$200	$200
HEALTH SERVICES			
Nurse Salary & Benefits	$24,795	$25,744	$27,477
Physician Services	$0	$1,600	$1,600
Health Supplies/Equipment	$428	$604	$1,078
Dues	$0	$55	$55
TOTALS	**$25,223**	**$28,003**	**$30,210**

MARLBOROUGH SCHOOL DISTRICT
2002-2003 PROPOSED BUDGET

EXPENDITURE ACCOUNTS	2000-2001 ACTUAL	2001-2002 BUDGET	2002-2003 PROPOSED BY SCHOOL BOARD
PSYCH/SPEECH PROGRAM			
Psychological Services	$21,323	$39,000	$32,000
Speech Services	$40,212	$40,504	$44,504
TOTALS	**$61,535**	**$79,504**	**$76,504**
STAFF DEVELOPMENT			
Summer Curriculum Salaries	$1,820	$6,320	$5,100
Benefits	$380	$672	$480
Course Reimbursement	$4,452	$6,500	$7,000
Staff Development	$787	$700	$1,225
In-Service Training	$0	$1,000	$1,000
TOTALS	**$7,440**	**$15,192**	**$14,805**
MEDIA SERVICES			
Media Generalist Salary	$14,490	$16,870	$20,078
Library Aide Salary	$6,089	$5,551	$5,775
Benefits	$1,754	$1,872	$2,087
Media Membership	$1,442	$1,652	$1,635
Equipment Repair	$312	$550	$550
Educational TV	$0	$270	$300
Library Supplies	$260	$605	$622
Media Supplies	$384	$500	$209
Library Books/Periodicals	$2,609	$3,710	$4,623
Equipment Replacement	$430	$830	$705
TOTALS	**$27,771**	**$32,410**	**$36,584**
CONSULTATION TO STAFF			
Special Education Consultation	$3,273	$2,520	$2,520
TOTALS	**$3,273**	**$2,520**	**$2,520**

	2000-2001 ACTUAL	2001-2002 BUDGET	2002-2003 PROPOSED BY SCHOOL BOARD
SCHOOL BOARD/SAU			
Salaries-School Board	$4,400	$4,400	$4,400
Benefits	$390	$337	$337
Legal/Audit Services	$5,559	$6,900	$6,900
Advertising	$107	$200	$200
School Board Expenses	$1,286	$2,050	$2,050
NH School Boards Association	$2,413	$2,395	$2,500
Salary-District Treasurer	$1,000	$1,100	$1,500
Benefits	$42	$85	$115
District Meeting Officials	$80	$280	$280
Legal Services-Negotiations	$0	$0	$5,000
Salary/Benefits-Stenographer	$450	$1,077	$1,077
Staff Reimbursements	$170	$500	$500
SAU #29	$106,875	$118,364	$119,009
TOTALS	**$122,772**	**$137,688**	**$143,868**
SCHOOL ADMINISTRATION			
Principal's Salary & Benefits	$61,030	$64,301	$66,782
Principals Retirement Stipend	$0	$0	$4,306
Secretary's Salary & Benefits	$34,760	$36,281	$38,361
Management Development	$517	$750	$650
Repairs	$0	$100	$150
Copier Maintenance	$4,601	$5,100	$5,100
Telephone	$3,936	$4,200	$5,160
Postage	$1,144	$1,100	$1,300
Printing	$1,250	$2,200	$1,460
Office Supplies	$509	$500	$550
Equipment	$1,047	$0	$0
Professional Dues	$549	$505	$735
Software/Computer Fees	$448	$550	$750
Graduation Supplies	$374	$535	$450
Administrative Stipend	$718	$600	$600
TOTALS	**$110,883**	**$116,722**	**$126,354**

MARLBOROUGH SCHOOL DISTRICT
2002-2003 PROPOSED BUDGET

EXPENDITURE ACCOUNTS	2000-2001 ACTUAL	2001-2002 BUDGET	2002-2003 PROPOSED BY SCHOOL BOARD
BUILDING SERVICES			
Custodians' Salaries & Benefits	$65,358	$67,349	$75,138
Water/Sewer	$1,328	$1,600	$1,600
Rubbish Removal	$2,099	$2,200	$2,200
Repairs to Building	$61,530	$25,000	$25,000
Maintenance Services	$12,025	$8,700	$9,400
Insurance	$7,329	$9,296	$9,296
Custodial Supplies	$4,235	$5,284	$5,000
Electricity	$19,477	$20,000	$20,000
Fuel Oil/Gas	$18,219	$10,000	$10,000
Equipment Replacement	$2,870	$875	$550
Building Materials	$110	$2,000	$1,500
TOTALS	**$194,580**	**$152,304**	**$159,684**

	2000-2001 ACTUAL	2001-2002 BUDGET	2002-2003 PROPOSED BY SCHOOL BOARD
PUPIL TRANSPORTATION			
Regular Transportation-Elementary	$46,170	$43,205	$44,394
Special Transportation-Elementary	$11,343	$10,800	$11,700
Field Trips	$2,151	$4,530	$4,186
Athletic Transportation	$4,512	$4,120	$4,244
Regular Transportation-High School	$37,752	$43,205	$44,394
Special Transportation-High School	$12,034	$6,180	$51,300
TOTALS	**$113,962**	**$112,040**	**$160,218**
OTHER EXPENSES			
Trust Funds/Scholarships	$3,400	$4,000	$4,000
TOTALS	**$3,400**	**$4,000**	**$4,000**
FUND TRANSFERS			
Federal Programs	$0	$32,000	$42,000
Capital Reserve	$10,171	$10,171	$0
Expendable Trust	$20,000	$20,000	$0
School Lunch	$0	$70,000	$70,000
TOTALS	**$30,171**	**$132,171**	**$112,000**
GRAND TOTALS	**$2,951,899**	**$3,171,898**	**$3,265,165**

MARLBOROUGH SCHOOL DISTRICT
2002-2003 PROPOSED BUDGET

ESTIMATED REVENUE	ACTUAL 2000-2001	BUDGET 2001-2002	PROPOSED 2002-2003 SCHOOL BOARD
Unreserved Fund Balance	$108,595	$63,283	$0
Local Property Tax	**$1,186,139**	**$1,373,966**	**$1,495,463**
Interest	$12,654	$2,500	$2,500
Lunch Local	$0	$45,000	$45,000
Trust Funds-Scholarships	$3,400	$4,000	$4,000
Shared Teacher Reimbursements	$32,867	$32,543	$39,264
Other Local Revenue	$10,232	$0	$0
NH Adequacy Grant	**$1,082,611**	**$1,019,153**	**$1,039,844**
NH Property Tax	**$542,787**	**$557,796**	**$515,825**
NH Building Aid	$10,171	$10,171	$10,171
NH Catastrophic Aid	$4,941	$1,486	$41,098
NH Child Nutrition	$0	$2,000	$2,000
Medicaid Reimbursement	$11,061	$5,000	$5,000
Lunch-Federal	$0	$23,000	$23,000
Federal Projects	$0	$32,000	$42,000
TOTALS	**$3,005,458**	**$3,171,898**	**$3,265,165**

Budget Increase	**$93,267**	**2.94%**
Property Tax Increase	**$79,526**	**4.12%**
Tax Rate Increase		**$0.95**
Tax Increase on home assessed for $100,000		**$95**
		-15.24%

* Compared to $2,372,866 in total property taxes in 1998/99 - the last year prior to the "Claremont" settlement

MINUTES OF THE ANNUAL SCHOOL DISTRICT MEETING OF THE MARLBOROUGH SCHOOL DISTRICT MARCH 8, 2001

Meeting called to order at 7:06 p.m. by the Moderator John Fletcher. The Moderator led the Pledge of Allegiance to our country's flag and introduced staff members, budget committee members and visiting officials. He asked the meeting for approval to allow the non-residents guests to speak if asked to. He then outlined the rules for the conduct of the meeting.

The moderator asked for a moment of silence in memory of Charles Buffler, Marlborough School Board Member.

ARTICLE 1: Voted favorably by acclamation on the motion of Marge Shepardson, supported by Richard Seaver, that the District receive the reports of agents, auditors, committees and officers as printed in the annual report.

ARTICLE 2: Voted favorably by acclamation on the motion of Kathy Oliver, supported by Marge Shepardson, that the District appropriate and authorize the school board to transfer up to $10,171.00 of its unencumbered funds, if any, remaining on hand at the end of the fiscal year, June 30, 2001, to the Capital Reserve Fund established by the voters on March 9, 1989, for the purposes of construction and/or renovation of buildings and/or related costs to said construction and/or renovation.

ARTICLE 3: A motion was introduced by Jim Carley, supported by Marge Shepardson, that the District appropriate and authorize the School Board to transfer up to $20,000.000 of its unencumbered funds, if any, remaining on hand at the end of fiscal year, June 30, 2001, to the High School Tuition/Special Education Fund established by the voters on March 9, 2000, for the purpose of paying future year anticipated high school tuition and special education costs. If there is an insufficient undesignated fund balance as of June 30, 2001 to fund this appropriation and the appropriation in Article 2 (capital reserve transfer), Article 2 will be funded first, with any additional surplus to be applied to this warrant article. The result of the ballot vote was as follows:

Total number of votes cast	58
Voting in favor	55
Voting in opposition	3

The Moderator declared that the article was approved and accepted.

ARTICLE 4: A motion was introduced by Richard Seaver, supported by Jim Carley, that the District raise and appropriate the sum of $3,141,727.00 for the support of schools, for the salaries of school district officials and agents, and for the statutory obligations of the District. The result of the ballot vote was as follows:

Total number of votes cast	58
Voting in favor	51
Voting in opposition	7

The Moderator declared that the article was approved and accepted.

ARTICLE 5: Jim Carley read the following resolution adopted March 8, 2001:

WHEREAS, Richard C. Seaver has served the School District of Marlborough as a school board member for five years, two of those years with distinction as chairperson; and,

WHEREAS, Richard C. Seaver served on the New Hampshire School Administrative Unit 29 School Board's Compensation Equity Study Committee; and,

WHEREAS, Richard C. Seaver has faithfully attended the numerous meetings required of those roles; and,

WHEREAS, Richard C. Seaver has conducted school board meetings in a gracious, fair, and open manner; and his knowledge of the Marlborough School District budget has been evident in the thoroughness of his presentations to the public; and,

WHEREAS, Richard C. Seaver has been a loyal advocate for the teachers of Marlborough School; and,

WHEREAS, Richard C. Seaver has always conducted his duties diligently and promptly, and has given his time and expertise in a manner truly reflecting his genuine interest in the Town of Marlborough, its children and the future; and,

WHEREAS, Richard C. Seaver's commitment to education has been evidenced by his willingness to talk with, and listen to, community members to become better informed as to the needs and wants of the community; and,

WHEREAS, Richard C. Seaver has held high expectations for himself and other board members relative to the decision making and policy development processes; and,

WHEREAS, Richard C. Seaver is experienced, knowledgeable and dedicated; he will be missed; now, therefore, be it

RESOLVED, that the School District of Marlborough, in grateful acknowledgment of Richard C. Seaver's numerous contributions, honor itself by causing a copy of this resolution to be spread upon the records of the District as a permanent tribute to Mr. Seaver, and that a copy of this resolution be presented to Mr. Seaver.

No further business appearing, it was voted favorably on the motion of Jim Carley, supported by Marge Shepardson, that the meeting be adjourned. The meeting was adjourned at 9:15 p.m. on March 8, 2001.

Attest:

Susan A. Bemis

District Clerk

MINUTES OF THE MARLBOROUGH SCHOOL DISTRICT MEETING FOR THE ELECTION OF OFFICERS MARCH 8, 2001

At a legal meeting of the voters of the town of Marlborough, Cheshire County, State of New Hampshire, held on Tuesday, March 8, 2001, the following votes of those present and qualified to vote for Marlborough School District officials were, by them in open meeting, given to the Moderator, and said Moderator, in said meeting, in the presence of the Clerk and other election officials, and assisted by them, sorted and counted said votes and after the counting was completed made a public declaration of the whole number of votes cast, with the name of every person voted for and the number for each person as followed.

NUMBERS OF NAMES ON REGULAR CHECKLIST		1442
TOTAL NUMBER OF MARLBOROUGH SCHOOL DISTRICT BALLOTS CAST	REGULAR	212
	ABSENTEE	0

MEMBER OF THE SCHOOL BOARD (Three years)

Frederick G. Mead Had 188 votes

MEMBER OF THE SCHOOL BOARD (Two years)

Sylvie L. Rice Had 183 votes

A true copy of record attest:

Susan A. Bemis

School District Clerk

REPORT OF SCHOOL DISTRICT TREASURER

for the

Fiscal Year July 1, 2000 to June 30, 2001

Marlborough School District

Summary

Cash on hand July 1, .. (Treasurer's bank balance)		222,574.59
Received from Selectmen (Include amounts actually received)		
Current Appropriation	4,728,926	
Deficit Appropriation	—	
Balance of Previous Appropriations	—	
Advance on Next Year's Appropriations	—	
Revenue from State Sources	1,194,041.27	
Revenue from Federal Sources	—	
Received from Tuitions	6,474.48	
Received as Income from Trust Funds	2,500-	
Received from Sale of Notes and Bonds (Principal only)	—	
Received from Capital Reserve Funds	—	
Received from all Other Sources	113,962.14	-146.20 NSF
Total Receipts		3,045,757.69
TOTAL AMOUNT AVAILABLE FOR FISCAL YEAR (Balance and Receipts)		3,268,332.28
LESS SCHOOL BOARD ORDERS PAID		3,076,786.29
BALANCE ON HAND JUNE 30, 2001 (Treasurer's Bank Balance)		191,545.99

Barbara B Johnson
District Treasurer

AUDITORS' CERTIFICATE

This is to certify that we have examined the books, voucher, bank statements, and other financial records of the treasurer of the School District of _____ of which the above is a true summary for the fiscal year ending June 30, 19____, and find them correct in all respects.

Auditors _____

_____ 19____ _____

_____

PLODZIK & SANDERSON

Professional Association/Accountants & Auditors

193 North Main Street • Concord • New Hampshire • 03301-5063 • 603-225-6996 • FAX-224-1380

INDEPENDENT AUDITOR'S REPORT

To the Members of the School Board
Marlborough School District
Marlborough, New Hampshire

We have audited the accompanying general purpose financial statements of the Marlborough School District as of and for the year ended June 30, 2001 as listed in the table of contents. These general purpose financial statements are the responsibility of the School District's management. Our responsibility is to express an opinion on these general purpose financial statements based on our audit.

We conducted our audit in accordance with auditing standards generally accepted in the United States of America. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audit provides a reasonable basis for our opinion.

The general purpose financial statements referred to above do not include the general fixed assets account group which should be included in order to conform with accounting principles generally accepted in the United States of America. As is the case with most municipal entities in the State of New Hampshire, the Marlborough School District has not maintained historical cost records of its fixed assets. The amount that should be recorded in the general fixed assets account group is not known.

In our opinion, except for the effect on the financial statements of the omission described in the preceding paragraph, the general purpose financial statements referred to above present fairly, in all material respects, the financial position of the Marlborough School District as of June 30, 2001, and the results of its operations and the cash flows of its nonexpendable trust funds for the year then ended in conformity with accounting principles generally accepted in the United States of America.

Our audit was made for the purpose of forming an opinion on the general purpose financial statements of the Marlborough School District taken as a whole. The combining and individual fund financial statements listed as schedules in the table of contents are presented for purposes of additional analysis and are not a required part of the general purpose financial statements of the Marlborough School District. Such information has been subjected to the auditing procedures applied in the audit of the general purpose financial statements and, in our opinion, is fairly presented in all material respects in relation to the general purpose financial statements taken as a whole.

November 20, 2001

Plodzik & Sanderson
Professional Association